

**Sahaviriya Steel Industries Public Company Limited and Subsidiaries**

**Auditor's Report and Financial Statements**

**For the year ended 31 December 2024**



## INDEPENDENT AUDITOR'S REPORT

To The Shareholders of Sahaviriya Steel Industries Public Company Limited

### Opinion

I have audited the accompanying consolidated and separate financial statements of Sahaviriya Steel Industries Public Company Limited and subsidiaries ("the Group") and of Sahaviriya Steel Industries Public Company Limited ("the Company") which comprise the consolidated and separate statements of financial position as at 31 December 2024, and the consolidated and separate statements of profit and loss, comprehensive income, consolidated and separate statements of changes in shareholders' equity, and consolidated and separate statements of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information.

In my opinion, the accompanying consolidated and separate financial statements present fairly, in all material respects, the financial position of Sahaviriya Steel Industries Public Company Limited and subsidiaries and of Sahaviriya Steel Industries Public Company Limited as at 31 December 2024 and their financial performance and cash flows for the year then ended in accordance with Thai Financial Reporting Standards.

### Basis for Audit Opinion

I conducted my audit in accordance with Thai Standards on Auditing. My responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated and Separate Financial Statements section of my report. I am independent of the Group in accordance with the Code of Ethics for Professional Accountants including Independence Standards issued by the Federation of Accounting Professions (Code of Ethics for Professional Accountants) that are relevant to my audit of the financial statements, and I have fulfilled my other ethical responsibilities in accordance with the Code of Ethics for Professional Accountants. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

### **Material uncertainty on going concern**

As at 31 December 2024, parts of financial position of the Group and the Company are as follows:

As stated in notes 2 to financial statements which indicated that for the year ended 31 December 2024, the Group and the Company have a net loss of Baht 3,109.52 million and Baht 3,073.55 million respectively, and have operating loss of Baht 3,342.91 million and Baht 3,306.94 million respectively, after deducting non-operating profit of Baht 233.39 million and as at 31 December 2024, the Group and the Company have current liabilities exceed current assets of Baht 1,237.66 million and Baht 1,244.21 million respectively, deficit of Baht 20,588.97 million and Baht 21,219.68 million respectively, and negative shareholders' equity of Baht 18,543.54 million and Baht 19,590.09 million respectively.

As discussed in notes 2 and 24 of the financial statements which indicated that on 12 January 2024, the Government Gazette was published that the Central Bankruptcy ordered to cancel the rehabilitation plan on 13 December 2023. Therefore, the Board of Directors of the Company and shareholders have returned entire legal rights since the date of the Central Bankruptcy Court's order the cancellation of the rehabilitation plan of the Company. Therefore, the Plan No. 3 shall remain in force with the Company and binds all creditors and all parties shall continue to comply with the terms and conditions until the debts are fully settled to the creditors in accordance with the rehabilitation plan.

The Group and the Company are under process to follow business operations plan and financial strategy to ensure that the Group and the Company has adequate liquidity and the ability to meet liabilities payment on due date and continuously operate business. However, the liquidity factors for Group and the Company may be dependent on the success of execution management's plans, the ability to rehabilitate according to all conditions as specified in the rehabilitation plan including negotiation to extend the debt repayment period in the future, the ability to seek additional sources of funds for business operation, revised the business plan to support the future operating performance and repayment loan at the maturity dates including the continuing support of the provider of the bank facilities. These circumstances involve multiple uncertainties, which may have the potential interaction of material uncertainties and their possible cumulative effect on the financial statements. Those circumstances indicate that material uncertainties exist that may cast significant doubt on the Group and Company's ability to continue as a going concern.



### **Emphasis of Matter**

Accordingly, my opinion is not modified in respect of the following matters.

1. The cancellation of rehabilitation plan and the progressive of the implementation

As stated in notes 24 of the financial statements, on 12 January 2024, the Government Gazette was published that the Central Bankruptcy ordered to cancel the rehabilitation plan on 13 December 2023 which affect Plan No. 3 shall remain in force with the Company and binds all creditors. This rehabilitation plan shall be regarded as a debt restructuring agreement between the Company and all creditors, and all parties shall continue to comply with the terms and conditions of this rehabilitation plan until the debt settlement to creditors under the rehabilitation plan are fully made.

2. Collection from related company debtors under rehabilitation plan

As stated in notes 24 to financial statement, as at 31 December 2024, the Company has debts of the two debtors of Baht 3,019.71 million and Baht 3,111.40 million respectively. The debt collection and the outstanding debt are not conformed to the requirement of the rehabilitation plan. However, the event is not considered a cause of default because the Committee of Creditors has not received notice of such defaulting. Currently, the Company is in the process of collecting such debts and the Company proposes the guidelines for the outstanding debts settlement of both debtors and the solving occurred to both debtors, to the Committee of Creditors for approval. At present, it is under consideration and approval by the Committee of Creditors.

### **Key Audit Matters**

Key audit matters are those matters that, in my professional judgment, were of most significance in my audit of the consolidated and separate financial statements of the current period. These matters were addressed in the context of my audit of the consolidated and separate financial statements as a whole, and in forming my opinion thereon, and I do not provide a separate opinion on these matters.

## **Assets**

### **Impairment of property, plant and equipment**

As described in notes 16 to the financial statements, the Company's property, plant and equipment with the amount of Baht 11,007.21 million which are stated at cost less accumulated depreciation and impairment losses are significant amount. The management exercise judgment in determining the impairment loss due to the recoverable amount of the property, plant and equipment is determined on value in use by estimate future cash flows that the Company expects to generate from the assets which related to the projection of future operating performance, future plan and determination of an appropriate discount rate and key assumptions. Accordingly, I have identified that considering the impairment loss of property, plant and equipment is the significant matter that I have addressed this matter as key audit.

### **My audit procedures on such matter**

I have tested the impairment of property, plant and equipment by obtaining an understanding and assessing the reasonable and supportable assumptions and approaches in preparation of the estimate of future cash inflows or outflows which the Group and the Company expected to derive from the continuing use of the property, plant and equipment, including assess the Company's reasonable discount rate which used for calculation of the recoverable amount of the property, plant and equipment and considered the adequacy of the information disclosure related to impairment of property, plant and equipment.

## **Other Information**

Management is responsible for the other information. The other information comprises information in the annual report of the Group, (but does not include the consolidated and separate financial statements and my auditor's report thereon), The annual report of the Group is expected to be made available to me after the date of this auditor's report date.

My opinion on the consolidated and separate financial statements does not cover the other information and I do not and will not express any form of assurance conclusion thereon.

In connection with my audit of the consolidated and separate financial statements, my responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.



When I read the annual report, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance and the management of the Group.

### **Responsibilities of Management and Those Charged with Governance for the Consolidated and Separate Financial Statements**

Management is responsible for the preparation and fair presentation of the consolidated and separate financial statements in accordance with Thai Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of the consolidated and separate financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated and separate financial statements, management is responsible for assessing the Group and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

### **Auditor's Responsibilities for the Audit of the Consolidated and Separate Financial Statements**

My objectives are to obtain reasonable assurance about whether the consolidated and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Thai Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Thai Standards on Auditing, I exercise professional judgment and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the consolidated and separate financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Company's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the consolidated and separate financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated and separate financial statements, including the disclosures, and whether the consolidated and separate financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. I am responsible for the direction, supervision and performance of the group audit. I remain solely responsible for my audit opinion.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide those charged with governance with a statement that I have complied with the Code of Ethics for Professional Accountants regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, I determine those matters that were of most significance in the audit of the consolidated and separate financial statements of the current period and are therefore the key audit matters. I describe these matters in my auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

D I A International Audit Company Limited

*Chonlakarn Chrityakierne*

(Ms. Chonlakarn Chrityakierne)

C.P.A. (Thailand)

Registration No. 10925

28 February 2025



**Sahaviriya Steel Industries Public Company Limited and Subsidiaries**

**Statements of financial position**

**As at 31 December 2024**

|   |       |                                   |                    | Unit: Baht                    |                    |
|---|-------|-----------------------------------|--------------------|-------------------------------|--------------------|
|   |       | Consolidated financial statements |                    | Separate financial statements |                    |
| Assets  | Notes | 2024                              | 2023               | 2024                          | 2023               |
|   |       |                                   | (Reclassification) |                               | (Reclassification) |
| Current assets  |       |                                   |                    |                               |                    |
| Cash and cash equivalents                             | 9     | 442,907,315                       | 392,725,447        | 320,015,544                   | 284,302,758        |
| Trade and other current receivables                   | 10    | 265,401,941                       | 430,843,648        | 169,128,134                   | 306,924,401        |
| Current contract assets                               | 11.1  | 79,549,864                        | 87,587,258         | -                             | -                  |
| Short-term loans to related parties                   | 8.4   | -                                 | -                  | -                             | 17,367,200         |
| Current portion of long-term loans to related parties | 8.5   | -                                 | -                  | -                             | 20,406,460         |
| Inventories   | 12    | 5,906,367,632                     | 7,394,540,324      | 5,873,432,902                 | 7,368,220,994      |
| Derivative assets                                     |       | 132,834                           | 112,584            | 132,834                       | -                  |
| Other current assets                                  |       | 71,143,644                        | 55,220,531         | 12,457,225                    | 13,288,344         |
| Total current assets                                  |       | 6,765,503,230                     | 8,361,029,792      | 6,375,166,639                 | 8,010,510,157      |
| Non-current assets                                    |       |                                   |                    |                               |                    |
| Other non-current financial assets                    | 13    | -                                 | -                  | -                             | -                  |
| Restricted deposits with financial institutions       |       | 11,222,639                        | 55,003,262         | 8,071,231                     | 52,699,375         |
| Investments in subsidiaries                           | 14    | -                                 | -                  | 323,999,930                   | 323,999,930        |
| Investments in joint venture                          | 15    | 2,644,017,560                     | 2,510,279,461      | 2,628,781,546                 | 2,628,781,546      |
| Long-term loans to related parties                    | 8.5   | -                                 | -                  | 606,518,628                   | 579,771,747        |
| Property, plant and equipment                         | 16    | 11,007,205,825                    | 11,551,911,442     | 8,652,163,283                 | 9,075,638,281      |
| Right-of-use assets                                   | 17.1  | 82,383,879                        | 106,708,616        | 57,531,157                    | 89,880,369         |
| Intangible assets                                     | 18    | 15,530,915                        | 15,986,026         | 14,346,282                    | 14,290,057         |
| Deferred tax assets                                   | 19    | 17,707,896                        | 15,671,947         | -                             | -                  |
| Other non-current assets                              |       | 15,078,396                        | 15,426,836         | 12,673,999                    | 13,026,222         |
| Total non-current assets                              |       | 13,793,147,110                    | 14,270,987,590     | 12,304,086,056                | 12,778,087,527     |
| Total assets  |       | 20,558,650,340                    | 22,632,017,382     | 18,679,252,695                | 20,788,597,684     |

The accompanying notes are an integral part of these financial statements.

**Sahaviriya Steel Industries Public Company Limited and Subsidiaries**

**Statements of financial position (Cont'd)**

**As at 31 December 2024**

|   |       |                                   |                    | Unit: Baht                    |                    |
|---|-------|-----------------------------------|--------------------|-------------------------------|--------------------|
|   |       | Consolidated financial statements |                    | Separate financial statements |                    |
| Liabilities and shareholders' equity          | Notes | 2024                              | 2023               | 2024                          | 2023               |
|   |       |                                   | (Reclassification) |                               | (Reclassification) |
| Current liabilities                           |       |                                   |                    |                               |                    |
| Short-term loans from financial institutions  | 20    | 16,500,000                        | 22,500,000         | -                             | -                  |
| Trade and other current payables              | 21    | 5,913,188,441                     | 6,387,129,088      | 5,645,976,513                 | 6,114,360,813      |
| Current contract liabilities                  | 11.1  | 749,764,352                       | 588,628,584        | 696,741,244                   | 556,482,665        |
| Current portion of long-term loans            |       |                                   |                    |                               |                    |
| from financial institutions                   | 23    | 427,944                           | 438,791            | -                             | -                  |
| Current portion of rehabilitation liabilities | 24    | 716,120,240                       | 319,347,789        | 716,120,240                   | 319,347,789        |
| Current portion of lease liabilities          | 17.2  | 39,590,792                        | 37,601,173         | 29,015,277                    | 24,283,350         |
| Short-term loans from related parties         | 8.6   | 522,241,798                       | 930,641,358        | 487,038,812                   | 930,641,358        |
| Corporate income tax payable                  |       | 72,301                            | -                  | -                             | -                  |
| Provisions for onerous contracts              | 22    | 44,488,247                        | 17,977,914         | 44,488,247                    | 17,977,914         |
| Derivative liabilities                        |       | 764,702                           | 15,309,138         | -                             | 15,309,138         |
| Total current liabilities                     |       | 8,003,158,817                     | 8,319,573,835      | 7,619,380,333                 | 7,978,403,027      |
| Non-current liabilities                       |       |                                   |                    |                               |                    |
| Long-term loans from financial institutions   | 23    | 278,025                           | 4,448,824          | -                             | -                  |
| Rehabilitation liabilities                    | 24    | 30,185,571,564                    | 28,840,582,521     | 30,185,571,564                | 28,840,582,521     |
| Lease liabilities                             | 17.2  | 49,666,057                        | 78,718,474         | 31,181,164                    | 68,370,730         |
| Deferred tax liabilities                      | 19    | 182,014,484                       | 196,291,530        | 16,053,026                    | 16,644,705         |
| Employee benefit obligations                  | 25    | 499,222,034                       | 483,852,675        | 416,328,433                   | 400,306,698        |
| Provision for decommissioning costs           | 26    | 181,458,584                       | 127,404,705        | -                             | -                  |
| Other non-current liabilities                 |       | 823,876                           | 823,876            | 823,876                       | 823,876            |
| Total non-current liabilities                 |       | 31,099,034,624                    | 29,732,122,605     | 30,649,958,063                | 29,326,728,530     |
| Total liabilities                             |       | 39,102,193,441                    | 38,051,696,440     | 38,269,338,396                | 37,305,131,557     |

The accompanying notes are an integral part of these financial statements.

**Sahaviriya Steel Industries Public Company Limited and Subsidiaries**

**Statements of financial position (Cont'd)**

**As at 31 December 2024**

|   |       | Unit: Baht                        |                                |                                |                                |
|---|-------|-----------------------------------|--------------------------------|--------------------------------|--------------------------------|
|   |       | Consolidated financial statements |                                | Separate financial statements  |                                |
| Liabilities and shareholders' equity                | Notes | 2024                              | 2023                           | 2024                           | 2023                           |
| <b>Shareholders' equity</b>                         |       |                                   |                                |                                |                                |
| Share capital                                       |       |                                   |                                |                                |                                |
| Authorized share capital                            |       |                                   |                                |                                |                                |
| 871,646,772,055 ordinary shares at par value        |       |                                   |                                |                                |                                |
| of Baht 1 each                                      | 27    | <u>871,646,772,055</u>            | <u>871,646,772,055</u>         | <u>871,646,772,055</u>         | <u>871,646,772,055</u>         |
| Issued and paid-up share capital                    |       |                                   |                                |                                |                                |
| 11,444,458,319 ordinary shares at par value         |       |                                   |                                |                                |                                |
| of Baht 1 each                                      | 27    | 11,444,458,319                    | 11,444,458,319                 | 11,444,458,319                 | 11,444,458,319                 |
| Share discount on ordinary shares                   | 27    | (9,814,868,037)                   | (9,814,868,037)                | (9,814,868,037)                | (9,814,868,037)                |
| Deficit   |       | <u>(20,588,970,059)</u>           | <u>(17,491,021,165)</u>        | <u>(21,219,675,983)</u>        | <u>(18,146,124,155)</u>        |
| <b>Equity attributable to owners of the Company</b> |       | <u>(18,959,379,777)</u>           | <u>(15,861,430,883)</u>        | <u>(19,590,085,701)</u>        | <u>(16,516,533,873)</u>        |
| Non-controlling interests                           |       | 415,836,676                       | 441,751,825                    | -                              | -                              |
| <b>Total shareholders' equity</b>                   |       | <u><b>(18,543,543,101)</b></u>    | <u><b>(15,419,679,058)</b></u> | <u><b>(19,590,085,701)</b></u> | <u><b>(16,516,533,873)</b></u> |
| <b>Total liabilities and shareholders' equity</b>   |       | <u><b>20,558,650,340</b></u>      | <u><b>22,632,017,382</b></u>   | <u><b>18,679,252,695</b></u>   | <u><b>20,788,597,684</b></u>   |

The accompanying notes are an integral part of these financial statements.



Sahaviriya Steel Industries Public Company Limited and Subsidiaries

Statements of profit and loss

For the year ended 31 December 2024

|                                      |  | Unit: Baht                        |                       |                               |                       |
|--------------------------------------|--|-----------------------------------|-----------------------|-------------------------------|-----------------------|
|                                      |  | Consolidated financial statements |                       | Separate financial statements |                       |
| Notes                                |  | 2024                              | 2023                  | 2024                          | 2023                  |
| <b>Income</b>                        |  |                                   |                       |                               |                       |
|                                      | Revenue from sales   | 25,224,393,314                    | 24,304,158,495        | 25,219,340,214                | 24,303,463,975        |
|                                      | Revenue from rendering of services   | 1,095,925,131                     | 1,058,118,544         | 173,554,267                   | 177,923,615           |
| 14                                   | Dividend income  | -                                 | -                     | 40,800,000                    | 30,600,000            |
|                                      | Other income   | 35,832,672                        | 48,880,875            | 9,111,860                     | 27,020,285            |
|                                      | Gain on exchange rate  | 114,400,097                       | 121,195,519           | 115,168,083                   | 119,151,814           |
|                                      | <b>Total income</b>  | <b>26,470,551,214</b>             | <b>25,532,353,433</b> | <b>25,557,974,424</b>         | <b>24,658,159,689</b> |
| <b>Expenses</b>                      |  |                                   |                       |                               |                       |
|                                      | Cost of sales  | 25,758,067,458                    | 23,736,759,005        | 25,856,072,122                | 23,838,646,891        |
|                                      | Idle cost  | -                                 | 45,166,671            | -                             | 45,166,671            |
|                                      | Cost of rendering of services  | 927,257,726                       | 907,110,129           | 152,997,009                   | 134,696,563           |
|                                      | Distribution costs   | 65,759,813                        | 75,239,627            | 55,523,452                    | 64,546,598            |
|                                      | Administrative expenses  | 965,760,531                       | 1,014,664,127         | 655,295,869                   | 774,535,603           |
| 16.1                                 | Loss on damage from fire incident  | 29,065,323                        | -                     | 29,065,323                    | -                     |
|                                      | (Reversal of) impairment loss for accounts receivable                          | (105,985,128)                     | (56,933,565)          | (107,898,271)                 | (57,094,873)          |
| 22                                   | (Reversal of) loss on onerous contracts  | 26,510,332                        | (16,618,114)          | 26,510,332                    | (16,618,114)          |
|                                      | <b>Total expenses</b>  | <b>27,666,436,055</b>             | <b>25,705,387,880</b> | <b>26,667,565,836</b>         | <b>24,783,879,339</b> |
|                                      | <b>Profit (loss) from operating activities</b>                                 | <b>(1,195,884,841)</b>            | <b>(173,034,447)</b>  | <b>(1,109,591,412)</b>        | <b>(125,719,650)</b>  |
|                                      | Finance income   | 2,293,148                         | 2,850,576             | 47,593,772                    | 44,087,061            |
|                                      | Finance costs  | (2,250,462,357)                   | (1,963,560,120)       | (2,245,540,681)               | (1,958,718,451)       |
| 24                                   | Gain (loss) on exchange rate from rehabilitation liabilities, net              | 233,394,814                       | 44,263,269            | 233,394,814                   | 44,263,269            |
| 24                                   | Gain on remeasurement of financial liabilities measured at amortized cost      | -                                 | 4,302,924,579         | -                             | 4,302,924,579         |
| 15                                   | Share of profit (loss) of joint ventures accounted for using the equity method | 104,936,859                       | (37,676,041)          | -                             | -                     |
|                                      | <b>Profit (loss) before income tax expense</b>                                 | <b>(3,105,722,377)</b>            | <b>2,175,767,816</b>  | <b>(3,074,143,507)</b>        | <b>2,306,836,808</b>  |
| 30                                   | Income tax   | (3,800,327)                       | (6,438,757)           | 591,679                       | (470,794)             |
|                                      | <b>Profit (loss) for the year</b>  | <b>(3,109,522,704)</b>            | <b>2,169,329,059</b>  | <b>(3,073,551,828)</b>        | <b>2,306,366,014</b>  |
| <b>Profit (loss) attributable to</b> |  |                                   |                       |                               |                       |
|                                      | Owners of the Company  | (3,122,807,555)                   | 2,162,801,743         | (3,073,551,828)               | 2,306,366,014         |
| 14                                   | Non-controlling interests  | 13,284,851                        | 6,527,316             | -                             | -                     |
|                                      | <b>Profit (loss) for the year</b>  | <b>(3,109,522,704)</b>            | <b>2,169,329,059</b>  | <b>(3,073,551,828)</b>        | <b>2,306,366,014</b>  |
| 31                                   | <b>Basic earnings (loss) per share (Baht)</b>                                  | <b>(0.27)</b>                     | <b>0.19</b>           | <b>(0.27)</b>                 | <b>0.20</b>           |

Sahaviriya Steel Industries Public Company Limited and Subsidiaries

The accompanying notes are an integral part of these financial statements.

Statements of comprehensive income

For the year ended 31 December 2024

|  |  | Unit: Baht                        |                               |
|--|--|-----------------------------------|-------------------------------|
|  |  | Consolidated financial statements | Separate financial statements |
|  |  | 2024                              | 2023                          |
|  |  | 2024                              | 2023                          |
| Profit (loss) for the year   |  | (3,109,522,704)                   | 2,169,329,059                 |
| Other comprehensive income (expense):                              |  |                                   |                               |
| Items that will not be reclassified subsequently to profit or loss |  |                                   |                               |
| Exchange differences on translation of financial statements        |  | 24,858,661                        | 18,679,844                    |
| Other comprehensive income for the year-net of tax                 |  | 24,858,661                        | 18,679,844                    |
| Total comprehensive income (expense) for the year                  |  | (3,084,664,043)                   | 2,188,008,903                 |
| Total comprehensive income attributable to:                        |  |                                   |                               |
| Owners of the Company  |  | (3,097,948,894)                   | 2,181,481,587                 |
| Non-controlling interests  |  | 13,284,851                        | 6,527,316                     |
| Total comprehensive income (expense) for the year                  |  | (3,084,664,043)                   | 2,188,008,903                 |

The accompanying notes are an integral part of these financial statements.

Sahaviriya Steel Industries Public Company Limited and Subsidiaries

Statements of changes in shareholders' equity

For the year ended 31 December 2024

Unit: Baht

|   |       | Consolidated financial statements |                                   |               |                          |                                       |                       |                     |
|---|-------|-----------------------------------|-----------------------------------|---------------|--------------------------|---------------------------------------|-----------------------|---------------------|
|   |       | Retained earnings (deficit)       |                                   |               |                          | Equity                                | Non-                  | Total shareholders' |
|   | Notes | Issued and paid-up share capital  | Share discount on ordinary shares | Legal reserve | Unappropriated (deficit) | attributable to owners of the Company | controlling interests | equity              |
| Balance as at 1 January 2023                      |       | 11,113,018,280                    | (9,500,000,000)                   | -             | (19,672,502,752)         | (18,059,484,472)                      | 464,624,509           | (17,594,859,963)    |
| Total comprehensive income (expense) for the year |       | -                                 | -                                 | -             | 2,181,481,587            | 2,181,481,587                         | 6,527,316             | 2,188,008,903       |
| Additional shares                                 | 27    | 331,440,039                       | (314,868,037)                     | -             |                          | 16,572,002                            | -                     | 16,572,002          |
| Dividend paid of subsidiaries                     |       | -                                 | -                                 | -             | -                        | -                                     | (29,400,000)          | (29,400,000)        |
| Balance as at 31 December 2023                    |       | 11,444,458,319                    | (9,814,868,037)                   | -             | (17,491,021,165)         | (15,861,430,883)                      | 441,751,825           | (15,419,679,058)    |
| .   |       |                                   |                                   |               |                          |                                       |                       |                     |
| Balance as at 1 January 2024                      |       | 11,444,458,319                    | (9,814,868,037)                   | -             | (17,491,021,165)         | (15,861,430,883)                      | 441,751,825           | (15,419,679,058)    |
| Total comprehensive income (expense) for the year |       | -                                 | -                                 | -             | (3,097,948,894)          | (3,097,948,894)                       | 13,284,851            | (3,084,664,043)     |
| Dividend paid of subsidiaries                     |       | -                                 | -                                 | -             | -                        | -                                     | (39,200,000)          | (39,200,000)        |
| Balance as at 31 December 2024                    |       | 11,444,458,319                    | (9,814,868,037)                   | -             | (20,588,970,059)         | (18,959,379,777)                      | 415,836,676           | (18,543,543,101)    |

The accompanying notes are an integral part of these financial statements.



Sahaviriya Steel Industries Public Company Limited and Subsidiaries

Statements of changes in shareholders' equity

For the year ended 31 December 2024

Unit: Baht

| Separate financial statements                     |       |  |                                      |                  |                             |                               |
|---|-------|--|--------------------------------------|------------------|-----------------------------|-------------------------------|
|   |       | Retained earnings (deficit)            |                                      |                  |                             |                               |
|   |       | Issued and<br>paid-up<br>share capital | Share discount on<br>ordinary shares | Legal<br>reserve | Unappropriated<br>(deficit) | Total shareholders'<br>equity |
|   | Notes |  |                                      |                  |                             |                               |
| Balance as at 1 January 2023                      |       | 11,113,018,280                         | (9,500,000,000)                      | -                | (20,452,490,169)            | (18,839,471,889)              |
| Additional shares                                 | 27    | 331,440,039                            | (314,868,037)                        |                  | -                           | 16,572,002                    |
| Total comprehensive income (expense) for the year |       | -                                      | -                                    | -                | 2,306,366,014               | 2,306,366,014                 |
| Balance as at 31 December 2023                    |       | 11,444,458,319                         | (9,814,868,037)                      | -                | (18,146,124,155)            | (16,516,533,873)              |
| Balance as at 1 January 2024                      |       | 11,444,458,319                         | (9,814,868,037)                      | -                | (18,146,124,155)            | (16,516,533,873)              |
| Total comprehensive income (expense) for the year |       | -                                      | -                                    | -                | (3,073,551,828)             | (3,073,551,828)               |
| Balance as at 31 December 2024                    |       | 11,444,458,319                         | (9,814,868,037)                      | -                | (21,219,675,983)            | (19,590,085,701)              |

The accompanying notes are an integral part of these financial statements.

**Sahaviriya Steel Industries Public Company Limited and Subsidiaries**

**Statements of cash flows**

**For the year ended 31 December 2024**

|   | Unit: Baht                               |                      |                                      |                      |
|---|--|----------------------|--------------------------------------|----------------------|
|   | <b>Consolidated financial statements</b> |                      | <b>Separate financial statements</b> |                      |
|   | <b>2024</b>                              | <b>2023</b>          | <b>2024</b>                          | <b>2023</b>          |
| <b>Cash flows from operating activities</b>                                 |  |                      |                                      |                      |
| Profit (loss) for the year  | (3,109,522,704)                          | 2,169,329,059        | (3,073,551,828)                      | 2,306,366,014        |
| Adjustments for   |  |                      |                                      |                      |
| Depreciation and amortization   | 856,397,548                              | 880,026,230          | 757,945,043                          | 658,594,220          |
| (Reversal of) impairment loss for accounts receivable                       | (105,985,128)                            | (57,094,873)         | (107,898,271)                        | (57,094,873)         |
| (Reversal of) impairment loss for diminution in value of inventories        | 1,881,241                                | (301,800,812)        | 1,881,241                            | (301,800,815)        |
| Unrealized (gain) loss on exchange rate                                     | 157,841,423                              | 15,045,577           | 173,820,807                          | (10,998,150)         |
| (Gain) loss on forward contracts  | (14,564,686)                             | (3,126,389)          | (15,441,972)                         | (2,089,299)          |
| Write-off equipment   | 50,152,466                               | 58,462,759           | 46,714,044                           | 31,563,615           |
| Employee benefit obligations  | 46,537,479                               | 47,886,174           | 37,854,017                           | 38,858,121           |
| Write-off withholding tax   | 3,086,072                                | 16,863,582           | 3,086,072                            | 16,863,582           |
| Provision for decommissioning costs   | 54,053,879                               | 9,870,984            | -                                    | -                    |
| (Reversal of) loss on onerous contracts                                     | 26,510,332                               | (16,618,114)         | 26,510,332                           | (16,618,114)         |
| (Gain) loss on disposal of property, plant and equipment                    | 10,040,024                               | 29,473               | (1,228,958)                          | -                    |
| (Reversal of) Impairment loss on land, buildings, and equipment             | (27,383,383)                             |                      | (23,696,121)                         |                      |
| Share of (profit) loss of joint ventures accounted for                      |  |                      |                                      |                      |
| using the equity method (net of tax)  | (159,653,248)                            | 43,604,597           | -                                    | -                    |
| (Gain) loss on exchange rate from rehabilitation liabilities, net           | (233,394,814)                            | (44,263,269)         | (233,394,814)                        | (44,263,269)         |
| (Gain) on remeasurement of financial liabilities measured at amortized cost | -  | (4,302,924,579)      | -                                    | (4,302,924,579)      |
| Finance costs   | 2,250,462,357                            | 1,963,560,120        | 2,245,540,681                        | 1,958,718,451        |
| Finance income  | (4,594,997)                              | (32,565,807)         | (47,582,759)                         | (44,087,061)         |
| Dividend income   | -  | -                    | (40,800,000)                         | (30,600,000)         |
| Income tax  | 4,650,164                                | 6,728,799            | (591,679)                            | 470,794              |
| Cash flows before changes in operating assets and liabilities               | (193,485,975)                            | 453,013,511          | (250,834,165)                        | 200,958,637          |
| <b>Changes in operating assets and liabilities</b>                          |  |                      |                                      |                      |
| Changes in operating assets (increase) decrease                             |  |                      |                                      |                      |
| Trade and other current receivables   | 276,069,932                              | 174,484,950          | 245,333,128                          | 197,527,836          |
| Current contract assets   | (8,037,394)                              | 6,731,542            | -                                    | -                    |
| Inventories   | 1,486,291,451                            | 443,126,177          | 1,492,906,851                        | 445,969,373          |
| Other current assets  | (4,011,829)                              | 60,573,795           | 4,916,311                            | 23,915,710           |
| Other non-current assets  | 348,441                                  | (6,854)              | 352,223                              | 561,816              |
| Changes in operating liabilities increase (decrease)                        |  |                      |                                      |                      |
| Trade and other current payables  | (626,245,019)                            | 997,859,038          | (621,167,342)                        | 944,356,419          |
| Current contract liabilities  | 161,135,768                              | (70,266,579)         | 140,258,579                          | (77,056,651)         |
| <b>Cash generated from (used in) operating activities</b>                   | <b>1,092,065,375</b>                     | <b>2,065,515,580</b> | <b>1,011,765,585</b>                 | <b>1,736,233,140</b> |
| Cash payment for employee benefit obligations                               | (31,168,120)                             | (32,086,690)         | (21,832,282)                         | (24,560,328)         |
| Income tax paid   | (35,684,350)                             | (29,749,824)         | (7,171,263)                          | (3,086,072)          |
| Income tax received   | -  | 36,543,834           | -                                    | 1,300,303            |
| <b>Net cash generated from operating activities</b>                         | <b>1,025,212,905</b>                     | <b>2,040,222,900</b> | <b>982,762,040</b>                   | <b>1,709,887,043</b> |

The accompanying notes are an integral part of these financial statements.

**Sahaviriya Steel Industries Public Company Limited and Subsidiaries**

**Statements of cash flows (Cont'd)**

**For the year ended 31 December 2024**

|  | Unit: Baht                               |                        |                                      |                        |
|--|--|------------------------|--------------------------------------|------------------------|
|  | <b>Consolidated financial statements</b> |                        | <b>Separate financial statements</b> |                        |
|  | <b>2024</b>                              | <b>2023</b>            | <b>2024</b>                          | <b>2023</b>            |
| <b>Cash flows from investing activities</b>                            |  |                        |                                      |                        |
| Cash receipts from finance income                                      | 4,956,407                                | 3,485,216              | 4,638,849                            | 4,247,033              |
| Decrease (increase) in restricted deposits with financial institutions | 43,780,624                               | 7,397,739              | 44,628,145                           | 7,515,712              |
| Cash payment for short-term loans to related parties                   | -  | -                      | (8,989,000)                          | (20,816,300)           |
| Cash receipts from short-term loans to related parties                 | -  | -                      | 26,388,470                           | 8,199,600              |
| Cash receipts from long-term loans to related parties                  | -  | -                      | 20,816,300                           | 12,932,421             |
| Cash payments for purchase of property, plant and equipment            | (354,255,716)                            | (628,577,103)          | (329,009,586)                        | (403,427,304)          |
| Cash receipts from sales of property, plant and equipment              | 13,090,661                               | -                      | 1,228,972                            | -                      |
| Cash payment for purchase of intangible assets                         | (3,143,328)                              | (2,234,503)            | (3,012,612)                          | (2,017,502)            |
| Dividend received from subsidiaries                                    | -  | -                      | 40,800,000                           | 30,600,000             |
| <b>Net cash used in investing activities</b>                           | <b>(295,571,352)</b>                     | <b>(619,928,651)</b>   | <b>(202,510,462)</b>                 | <b>(362,766,340)</b>   |
| <b>Cash flows from financing activities</b>                            |  |                        |                                      |                        |
| Cash payments for finance cost   | (138,886,425)                            | (141,582,581)          | (134,422,790)                        | (139,165,938)          |
| Cash payments for short-term loans from financial institutions         | (6,000,000)                              | (39,568,897)           | -                                    | -                      |
| Cash payments for long-term loans from financial institutions          | (4,056,936)                              | (8,114,327)            | -                                    | -                      |
| Cash receipts from short-term loans from related parties               | 6,849,391,396                            | 8,080,625,677          | 6,680,188,410                        | 8,080,625,677          |
| Cash payments for short-term loans from related parties                | (7,257,790,956)                          | (8,669,905,703)        | (7,123,790,956)                      | (8,669,905,703)        |
| Cash payments for rehabilitation liabilities                           | (134,168,656)                            | (741,069,163)          | (134,168,656)                        | (741,069,163)          |
| Cash payments for lease liabilities                                    | (61,487,454)                             | (30,959,017)           | (32,344,800)                         | (25,754,609)           |
| Dividend paid to non-controlling interests of subsidiaries             | (39,200,000)                             | (29,400,000)           | -                                    | -                      |
| <b>Net cash used in financing activities</b>                           | <b>(792,199,031)</b>                     | <b>(1,579,974,011)</b> | <b>(744,538,792)</b>                 | <b>(1,495,269,736)</b> |
| Increase (decrease) in cash and cash equivalents                       | (62,557,478)                             | (159,679,762)          | 35,712,786                           | (148,149,033)          |
| Translation differences  | 114,268,746                              | -                      | -                                    | -                      |
| <b>Net increase (decrease) in cash and cash equivalents</b>            | <b>51,711,268</b>                        | <b>(159,679,762)</b>   | <b>35,712,786</b>                    | <b>(148,149,033)</b>   |
| Cash and cash equivalents as at 1 January                              | 392,725,447                              | 552,405,209            | 284,302,758                          | 432,451,791            |
| <b>Cash and cash equivalents as at 31 December</b>                     | <b>444,436,715</b>                       | <b>392,725,447</b>     | <b>320,015,544</b>                   | <b>284,302,758</b>     |
| <b>Significant non-cash transactions</b>                               |  |                        |                                      |                        |
| Additional shares for debt to equity conversion                        | -  | 16,572,002             | -                                    | 16,572,002             |

The accompanying notes are an integral part of these financial statements.



**Sahaviriya Steel Industries Public Company Limited and subsidiaries**  
**Notes to financial statements**  
**For the year ended 31 December 2024**

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**Sahaviriya Steel Industries Public Company Limited and subsidiaries**

**Notes to financial statements**

**For the year ended 31 December 2024**

**1. General information**

Sahaviriya Steel Industries Public Company Limited (“the Company”) was listed on the Stock Exchange of Thailand in September 1994 and is incorporated in Thailand. The address of the Company’s registered office is at 28/1 Prapawit Building, 2nd-3rd Floor, Surasak Road, Kwang Silom, Khet Bangrak, Bangkok. The Company and its subsidiaries are referred to as “the Group”

The major shareholders comprise Krung Thai Bank Public Company Limited held at 39.32%, Siam Commercial Bank Public Company Limited at 39.05% and Tisco Public Company Limited at 7.65%.

The principal businesses of the Company are manufacturing and distributing of hot rolled coils.

**2. Material uncertainty relating to going concern**

The consolidated financial statements for the year ended 31 December 2024, the Group has a net loss of Baht 3,109.52 million and has operating loss of Baht 3,342.91 million after deducting non-operating profit of Baht 233.39 million (2023: a net profit of Baht 2,169.33 million but has operating loss of Baht 2,177.86 million after deducting non-operating profit of Baht 4,347.19 million). As at 31 December 2024, the Group has current liabilities exceed current assets of Baht 1,237.66 million (2023: current assets exceed current liabilities of Baht 41.46 million), deficit of Baht 20,588.97 million (2023: Baht 17,491.02 million) and negative shareholders’ equity of Baht 18,543.54 million (2023: Baht 15,419.68 million).

The separate financial statements for the year ended 31 December 2024, the Company has a net loss of Baht 3,073.55 million and has operating loss of Baht 3,306.94 million after deducting non-operating profit of Baht 233.39 million (2023: a net profit of Baht 2,306.37 million but has operating loss of Baht 2,040.82 million after deducting non-operating profit of Baht 4,347.19 million). As at 31 December 2024, the Company has current liabilities exceed current assets of Baht 1,244.21 million (2023: current assets exceed current liabilities of Baht 32.11 million), deficit of Baht 21,219.68 million (2023: Baht 18,146.12 million) and negative shareholders’ equity of Baht 19,590.09 million (2023: Baht 16,516.53 million).

On 12 January 2024, the Government Gazette was published that the Central Bankruptcy ordered to cancel the rehabilitation plan on 13 December 2023. Therefore, the Board of Directors of the Company and shareholders have returned entire legal rights since the date of the Central Bankruptcy Court's order the cancellation of the rehabilitation plan of the Company.

Therefore, the Plan No. 3 shall remain in force with the Company and binds all creditors and all parties shall continue to comply with the terms and conditions until the debts are fully settled to the creditors in accordance with the rehabilitation plan (Note 24.2).

#### Debt repayment under rehabilitation plan

Group 1 to Group 5 and Group 12 creditors will receive the outstanding principal and interest debts in accordance with the rules and procedures as specified in the plan (Note 24.3).

The Company acted as a plan administrator operates under the condition as stipulated in the plan including the meeting attendance with the creditors committee to monitor the results and compliance with the conditions in the plan together with evaluate the successful of the plan on a monthly basis.

#### Business plan

The Company and secured bank creditor concluded that the Company should invite other two business partnerships, who are a global producer and a global steel wholesaler to initiate long term business plan together. Then entered into the Memorandum of Understanding (MOU) to support the Company on multiple perspectives such as material sourcing, working capital for business operation, production technology and industrial management.

The Group and the Company are under process to follow business operations plan and financial strategy to ensure that the Group and the Company has adequate liquidity and the ability to meet liabilities payment on due date and continuously operate business. However, the liquidity factors for Group and the Company may be dependent on the success of execution management's plans, the ability to rehabilitate according to all conditions as specified in the rehabilitation plan including negotiation to extend the debt repayment period in the future, the ability to seek additional sources of funds for business operation, revised the business plan to support the future operating performance and repayment loan at the maturity dates including the continuing support of the provider of the bank facilities. These circumstances involve multiple uncertainties, which may have the potential interaction of material uncertainties and their possible cumulative effect on the financial statements. Those circumstances indicate that material uncertainties exist that may cast significant doubt on the Group's and Company's ability to continue as a going concern.

Although there are several material uncertainties, the management considers that from the current conditions and situation including the Company is able to repay the debt as the rehabilitation plan and there is no indication from the banks that they will invoke rights arising under various loan contract violations. The management therefore believes that using the going concern basis in preparing the financial statements is still appropriate.



### **3. Basis of preparation of the financial statements**

The financial statements have been prepared in accordance with Thai Financial Reporting Standards (TFRS); including interpretations and guidelines promulgated by the Federation of Accounting Professions (FAP) and the financial reporting requirements issued under the Securities and Exchange Act.

The consolidated and separate financial statements have been prepared under the historical cost convention except financial assets and liabilities measured with fair value and derivatives as explained in relevant accounting policies.

The preparation of financial statements in conformity with TFRS requires management to use certain critical accounting estimates and to exercise its judgement in applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas that are more likely to be materiality adjusted due to changes in assumptions and estimates are disclosed in Note 6.

The financial statements in Thai language are the official statutory financial statements of the Company. The financial statements in English language have been translated from the Thai language financial statements.

### **4. New and amended financial reporting standards**

#### **4.1 New financial reporting standards that are effective for accounting period beginning on or after 1 January 2024**

During the year, the Group has adopted a number of revised financial reporting standards and interpretations which are effective for the financial statements for the period beginning on or after 1 January 2024. These financial reporting standards were aimed at alignment with the corresponding International Financial Reporting Standards with most of the changes directed towards clarifying accounting treatment and providing accounting guidance for users of the standards.

The adoption of these financial reporting standards does not have any significant impact on the Group's financial statements.

#### **4.2 Financial reporting standards that are effective for accounting period beginning on or after 1 January 2025**

The Federation of Accounting Professions issued a number of revised financial reporting standards and interpretations, which are effective for the financial statements for the fiscal year beginning on or after 1 January 2025. These financial reporting standards were aimed at alignment with the corresponding International Financial Reporting Standards with most of the changes directed towards clarifying accounting treatment and, for some standards, providing temporary reliefs or temporary exemptions for users.

The management of the Company is currently evaluating the impact of these standards to the financial statements in the year when they are adopted.

### **5. Material accounting policies**

The material accounting policies set out below have been applied consistently to all periods presented in these financial statements.

#### **5.1 Principles of consolidation and equity accounting**

##### **5.1.1 Subsidiaries**

Subsidiaries are entities controlled by the Group. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The financial statements of subsidiaries are included in the consolidated financial statements from the date on which control is transferred to the Group until the date that control ceases.

In the separate financial statements, investments in subsidiaries are accounted for using the cost method.

#### 5.1.2 Joint ventures

A joint venture is a joint arrangement in which the Group has joint control whereby the Group has rights to the net assets of the arrangement rather than rights to its assets and obligations for its liabilities to the arrangement.

In the consolidated financial statements, interests in joint ventures are accounted for using the equity method of accounting. In the separate financial statements, investments in joint ventures are accounted for using the cost method.

#### 5.1.3 Equity Method

The investment is initially recognized at cost which is consideration paid and directly attributable costs.

The Group's subsequent shares of its joint ventures' profits or losses and other comprehensive income are presented in the profit or loss and other comprehensive income, respectively. The subsequent cumulative movements are adjusted against the carrying amount of the investment.

When the Group's share of losses in joint ventures equals or exceeds its interest in joint ventures, the Group does not recognise further losses, unless it has incurred obligations or made payments on their behalf of joint ventures.

#### 5.1.4 Transactions eliminated on consolidation

Intercompany transactions, balances and unrealized gains on transactions are eliminated. Unrealized gains on transactions between the Group and its joint ventures are eliminated to the extent of the Group's interest in joint ventures. Unrealized losses are also eliminated in the same manner as unrealized gains unless the transaction provides evidence of an impairment of the asset transferred.

### **5.3 Foreign currency translation**

#### **5.3.1 Functional and presentation currency**

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which each entity operates, or the functional currency. The financial statements are presented in Thai Baht, which is the Group's and Company's functional and presentation currency.

#### **5.3.2 Transactions and balances**

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the transaction dates.

Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognized in the profit or loss.

When a gain or loss on a non-monetary item is recognized in other comprehensive income, any exchange component of that gain or loss is recognized in other comprehensive income. Conversely, when a gain or loss on a non-monetary item is recognized in profit or loss, any exchange component of that gain or loss is recognized in profit or loss.

#### **5.3.3 Group companies**

The operational results and financial position of the Group's entities (none of which has the currency of a hyper-inflationary economy) that have a different functional currency from the Group's presentation currency are translated into the presentation currency as follows:

- Assets and liabilities are translated at the closing rate at the date of the statement of financial position.
- Income and expenses for each statement of income and statement of comprehensive income are translated at average exchange rates.
- All resulting exchange differences are recognized in other comprehensive income.

#### **5.4 Cash and cash equivalents**

Cash and cash equivalents comprise cash at bank and other short-term highly liquid investments with original maturities of three months or less from acquisition date.

#### **5.5 Trade receivables**

Trade receivables are amounts due from customers for goods sold or services performed in the ordinary course of business. They are generally due for settlement within 5 - 90 days and therefore are all classified as current transactions.

Trade receivables are recognized initially at the amount of consideration that is unconditional unless they contain significant financing components, when they are recognised at its present value. The Group holds the trade receivables with the objective to collect the contractual cash flows and therefore measures them subsequently at amortised cost.

Trade receivables are measured at the transaction value less loss allowances.

The impairment of trade receivables is disclosed in Note 5.8.5.

#### **5.6 Contract assets/contract liabilities**

The Group recognizes contract assets where it fulfilled their performance obligation before the customer paid consideration or before the payment is due.

The Group recognizes contract liabilities when the customer paid consideration or the payment is due before the Group fulfilled a contractual performance obligation.

For each customer contract, contract liabilities are set off against contract assets.

The contract assets are measured at the consideration value that the Group expects to receive less loss allowances.

The impairment of contract assets has been disclosed in Note 5.8.5.



## **5.7 Inventories**

Inventories are stated at the lower of cost and net realisable value.

Cost is determined by the weighted average method, except for cost of finished goods which is determined by the specific identification method. The cost of inventories comprises costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition. The cost of finished goods and work in progress comprises raw materials, direct labor costs, other direct costs, overhead costs and related production overheads based on normal production capacity, but it excludes borrowing costs. Net realizable value is the estimate of the selling price in the ordinary course of business less the costs of completion and selling expenses. The Group recognizes allowance for obsolete, slow-moving or defective of inventories based on the estimated age of each type of product.

## **5.8 Financial assets**

### **5.8.1 Classification**

The Group classifies its debt instrument financial assets in the following measurement categories depending on (a) business model for managing the asset and (b) the cash flow characteristics of the asset whether they represent solely payments of principal and interest on the principal amount outstanding (SPPI). The Group classifies debt investment as subsequently measured at amortized cost or fair value through profit or loss.

The Group reclassifies debt investments when and only when its business model for managing those assets changes.

For investments in equity instruments, the Group has an election at the time of initial recognition to account for the equity investment at fair value through profit or loss (FVPL). Equity instruments held for trading are measured at FVPL.

### **5.8.2 Recognition and derecognition**

The Group shall recognise a financial asset in its statement of financial position when, and only when, the Group becomes party to the contractual provisions of the instrument. Regular way purchases and sales of financial assets are recognized on the trade date, the date on which the Group commits to purchase or sell the asset. Financial assets are derecognized when and only when the rights to receive cash flows from them have expired or have been transferred and the Group has transferred substantially all the risks and rewards of their ownership.

### 5.8.3 Initial measurement

The Group initially recognized a financial asset, in the case of a financial asset not at FVPL, at its fair value plus transaction costs that are directly attributable to the acquisition or issue of the financial asset. Transaction costs of financial asset carried at FVPL are expensed in profit or loss.

### 5.8.4 Subsequent measurement

#### (a) Debt instruments

- Amortised cost - Financial assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Interest income from these financial assets is using the effective interest rate method and presented in interest income. Any gain or loss arising on derecognition is recognized directly in profit or loss and presented in gain (loss) arising from derecognition of financial assets measured at amortized cost. Foreign exchange gains and losses are presented in gain (loss) on exchange rate. Impairment losses are presented as a separate line item in the statement of income.
- FVPL - Financial assets that do not meet the criteria for amortised cost are measured at FVPL. A gain or loss on a debt instrument that is subsequently measured at FVPL is recognized in profit or loss and presented net within gain (loss) on measurement of financial instruments in the period in which it arises.

#### (b) Equity instruments

The Group measures all equity investments at fair value. Dividends from such equity investments continue to be recognized in profit or loss as dividend income when the Group's right to receive payments is established.

Changes in the fair value of financial assets at FVPL are recognized in gain (loss) on remeasuring of financial instruments in the statement of income.

Impairment losses and reversal of impairment losses on equity investments are reported together with changes in fair value.

### 5.8.5 Impairment

The Group applies simplified approach in measuring the impairment of trade receivables and contract assets, which applies lifetime expected credit loss, from initial recognition for all trade receivables and contract assets.

To measure the expected credit losses, the managements grouped trade receivables and contract assets based on shared credit risk characteristics and the days past due. The contract assets relate to unbilled work in progress and have substantially the same risk characteristics as the trade receivables for the same types of contracts. The managements have therefore concluded that the expected loss rates for trade receivables are a reasonable approximation of the loss rates for the contract assets. The expected credit loss rates are based on payment profiles, historical credit losses as well as forward-looking information and factors that may affect the ability of the customers to settle the outstanding balances.

The Group applies general approach in measuring the impairment of other financial assets carried at amortised cost. Under the general approach, the 12-month or the lifetime expected credit loss is applied depending on whether there has been a significant increase in credit risk and recognize impairment loss since the initial recognition.

At every end of reporting period, the Group assess the credit risk on those financial assets whether there has increased significantly since initial recognition. To make that assessment, the Group compare the risk of a default as at the reporting date with the risk of a default as at the date of initial recognition.

Impairment (and reversal of impairment) losses are recognized in profit or loss as a separate line item.

The Group write-off trade and other current receivables and contract assets where there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the failure of a debtor to engage in a repayment plan with the group or amortizing repayment, and a failure to make contractual payments or cannot be contacted.

## 5.9 Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation and impairment loss. Property, plant and equipment are initially recorded at cost including expenditures directly attributable to the items' acquisition.

Subsequent costs are included in the carrying amount of an item of property, plant and equipment only if it is probable that the future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced parts is derecognized. All other repairs and maintenance are charged to profit or loss when incurred.

software which is used to control equipment and is ineffective without this software is recorded as equipment.

Spare parts are used for factory equipment. Additions are recorded as spare parts and are recognized as expense when used. When new items are issued to replace the spare part, the replacement cost of spare parts are recognized as expense when issued.

Land and assets under construction and installation are not depreciated. Depreciation on other assets is calculated using the straight-line method to allocate their costs to their residual values over their estimated useful lives, as follows:

|  |  |
|--|--|
| Land improvement                         | 5 and 20 years                             |
| Buildings and building improvement       | 5, 20 and 25 years                         |
| Machinery, tools and equipment           | 5 – 30 years<br>and the unit of production |
| Furniture, fixtures and office equipment | 5 years                                    |
| Vehicles                                 | 5 years                                    |

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

Gains or losses on disposal of property, plant and equipment are determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment, and are recognized in gains or (losses) in the statement of income.

## 5.10 Leases

### Where the Group is the lessee

At inception of contract, the Group assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Group recognizes a right-of-use (ROU) asset and a lease liability at the lease commencement date. Assets and liabilities arising from a lease are initially measured on a present value basis. The lease payments include fixed payments less any lease incentives receivable, variable lease payment that are based on an index or a rate, amounts expected to be payable by the lessee under residual value guarantees, the exercise price of a purchase option if the lessee is reasonably certain to exercise that option, and payments of penalties for terminating the lease, if the lease term reflects the Group exercising an option to terminate. In addition, variable lease payments that do not depend on an index or a rate are recognized as expenses in the year in which the event or condition related to the payment occurs.

Lease payments to be made under reasonably certain extension options are also included in the measurement of the liability.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be determined, the lessee's incremental borrowing rate is used, referring to the government bond yield adjusted with risk premium depending on the lease term.

The ROU asset is initially measured at cost, which comprises the amount of the initial measurement of lease liability, any lease payments made at or before the commencement date less any lease incentives received, initial direct costs, and restoration costs.

The right-of-use asset is depreciated by reference to their costs over the shorter of their estimated useful lives and the lease term on the straight-line basis.

|           |               |
|-----------|---------------|
| Land      | 3 years       |
| Buildings | 3 and 5 years |
| Vehicles  | 1 - 5 years   |

Payments associated with short-term leases and leases of low-value assets are recognized on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less at the commencement date.



### **5.11 Intangible assets**

Intangible assets are stated at cost less accumulated amortization and impairment loss.

Intangible assets are amortized using the straight-line method according to asset's useful life, which is follows;

|                      |              |
|----------------------|--------------|
| Computer software    | 1 - 10 years |
| Engineering licenses | 5 years      |

Amortization are recognized as expenses in the statement of income. The amortization period and amortization method are reviewed at the end of each reporting period.

### **5.12 Impairment of non-financial assets**

Assets that are subject to amortization are reviewed for impairment whenever there is an indication of impairment. An impairment loss is recognized for the amount by which the carrying amount of the assets exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use.

Where the reasons for previously recognized impairments no longer exist, the impairment losses on the assets concerned other than goodwill is reversed.

### **5.13 Borrowing costs**

General and specific borrowing costs directly attributable to the acquisition, construction, or production of qualifying assets (assets that take a long time to get ready for its intended use or sale) are added to the cost of those assets less investment income on the temporary investment of those borrowing. The capitalisation of borrowing costs is ceased when substantially all the activities necessary to prepare the qualifying asset for its intended use or sale are complete.

Other borrowing costs are expensed in the period in which they are incurred.

## **5.14 Financial liabilities**

### **5.14.1 Classification**

Financial instruments issued by the Group are classified as either financial liabilities or equity securities by considering contractual obligations.

- Where the Group has an unconditional contractual obligation to deliver cash or another financial asset to another entity, it is considered a financial liability unless there is a predetermined or possible settlement for a fixed amount of cash in exchange of a fixed number of the Group's own equity instruments.
- Where the Group has no contractual obligation or has an unconditional right to avoid delivering cash or another financial asset in settlement of the obligation, it is considered an equity instrument.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer the liability settlement for at least 12 months after the reporting date.

### **5.14.2 Recognition**

The Group shall recognise a financial liability in its statement of financial position when, and only when, the Group becomes party to the contractual provisions of the instrument.

### **5.14.3 Initial measurement**

The Group initially recognized a financial liability, in the case of a financial liability not at FVTPL, at its fair value minus transaction costs that are directly attributable to the acquisition or issue of the financial liability.

### **5.14.4 Subsequent measurement**

Financial liabilities are subsequently measured at amortized cost using the effective interest method and are finance costs in the profit or loss except financial liabilities are measured at fair value through profit or loss.

#### **5.14.5 Derecognition and modification of contractual terms**

Financial liabilities (or a part of a financial liability) are derecognized from the statement of financial position when, and only when, the obligation specified in the contract is discharged, cancelled, or expired.

Where the terms of a financial liability are renegotiated or modified, the Group assesses whether the renegotiation or modification results in the derecognition of that financial liability. Therefore, the terms of an existing financial liability or a part of it (whether or not attributable to the financial difficulty of the debtor) are substantially different if the discounted present value of the cash flows under the new terms, including any fees paid net of any fees received and discounted using the original effective interest rate, is at least 10 percent different from the discounted present value of the remaining cash flows of the original financial liability.

Where the modification results in an extinguishment, the Group recognized the new financial liability based on the fair value of its obligation at the revised effective interest rate. The remaining carrying amount of financial liability is derecognized. The difference as well as proceeds paid is recognized as gain (loss) on remeasurement of financial liabilities measured at amortized cost in profit or loss.

Where the modification does not result in the derecognition, the Group recalculates the carrying amount of the financial liability as the present value of the renegotiated or modified contractual cash flows discounted at its original effective interest rate. The difference is recognized in gain (loss) arising from derecognition of financial liabilities measured at amortized cost in profit or loss.

#### **5.15 Derivatives do not qualify for hedge accounting**

The Group uses derivative contracts to manage exposure to foreign exchange rate fluctuations which derivatives do not qualify for hedge accounting. The Group recognized the initially cost of derivative contracts using fair value at the contract date. The related transaction cost is recognized in profit or loss when incurred. Derivative contracts are subsequently measured at fair value at the end of the period. Changes in the fair value is recognized in profit or loss and presented in gain (loss) on exchange rate.

Fair value of derivatives is classified as a current or non-current following its remaining maturity.

## 5.16 Current and deferred income taxes

The tax expense for the year comprises current tax and deferred tax. Current and deferred tax are recognized in profit or loss, except to the extent that it relates to items recognized directly in equity or other comprehensive income.

### Current income tax

Current income tax is the expected tax payable or income tax benefit on the taxable profit for the period, using income tax rate enacted at the end of the reporting period, and any adjustment to income tax payable in respect of previous years. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulations are subject to interpretation. It establishes provisions where appropriate based on amounts expected to be paid to the tax authorities.

### Deferred income tax

Deferred income tax is recognized on temporary differences arising from differences between the tax base of assets and liabilities and their carrying amounts in the financial statements. However, the deferred income tax is not recognized for temporary differences arising from:

- initial asset or liability recognition in a transaction that is not a business combination that affects neither accounting nor taxable profit or loss
- investments in subsidiaries and joint arrangements where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred income tax is measured using tax rates of the period in which the temporary difference is expected to be reversed that is deferred tax assets are utilised or deferred tax liabilities are settled, based on tax rates and laws that have been enacted or substantially enacted by the end of the reporting period.

Deferred tax assets are recognised only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised. The carrying amount of a deferred tax asset is reviewed at every end of reporting period.

Deferred tax assets and liabilities are offset if the Company has a legally enforceable right to offset current tax liabilities and assets and they relate to income taxes levied by the same tax authority on either the same taxable entity or different tax entities which intend either to settle current tax liabilities and assets on a net basis or to realize the assets and settle the liabilities simultaneously.

## **5.17 Employee benefits**

### **5.17.1 Short-term employee benefits**

The Group recognized salaries, wages, bonuses and social security contributions as expenses when incurred.

### **5.17.2 Post-employment benefits**

The Group has recognized both defined contribution and defined benefit plans as follows:

#### **(a) Defined contribution plan**

The Group operates a provident fund that is funded by payments from employees and from the Group which are managed by trustee. The Group contributes to the provident fund which are charged to the profit or loss in the period in which they are due.

#### **(b) Employment retirement benefits**

Employees are entitled to receive benefits reaching normal retirement age under the labour law. Retirement benefits depend on one or more factors such as age, years of service and compensation.

The liability recognized in the statement of financial position in respect of defined benefit retirement plans is the present value of the defined benefit obligation at the end of the reporting period. The defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method.

Remeasurement of gains and losses arising from experienced adjustments and changes in actuarial assumptions are charged or credited to equity in other comprehensive income in the period in which they arise. They are included in retained earnings in the statements of changes in equity.

Past-service costs are recognized immediately in profit or loss.



### **5.17.3 Other employee benefits**

The Group's other long-term benefits are benefits based on employees' length of service. The Group calculates the amount of these benefits according to the employees' service period.

These obligations are measured based on the same accounting practice used for the employee retirement benefits except that remeasurement gains and losses are charged to profit or loss.

### **5.17.4 Termination benefits**

The Group recognises termination benefits at the earlier of (a) when the Group can no longer withdraw the offer of those benefits; and (b) when the entity recognises costs for the related restructuring. Benefits more than 12 months due are discounted to their present value.

## **5.18 Provisions**

### **5.18.1 General provisions**

Provisions are recognized when the Group has a present legal or constructive obligation as a result of past events. It is probable that an outflow of resources will be required to settle the obligation, and a reliable estimate of the amount can be made.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation. The increase in the provision due to passage of time is recognized as finance cost

### **5.18.2 Onerous contracts**

A provision for onerous contracts is recognized when the expected benefits to be derived by the Group from a contract are lower than the unavoidable cost of meeting the Group's obligations under the contract. The provision is measured at the present value of the lower of the expected cost of terminating the contract and the expected net cost of continuing with the contract. Before a provision is established, the Group recognises any impairment loss on the assets associated with that contract.

### **5.18.3 Provision for decommissioning costs**

The Group recognises provision for decommissioning costs, which are provided at the onset of completion of the project, for the estimate of the eventual costs that relate to the removal of the port. The recognized provision for decommissioning costs is calculated based on many assumptions such as abandonment time, interest rate. The Group recognises provision for decommissioning costs using discounted present value on estimated by the management's judgement which is included as part of the port and amortised based on the straight-line basis. The Group recognises an increase that reflects the passage of time from the unwinding discount in each period, as a finance cost in profit or loss.

### **5.19 Share capital**

Ordinary shares are classified as equity.

Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction, net of tax, from the proceeds.

### **5.20 Revenue recognition**

The Group recognized revenue when the transfer of goods or services to customers in an amount reflects the consideration that it expects to be entitled to in exchange for those goods or services. The Group considers in determining the timing of the transfer of control for revenue recognition at a point in time or over time as the nature of revenues as follows:

#### Sale of goods

The Group recognizes revenue from sales of goods at a certain point in time when the products is delivered to customers at the delivery point. The transfer of products takes place when the Group delivers products to its destination as specified according to the contracts. Revenue represents the revenue earned from the sale of Group's products with realizable value net of value-added tax, return and discounts. No significant element of financing is deemed present as the sales are made with a credit term of 5 to 90 days, which is consistent with market practice.

#### Revenue from construction contracts or construction-type service contracts or service contracts

Revenue from construction contracts or construction-type service contracts or service contracts where a defined output is promised. The Group satisfies a performance obligation and transfers control of the promised goods or services to the customer and is recognized revenue over time using an input method for measuring progress, determined as the percentage of cost incurred up until the end of the period relative to total expected cost in satisfying the performance obligation. Where the Group is not be able to reasonably measure the outcome of a performance obligation, revenue is only recognized up to the amount of contract costs expensed, provided it is recoverable. The related costs are recognized as an expense in profit or loss when incurred.

Revenue from construction services has a contract modification which is a change in the scope and/or price such as a change order, a variation or an amendment. If the remaining goods or services are not distinct, the Group is account for the contract modification as if it were a part of the existing contract. The effect of the contract modification and measurement of progress towards complete satisfaction of the performance obligation is recognized as increase in or a reduction of revenue at the date of the contract modification.

Claims, liquidated damages and contractual penalties are accounted for as variable consideration. The Group is not reallocated those transaction price after contract inception and recognized as a reduction of revenue, in the period in which the transaction price changes only to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognized will not occur in the future.

Revenue from tolling services is recognized as revenue when the service is rendered.

Other revenues earned by the Group are recognized on the following basis:

|                   |  |
|-------------------|--|
| Commission income | : when the service is rendered at a net amount as commission |
| Dividend income   | : when the Group's right to receive payments is established  |
| Finance income    | : on an accrual basis, using the effective interest method   |

#### **5.21 Subsidiaries dividend distribution**

Dividend distributed to the Group's shareholders is recognized as a liability when interim dividends are approved by the Board of Directors, and when the annual dividends are approved by the shareholders.

## **6. Critical accounting estimates and judgements**

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

### **6.1 Useful lives and residual value of property, plant and equipment**

The Group estimates the useful lives and residual value of property, plant and equipment based on their economic benefit and usage. However, the actual useful lives may be shorter or longer than the estimates which depends on the use and related technology of the assets.

### **6.2 Impairment of property, plant and equipment**

The recoverable amount of property, plant and equipment's cash-generating units (CGUs) is considered from value-in-use calculation. The calculation includes an estimated cash flow of each CGU which requires estimations and judgements for the forecasted income and expenses

### **6.3 Determination of lease terms**

Critical judgement in determining the lease term, the Group considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option. Extension options (or periods after termination options) are only included in the lease term if the lease is reasonably certain to be extended (or not terminated).

### **6.4 Determination of discount rate applied to leases**

The Group determines the incremental borrowing rate from a similar term and a similar security.

### **6.5 Defined employees benefit obligation**

The present value of the employee benefit obligations depends on a number of assumptions. Key assumptions used and impacts from possible changes in key assumptions are disclosed in Note 25.

## 6.6 Revenue from construction contracts

The Group uses judgement in the consideration of performance obligation on the contracts with customers, a contract modification, measuring progress, based on all information available, relevant facts and circumstances, past experience and the terms of the contract including information engineering or the work of expert (if any).

Significant assumptions are required to revenue from contract modification and estimate the total contract costs that will affect for measuring its progress towards satisfaction of the performance obligation. So, actual costs or revenues may be higher or lower than estimates at the end of each reporting date

## 7. Financial assets and financial liabilities

As at 31 December 2024 and 2023, the Group classified all financial assets and liabilities at amortised cost except

- Derivative assets and liabilities not using hedge accounting are classified at FVPL
- Investment in non-marketable securities held not more than 20% are classified at FVPL

### Financial assets and financial liabilities at amortised cost

As at 31 December 2024 and 2023, the carrying amounts of financial assets and financial liabilities at amortised cost approximate their fair values.

## 8. Related parties

Enterprises and individuals that directly, or indirectly through one or more intermediaries, control, or are controlled by, or are under common control with, the Company, including holding companies, subsidiaries and fellow subsidiaries are related parties of the Company. Associates and individuals owning, directly or indirectly, an interest in the voting power of the Company that gives them significant influence over the enterprise, key management personnel, including directors and officers of the Company and close members of the family of these individuals and companies associated with these individuals also constitute related parties.

In considering each possible related party relationship, attention is directed to the substance of the relationship and not merely the legal form.

**Relationship of related parties are as follow:**

| <b>Name of entities</b>                             | <b>Country of<br/>incorporation</b> | <b>Relationships</b> | <b>Nature of relationships</b>             |
|---|-------------------------------------|----------------------|--|
| Prachuap Port Co., Ltd.                             | Thailand                            | Direct subsidiary    | Direct shareholders and common directors   |
| West Coast Engineering Co., Ltd.                    | Thailand                            | Direct subsidiary    | Direct shareholders and common directors   |
| Helium Miracle 303 Limited                          | England                             | Indirect subsidiary  | Indirect shareholders and common directors |
| Helium Miracle 301 Limited                          | England                             | Indirect subsidiary  | Indirect shareholders and common directors |
| Redcar Bulk Terminal Limited                        | England                             | Indirect subsidiary  | Indirect shareholders and common directors |
| Thai Cold Rolled Steel Sheet Public Company Limited | Thailand                            | Joint venture        | Direct shareholders and common directors   |
| Krung Thai Bank Public Company Limited              | Thailand                            | Related company      | Common shareholders and directors          |
| The Siam Commercial Bank Public Company Limited     | Thailand                            | Related company      | Common shareholders and directors          |
| Tisco Financial Group Public Company Limited        | Thailand                            | Related company      | Common shareholders and directors          |
| Sahaviriya Group Corporation Limited                | Thailand                            | Related company      | Common shareholders and directors          |
| Thai Coated Steel Sheet Co., Ltd.                   | Thailand                            | Related company      | Common shareholders and directors          |
| Bangsaphan Barmill Public Company Limited           | Thailand                            | Related company      | Common shareholders and directors          |
| B.S. Metal Co., Ltd.                                | Thailand                            | Related company      | Direct and indirect shareholders           |
| Sahaviriya Plate Mill Public Company Limited        | Thailand                            | Related company      | Common directors                           |
| Prapawit Building Property Co., Ltd.                | Thailand                            | Related company      | Common shareholders and directors          |
| Sahaviriya Panich Corporation Co., Ltd.             | Thailand                            | Related company      | Direct and indirect shareholders           |
| Line Transport Co., Ltd.                            | Thailand                            | Related company      | Common shareholders and directors          |
| Bangpakong Lighyer Co.,Ltd.                         | Thailand                            | Related company      | Indirect shareholders                      |
| Bangpakong Port Co., Ltd.                           | Thailand                            | Related company      | Common shareholders and directors          |
| Sahaviriya Steel Corporation Co., Ltd.              | Thailand                            | Related company      | Common shareholders and directors          |
| Thai Steel Sales Co., Ltd.                          | Thailand                            | Related company      | Common shareholders and directors          |
| Prachuap Pattana Development Co., Ltd.              | Thailand                            | Related company      | Common shareholders and directors          |
| SVL Corporation Co., Ltd.                           | Thailand                            | Related company      | Common shareholders and directors          |
| Vanomet Holding AG                                  | Switzerland                         | Related company      | Common shareholders and directors          |
| Vanomet AG  | Switzerland                         | Related company      | Common shareholders and directors          |
| Bangpakong Shape Steel Co., Ltd.                    | Thailand                            | Related company      | Common shareholders and directors          |
| Bangsapan Sampun Co. Ltd.                           | Thailand                            | Related company      | Direct shareholders                        |



**The pricing policies for particular types of transactions are explained further below:**

| Transactions                                  | Pricing policies with subsidiary companies and joint venture   |  |
|---|--|--|
|   | Pricing policies with related companies  |  |
| Sale of goods                                 | Third party pricing used, dependent on volume and relevant market considerations.  | Third party pricing used, dependent on volume and relevant market considerations.  |
| Rendering of port services                    | Port services rendered are charged based on Ministry of Transportation-determined rates, dependent on service volume and relevant market considerations.                   | Port services rendered are charged based on Ministry of Transportation-determined rates, dependent on service volume and relevant market considerations. |
| Rendering of other services                   | Charges for rendering of services and maintenance-related services are based on agreements and common credit term.   | Charges for rendering of services and maintenance-related services are based on agreements and common credit term.                                       |
| Dividend income                               | Right to receive dividends   | Right to receive dividends.  |
| Other income                                  | Sales of scrap material are priced based on scrap weight and the prices set by the Company.  | Sales of scrap material are priced based on scrap weight and the prices set by the Company.  |
|   | Revenue from providing management staff to subsidiaries and joint venture are based on agreements.   | Revenue from providing management staff to related parties are based on agreements.  |
| Purchase of goods                             | Purchases of goods for production are based on third party prices under terms and conditions normally applicable to similar transactions.                                  | Purchases of raw material for production are based on market price.  |
|   | Certain purchases of steel slab between the company and subsidiaries are based on the agreed price formula.  |  |
|   | Purchases of rolls are charged on agreed prices.   |  |
| Receiving of other services                   | Maintenance-related services are charged based on long-term maintenance service agreements. The term of the agreement can be modified according to business circumstances. | Transportation charges are based on agreements, dependent on cargo weight and distance.  |
|   |  | Warehouse rental is charged based on rental agreements.  |
|   |  | Cut sheet services are charged based on agreements.  |
| Receiving of port services                    | Port services rendered are charged based on Ministry of Transportation-determined rates, dependent on service volume and relevant market considerations.                   |  |
| Distribution costs and administrative expense | Port services rendered are charged based on Ministry of Transportation-determined rates, dependent on service volume and relevant market considerations.                   | Domestic transportation services are charged based on agreements, dependent on cargo weight and distance.  |
|   |  | Warehouse rental is charged based on rental agreements.  |
|   |  | Cut sheet services are charged based on agreements.  |
| Loans   | The contractual interest rate  | The contractual interest rate  |
| Borrowings                                    | The contractual interest rate  | The contractual interest rate  |

Significant transactions with related parties are summarized as follows:

#### 8.1 Revenues and other income

|   |  | Unit: Thousand Baht         |                  |                             |                  |
|---|--|-----------------------------|------------------|-----------------------------|------------------|
|   |  | <b>Consolidated</b>         |                  | <b>Separate</b>             |                  |
|   |  | <b>financial statements</b> |                  | <b>financial statements</b> |                  |
| <b>For the year ended 31 December</b>     |  | <b>2024</b>                 | <b>2023</b>      | <b>2024</b>                 | <b>2023</b>      |
| <b>Sales of goods</b>                     |  |                             |                  |                             |                  |
| Joint venture                             |  | 107,082                     | 188,993          | 106,739                     | 188,993          |
| Related parties                           |  | 3,037,312                   | 2,146,306        | 3,037,312                   | 2,146,299        |
| <b>Total</b>                              |  | <b>3,144,394</b>            | <b>2,335,299</b> | <b>3,144,051</b>            | <b>2,335,292</b> |
| <b>Revenue from rendering of services</b> |  |                             |                  |                             |                  |
| Joint venture                             |  | 132,206                     | 23,223           | -                           | -                |
| Related parties                           |  | 19,213                      | 210,888          | -                           | -                |
| <b>Total</b>                              |  | <b>151,419</b>              | <b>234,111</b>   | <b>-</b>                    | <b>-</b>         |
| <b>Dividend income</b>                    |  |                             |                  |                             |                  |
| Subsidiaries                              |  | -                           | -                | 40,800                      | 30,600           |
| <b>Total</b>                              |  | <b>-</b>                    | <b>-</b>         | <b>40,800</b>               | <b>30,600</b>    |
| <b>Finance income</b>                     |  |                             |                  |                             |                  |
| Related parties                           |  | 46,121                      | 14,728           | 46,068                      | 58,373           |
| <b>Total</b>                              |  | <b>46,121</b>               | <b>14,728</b>    | <b>46,068</b>               | <b>58,373</b>    |
| <b>Other income</b>                       |  |                             |                  |                             |                  |
| Subsidiaries                              |  | -                           | -                | 1,426                       | 8,658            |
| Joint venture                             |  | 12,226                      | 8,966            | 12,226                      | 8,966            |
| Related parties                           |  | 15,878                      | -                | 9,370                       | 11,272           |
| <b>Total</b>                              |  | <b>28,104</b>               | <b>8,966</b>     | <b>23,022</b>               | <b>28,896</b>    |

## 8.2 Expenses

|  |         | Unit: Thousand Baht  |                      |
|--|---------|----------------------|----------------------|
|  |         | Consolidated         | Separate             |
|  |         | financial statements | financial statements |
| For the year ended 31 December                         |         | 2024                 | 2023                 |
|  |         |                      |                      |
| <b>Purchases of goods and services</b>                 |         |                      |                      |
| Subsidiaries   | -       | -                    | 305,207              |
| Related parties  | 845,740 | 743,409              | 838,983              |
|  | 845,740 | 743,409              | 1,144,190            |
|  |         |                      | 1,087,264            |
| <b>Distribution costs and administrative expenses</b>  |         |                      |                      |
| Subsidiaries   | -       | -                    | 7,511                |
| Joint venture  | 909     | 453                  | 794                  |
| Related parties  | 44,439  | 68,356               | 38,008               |
|  | 45,348  | 68,809               | 46,313               |
|  |         |                      | 68,969               |
| <b>Finance costs</b>                                   |         |                      |                      |
| Related parties  | 76,893  | 82,350               | 74,583               |
|  | 76,893  | 82,350               | 80,556               |
|  |         |                      |                      |
| <b>Directors and key management remuneration</b>       |         |                      |                      |
| Directors remuneration                                 | 3,599   | 6,087                | -                    |
| <b>Key management remuneration</b>                     |         |                      |                      |
| Short-term benefits                                    | 143,374 | 109,992              | 118,220              |
| Post-employment benefits                               | 1,757   | 1,931                | 640                  |
| Other long-term benefits                               | 45      | 52                   | 34                   |
| <b>Total Key management remuneration</b>               | 145,176 | 111,975              | 118,894              |
| <b>Total Directors and key management remuneration</b> | 148,775 | 118,062              | 118,894              |
|  |         |                      | 110,860              |

**8.3 Outstanding balances with related parties were as follows:**

|  | Unit: Thousand Baht  |                  |                      |                  |
|--|----------------------|------------------|----------------------|------------------|
|  | Consolidated         |                  | Separate             |                  |
|  | financial statements |                  | financial statements |                  |
| As at 31 December                                      | 2024                 | 2023             | 2024                 | 2023             |
| <b>Cash and cash equivalents</b>                       |                      |                  |                      |                  |
| Related parties  | 384,449              | 344,053          | 318,668              | 283,018          |
| <b>Total</b>   | <b>384,449</b>       | <b>344,053</b>   | <b>318,668</b>       | <b>283,018</b>   |
| <b>Trade receivables – not include loss allowance</b>  |                      |                  |                      |                  |
| Joint venture  | 18,914               | 26,795           | -                    | -                |
| Related parties  | 3,038,905            | 3,129,600        | 3,028,348            | 3,122,014        |
| <b>Total</b>   | <b>3,057,819</b>     | <b>3,156,395</b> | <b>3,028,348</b>     | <b>3,122,014</b> |
| <b>Other receivables – not include loss allowance</b>  |                      |                  |                      |                  |
| Subsidiaries   | -                    | -                | 7,215                | 13,935           |
| Joint venture  | 168                  | 271              | 168                  | 271              |
| Related parties  | 5,841,061            | 5,863,402        | 5,840,264            | 5,849,150        |
| <b>Total</b>   | <b>5,841,229</b>     | <b>5,863,673</b> | <b>5,847,647</b>     | <b>5,863,356</b> |
| <b>Current contract assets</b>                         |                      |                  |                      |                  |
| Joint venture  | 3,466                | 14,144           | -                    | -                |
| Related parties  | -                    | 200              | -                    | -                |
| <b>Total</b>   | <b>3,466</b>         | <b>14,344</b>    | <b>-</b>             | <b>-</b>         |
| <b>Restricted deposits with financial institutions</b> |                      |                  |                      |                  |
| Related parties  | 8,180                | 52,808           | 8,071                | 52,699           |
| <b>Total</b>   | <b>8,180</b>         | <b>52,808</b>    | <b>8,071</b>         | <b>52,699</b>    |
| <b>Right-of-use</b>                                    |                      |                  |                      |                  |
| Related parties  | 58,963               | 90,270           | 45,386               | 84,942           |
| <b>Total</b>   | <b>58,963</b>        | <b>90,270</b>    | <b>45,386</b>        | <b>84,942</b>    |

Unit: Thousand Baht

|                                     | Consolidated         |               | Separate             |               |
|-------------------------------------|----------------------|---------------|----------------------|---------------|
|                                     | financial statements |               | financial statements |               |
|                                     | 2024                 | 2023          | 2024                 | 2023          |
| <b>As at 31 December</b>            |                      |               |                      |               |
| <b>Trade account payable</b>        |                      |               |                      |               |
| Subsidiaries                        | -                    | -             | 23,842               | 30,204        |
| Related parties                     | 90,602               | 68,386        | 90,603               | 68,483        |
| <b>Total</b>                        | <b>90,602</b>        | <b>68,386</b> | <b>114,445</b>       | <b>98,687</b> |
| <b>Other payables</b>               |                      |               |                      |               |
| Subsidiaries                        | -                    | -             | 9,885                | 41,647        |
| Joint venture                       | 1,216                | 8             | 1,203                | -             |
| Related parties                     | 10,224               | 37,276        | 7,971                | 33,348        |
| <b>Total</b>                        | <b>11,440</b>        | <b>37,284</b> | <b>19,059</b>        | <b>74,995</b> |
| <b>Current contract liabilities</b> |                      |               |                      |               |
| Joint venture                       | 26,292               | 13,139        | 24,840               | 5,913         |
| Related parties                     | 21,200               | 7,658         | 21,011               | 5,931         |
| <b>Total</b>                        | <b>47,492</b>        | <b>20,797</b> | <b>45,851</b>        | <b>11,844</b> |

#### 8.4 Short-term loans to related parties

|                   | Unit: Thousand Baht  |      |                      |        |
|-------------------|----------------------|------|----------------------|--------|
|                   | Consolidated         |      | Separate             |        |
|                   | financial statements |      | financial statements |        |
| As at 31 December | 2024                 | 2023 | 2024                 | 2023   |
| Subsidiaries      | -                    | -    | -                    | 17,367 |
| <b>Total</b>      | -                    | -    | -                    | 17,367 |

The movements of short-term loans to related parties during the year are shown below:

|                                     | Unit: Thousand Baht  |      |                      |         |
|-------------------------------------|----------------------|------|----------------------|---------|
|                                     | Consolidated         |      | Separate             |         |
|                                     | financial statements |      | financial statements |         |
| For the year ended 31 December      | 2024                 | 2023 | 2024                 | 2023    |
| Opening balance                     | -                    | -    | 17,367               | 24,736  |
| Additions                           | -                    | -    | 8,989                | -       |
| Repayments                          | -                    | -    | (26,388)             | (8,200) |
| Net gains (losses) on exchange rate | -                    | -    | 32                   | 831     |
| <b>Closing balance</b>              | -                    | -    | -                    | 17,367  |

In 2022, the Board of directors' meeting of Prachuap Port Co., Ltd. (Subsidiary) passed the resolution to provide financial support by providing short-term loans to Redcar Bulk Terminal Limited with limit amount of GBP 0.70 million, an interest rate of MLR+1% per annum. Interest is payable on a monthly basis and the supporting period has been extended continuously. At the Board of Directors' meeting no. 11/2024 held on 20 November 2024, the lasted extension of the period to end on 31 December 2024 which has collateral as a right to transfer the receiving of invoice payment or the lease payment.

## 8.5 Long-term loans to related parties

|                     | Unit: Thousand Baht  |      |                      |         |
|---------------------|----------------------|------|----------------------|---------|
|                     | Consolidated         |      | Separate             |         |
|                     | financial statements |      | financial statements |         |
| As at 31 December   | 2024                 | 2023 | 2024                 | 2023    |
| <b>Subsidiaries</b> |                      |      |                      |         |
| Current portion     | -                    | -    | -                    | 20,406  |
| Non-current portion | -                    | -    | 606,519              | 579,772 |
| <b>Total</b>        | -                    | -    | 606,519              | 600,178 |

The movements of long-term loans to related parties during the year are shown below:

|                                     | Unit: Thousand Baht  |      |                      |          |
|-------------------------------------|----------------------|------|----------------------|----------|
|                                     | Consolidated         |      | Separate             |          |
|                                     | financial statements |      | financial statements |          |
| For the year ended 31 December      | 2024                 | 2023 | 2024                 | 2023     |
| Opening balance                     | -                    | -    | 600,178              | 510,233  |
| Additions                           | -                    | -    | 43,305               | 76,004   |
| Repayments                          | -                    | -    | (20,816)             | (13,075) |
| Net gains (losses) on exchange rate | -                    | -    | (16,148)             | 27,016   |
| <b>Closing balance</b>              | -                    | -    | 606,519              | 600,178  |

On 24 November 2020, the Company entered into a secured loan agreement with Redcar Bulk Terminal Limited with limit amount of GBP 0.74 million at an interest rate of MLR+1% per annum which has collateral as a right to transfer the receiving of or the lease payment. On 24 June 2023, the Company had received in full amount.

On 7 July 2022, the Company entered into a loan agreement with Helium Miracle 303 Limited ("HM303"), an indirect subsidiary, with the amount of GBP 12.06 million or equivalent to Baht 516.06 million at the interest rate of MLR+1% per annum which will be matured on 6 July 2027 to purchase the shares of Redcar Bulk Terminal Limited ("RBT") from Sahawiriya Steel Industries UK Limited ("SSI UK" under liquidation process) with total number of 26,502,716 shares, with 100% shareholding. The agreement of purchase provided that HM303 entered into a pledge entire shares agreement with "NatWest Market PLC" which the collateral agent of SSI UK's creditor banking group.

On 20 July 2023, the Company entered into a secured loan agreement with Redcar Bulk Terminal Limited with limit amount of GBP 0.60 million at an interest rate of MLR+1% per annum and the maturity date is 31 December 2024 which has collateral as a right to transfer the receiving of invoice payment and the lease payment. On 30 December 2024, the Company had received in full amount.

## 8.6 Short-term loans from related parties

|                   | Unit: Thousand Baht  |                |                      |                |
|-------------------|----------------------|----------------|----------------------|----------------|
|                   | Consolidated         |                | Separate             |                |
|                   | financial statements |                | financial statements |                |
| As at 31 December | 2024                 | 2023           | 2024                 | 2023           |
| Related parties   | 522,242              | 930,641        | 487,039              | 930,641        |
| <b>Total</b>      | <b>522,242</b>       | <b>930,641</b> | <b>487,039</b>       | <b>930,641</b> |

The movements of short-term loans from related parties during the year are shown below:

|                                | Unit: Thousand Baht  |                |                      |                |
|--------------------------------|----------------------|----------------|----------------------|----------------|
|                                | Consolidated         |                | Separate             |                |
|                                | financial statements |                | financial statements |                |
| For the year ended 31 December | 2024                 | 2023           | 2024                 | 2023           |
| Opening balance                | 930,641              | 1,519,921      | 930,641              | 1,519,921      |
| Additions                      | 6,849,391            | 8,080,626      | 6,680,188            | 8,080,626      |
| Repayments                     | (7,257,790)          | (8,669,906)    | (7,123,790)          | (8,669,906)    |
| <b>Total</b>                   | <b>522,242</b>       | <b>930,641</b> | <b>487,039</b>       | <b>930,641</b> |

On 25 January 2022, the Company entered into a foreign loan agreement with Krungthai Bank Public Company Limited with a limit of USD 25 million or equivalent to Baht 850 million at the interest rate of MLR+1% per annum and the repayment period is scheduled within 90-120 days for working capital for sourcing raw materials from overseas and re-export to overseas which had collateral as finished goods and raw materials in form of steel and savings accounts.

On 11 March 2022, the Company entered into a foreign loan agreement with Siam Commercial Bank Public Company Limited with a limit of USD 25 million or equivalent to Baht 795 million at the interest rate of MLR+1% per annum and the repayment period is scheduled within 90-120 days for working capital for sourcing raw materials from overseas and re-export to overseas which had collateral as finished goods and raw materials in form of steel and savings accounts.

As at 31 December 2024, West Coast Engineering Co., Ltd., a subsidiary, has short-term loans from financial institution with a limit of Baht 90 million (2023: Baht 96 million) at interest rate MLR-0.75% per annum and the interest is payable on monthly basis and had unused credit facilities totalling Baht 58 million (2023: Baht 96 million).



## 8.7 Rehabilitation liabilities from related parties

|                   | Unit: Thousand Baht  |                   |                      |                   |
|-------------------|----------------------|-------------------|----------------------|-------------------|
|                   | Consolidated         |                   | Separate             |                   |
|                   | financial statements |                   | financial statements |                   |
| As at 31 December | 2024                 | 2023              | 2024                 | 2023              |
| Subsidiaries      | -                    | -                 | -                    | -                 |
| Related parties   | 27,291,479           | 25,771,058        | 27,291,479           | 25,771,058        |
| <b>Total</b>      | <b>27,291,479</b>    | <b>25,771,058</b> | <b>27,291,479</b>    | <b>25,771,058</b> |

The movements of rehabilitation liabilities from related parties during the year are shown below:

|                                | Unit: Thousand Baht  |          |                      |          |
|--------------------------------|----------------------|----------|----------------------|----------|
|                                | Consolidated         |          | Separate             |          |
|                                | financial statements |          | financial statements |          |
| For the year ended 31 December | 2024                 | 2023     | 2024                 | 2023     |
| <b>Subsidiaries</b>            |                      |          |                      |          |
| Opening balance                | -                    | -        | -                    | 7,991    |
| Debt-to-equity conversion      | -                    | -        | -                    | (7,991)  |
| <b>Closing balance</b>         | <b>-</b>             | <b>-</b> | <b>-</b>             | <b>-</b> |

|   | Unit: Thousand Baht               |                   |
|---|-----------------------------------|-------------------|
|   | Consolidated                      |                   |
|   | and separate financial statements |                   |
| For the year ended 31 December                      | 2024                              | 2023              |
| <b>Related parties</b>                              |                                   |                   |
| Opening balance                                     | 25,771,058                        | 29,017,018        |
| Interest expenses using the effective interest rate | 1,926,754                         | 1,726,704         |
| Repayments  | (172,938)                         | (744,693)         |
| (Gains) on remeasurement of financial liabilities   |                                   |                   |
| measured at amortised cost                          | -                                 | (4,183,708)       |
| Net (gains) losses on exchange rate                 | (233,395)                         | (44,263)          |
| <b>Closing balance</b>                              | <b>27,291,479</b>                 | <b>25,771,058</b> |

## 9. Cash and cash equivalents

|                          | Unit: Thousand Baht  |                |                      |                |
|--------------------------|----------------------|----------------|----------------------|----------------|
|                          | Consolidated         |                | Separate             |                |
|                          | financial statements |                | financial statements |                |
|                          | 2024                 | 2023           | 2024                 | 2023           |
| <b>As at 31 December</b> |                      |                |                      |                |
| Cash on hand             | 763                  | 711            | 700                  | 630            |
| Cash at banks            | 442,144              | 392,014        | 319,316              | 283,673        |
| <b>Total</b>             | <b>442,907</b>       | <b>392,725</b> | <b>320,016</b>       | <b>284,303</b> |

## 10. Trade and other current receivables

|  | Unit: Thousand Baht  |                    |                      |                    |
|--|----------------------|--------------------|----------------------|--------------------|
|  | Consolidated         |                    | Separate             |                    |
|  | financial statements |                    | financial statements |                    |
|  | 2024                 | 2023               | 2024                 | 2023               |
| <b>As at 31 December</b>                               |                      |                    |                      |                    |
| Trade receivables - related parties (Note 8.3)         | 3,057,819            | 3,156,395          | 3,028,348            | 3,122,014          |
| Trade receivables - other companies                    | 392,320              | 395,216            | 330,614              | 310,400            |
| <b>Total</b>   | <b>3,450,139</b>     | <b>3,551,611</b>   | <b>3,358,962</b>     | <b>3,432,414</b>   |
| <u>Less</u> Loss allowance - related parties           | (3,019,711)          | (3,111,395)        | (3,019,711)          | (3,111,395)        |
| <u>Less</u> Loss allowance - other companies           | (290,639)            | (291,982)          | (288,165)            | (290,929)          |
| <b>Total</b>   | <b>(3,310,350)</b>   | <b>(3,403,377)</b> | <b>(3,307,876)</b>   | <b>(3,402,324)</b> |
| <b>Trade receivables - Net</b>                         | <b>139,789</b>       | <b>148,234</b>     | <b>51,086</b>        | <b>30,090</b>      |
| Advance payments - related parties (Note 8.3)          | 3,334,880            | 3,346,498          | 3,334,880            | 3,346,498          |
| Advance payments - other companies                     | 104,528              | 234,266            | 93,784               | 233,270            |
| Other current receivables - related parties (Note 8.3) | 2,506,349            | 2,517,175          | 2,512,767            | 2,516,858          |
| Other current receivables - other companies            | 20,512               | 5,260              | 18,769               | 14,457             |
| Prepaid expenses                                       | 19,290               | 25,334             | 18,438               | 16,649             |
| Revenue Department receivable                          | 653                  | 28,124             | 3                    | 23,151             |
| <u>Less</u> Loss allowance - related parties           | (5,799,853)          | (5,813,310)        | (5,799,853)          | (5,813,310)        |
| <u>Less</u> Loss allowance - other companies           | (60,746)             | (60,738)           | (60,746)             | (60,738)           |
| <b>Other current receivables - Net</b>                 | <b>125,613</b>       | <b>282,609</b>     | <b>118,042</b>       | <b>276,835</b>     |
| <b>Trade and other current receivables - Net</b>       | <b>265,402</b>       | <b>430,843</b>     | <b>169,128</b>       | <b>306,925</b>     |

Trade receivables can be analyzed by aging as follows:

|                                   | Unit: Thousand Baht         |                  |                             |                  |
|-----------------------------------|-----------------------------|------------------|-----------------------------|------------------|
|                                   | <b>Consolidated</b>         |                  | <b>Separate</b>             |                  |
|                                   | <b>financial statements</b> |                  | <b>financial statements</b> |                  |
| <b>As at 31 December</b>          | <b>2024</b>                 | <b>2023</b>      | <b>2024</b>                 | <b>2023</b>      |
| <b>Related parties</b>            |                             |                  |                             |                  |
| Not yet due                       | 25,096                      | 18,162           | 4,723                       | 3,403            |
| Less than 3 months                | 7,502                       | 26,838           | 3,914                       | 7,216            |
| Over 12 months                    | 3,025,221                   | 3,111,395        | 3,019,711                   | 3,111,395        |
| <b>Total</b>                      | <b>3,057,819</b>            | <b>3,156,395</b> | <b>3,028,348</b>            | <b>3,122,014</b> |
| <u>Less</u> Loss allowance losses | (3,019,711)                 | (3,111,395)      | (3,019,711)                 | (3,111,395)      |
| <b>Total</b>                      | <b>38,108</b>               | <b>45,000</b>    | <b>8,637</b>                | <b>10,619</b>    |
| <b>Other companies</b>            |                             |                  |                             |                  |
| Not yet due                       | 97,090                      | 69,354           | 42,449                      | 6,388            |
| Less than 3 months                | 4,591                       | 27,265           | -                           | 13,083           |
| 3 - 6 months                      | 1,913                       | 1,437            | -                           | -                |
| 6 - 12 months                     | -                           | 2,875            | -                           | -                |
| Over 12 months                    | 288,726                     | 294,285          | 288,165                     | 290,929          |
| <b>Total</b>                      | <b>392,320</b>              | <b>395,216</b>   | <b>330,614</b>              | <b>310,400</b>   |
| <u>Less</u> Loss allowance        | (290,639)                   | (291,982)        | (288,165)                   | (290,929)        |
| <b>Total</b>                      | <b>101,681</b>              | <b>103,234</b>   | <b>42,449</b>               | <b>19,471</b>    |
| <b>Net</b>                        | <b>139,789</b>              | <b>148,234</b>   | <b>51,086</b>               | <b>30,090</b>    |

The loss allowance for trade receivables can be reconciled as follows:

|  | Unit: Thousand Baht         |                    |                             |                    |
|--|-----------------------------|--------------------|-----------------------------|--------------------|
|  | <b>Consolidated</b>         |                    | <b>Separate</b>             |                    |
|  | <b>financial statements</b> |                    | <b>financial statements</b> |                    |
| <b>For the year ended 31 December</b>  | <b>2024</b>                 | <b>2023</b>        | <b>2024</b>                 | <b>2023</b>        |
| Opening balance                        | (3,403,377)                 | (3,505,962)        | (3,402,324)                 | (3,504,951)        |
| <u>Add</u> Loss allowance              | (2,127)                     | (3,632)            | -                           | (3,376)            |
| <u>Less</u> Reversal of loss allowance | 95,154                      | 106,217            | 94,448                      | 106,003            |
| <b>Closing balance</b>                 | <b>(3,310,350)</b>          | <b>(3,403,376)</b> | <b>(3,307,876)</b>          | <b>(3,402,324)</b> |

As at 31 December 2024 and 2023, the Company has two related party receivables which the remaining balance is past due for over 12 months of Baht 3,019.71 million and Baht 3,111.40 million respectively and recognized a loss allowance in full amount. For the year ended 31 December 2024, the Company received the debt repayment of Baht 91.68 million and reversal of impairment loss by the same amount. The Company must comply with the repayment and outstanding debt conditions in accordance with the rehabilitation plan (Note 24.5).

## 11. Current contract assets / Current contract liabilities

### 11.1 Contract balances

|   | Unit: Thousand Baht  |                |                      |                |
|---|----------------------|----------------|----------------------|----------------|
|   | Consolidated         |                | Separate             |                |
|   | financial statements |                | financial statements |                |
| As at 31 December                         | 2024                 | 2023           | 2024                 | 2023           |
| <b>Current contract asset</b>             |                      |                |                      |                |
| Unbilled revenue                          |                      |                |                      |                |
| Related parties (Note 8.3)                | 3,466                | 14,344         | -                    | -              |
| Other companies                           | 73,515               | 70,425         | -                    | -              |
| Retention receivable                      | 2,569                | 2,818          | -                    | -              |
| <b>Total Current contract assets</b>      | <b>79,550</b>        | <b>87,587</b>  | <b>-</b>             | <b>-</b>       |
| <b>Current contract liabilities</b>       |                      |                |                      |                |
| Related parties (Note 8.3)                |                      |                |                      |                |
| Advanced received from service income     | 1,641                | 8,953          | -                    | -              |
| Amount received advance for goods         | 45,851               | 11,844         | 45,851               | 11,844         |
| <b>Total</b>                              | <b>47,492</b>        | <b>20,797</b>  | <b>45,851</b>        | <b>11,844</b>  |
| Other companies                           |                      |                |                      |                |
| Advanced received from service income     | 53,603               | 23,946         | 2,220                | 753            |
| Amount received advance for goods         | 648,670              | 543,886        | 648,670              | 543,886        |
| <b>Total</b>                              | <b>702,273</b>       | <b>567,832</b> | <b>650,890</b>       | <b>544,639</b> |
| <b>Total current contract liabilities</b> | <b>749,765</b>       | <b>588,629</b> | <b>696,741</b>       | <b>556,483</b> |

## 11.2 Revenues recognized in relation to contract balances

Revenue recognized that was included in the contract liability balance at the beginning of the year is shown below:

|                                       | Unit: Thousand Baht  |         |                      |         |
|---------------------------------------|----------------------|---------|----------------------|---------|
|                                       | Consolidated         |         | Separate             |         |
|                                       | financial statements |         | financial statements |         |
| For the year ended 31 December        | 2024                 | 2023    | 2024                 | 2023    |
| Advanced received from service income | 30,796               | 40,533  | 753                  | 15,705  |
| Amount received advance for goods     | 554,902              | 617,081 | 554,902              | 617,081 |

## 11.3 Revenues to be recognized for the remaining performance obligations

As at 31 December 2024, the Group and Company expects that sale of goods for unsatisfied performance obligation of contracts with customers of Baht 694.52 million and Baht 694.52 million respectively (2023: Baht 555.73 million and Baht 555.73 million respectively) will be recognized as revenue during the next reporting period. The Group and Company expects that service revenues for unsatisfied performance obligation of contracts with customers of Baht 454.4 million and Baht 35.84 million respectively (2023: Baht 164.43 million and Baht 10.43 million respectively) will be recognized as revenue within 3 years and 3 years respectively (2023: 3 years 3 years respectively).

## 12. Inventories

|   | Unit: Thousand Baht  |                  |                      |                  |
|---|----------------------|------------------|----------------------|------------------|
|   | Consolidated         |                  | Separate             |                  |
|   | financial statements |                  | financial statements |                  |
| As at 31 December   | 2024                 | 2023             | 2024                 | 2023             |
| Finished goods  | 1,719,178            | 2,237,651        | 1,722,492            | 2,243,844        |
| Work in progress  | 47,738               | 35,838           | 29,798               | 25,185           |
| Raw materials   | 250,390              | 1,064,092        | 243,536              | 1,059,477        |
| Spare parts and factory supplies  | 814,445              | 829,293          | 802,990              | 812,049          |
| Inventories under collateral management agreement and delivery of ownership of goods and services | 1,967,283            | 3,148,192        | 1,967,283            | 3,148,192        |
| Goods in transit  | 1,626,560            | 623,178          | 1,626,560            | 623,178          |
| <b>Total</b>  | <b>6,425,594</b>     | <b>7,938,244</b> | <b>6,392,659</b>     | <b>7,911,925</b> |
| <u>Less</u> Allowance for net realizable value  | (519,226)            | (543,704)        | (519,226)            | (543,704)        |
| <b>Net</b>  | <b>5,906,368</b>     | <b>7,394,540</b> | <b>5,873,433</b>     | <b>7,368,221</b> |

As at 31 December 2024, the Group has pledged finished goods and some raw materials to secure credit short-term loans from related parties (Note 8.6) with the amount of Baht 539.98 million. (2023: Baht 998.07 million)

#### **Inventory under collateral management agreement**

The Company entered into the collateral management agreements with company which are incorporated in Japan. Under the terms of the agreements, the Company has to pay a partial deposit and the remainder when withdrawing inventory from the representative company. The Company retains all or a significant portion of the risks and rewards relating to the collateralized inventory. Inventory is stored in the warehouse facilities for which that counter party appoints a representative to act as the collateral manager. These transactions are treated as inventory under collateral management agreements and trade payable under collateral management agreements within the statement of financial position.

### **13. Other non-current financial assets**

|  | Unit: Thousand Baht                                       |             |
|--|---|-------------|
|  | <b>Consolidated and separate<br/>financial statements</b> |             |
| <b>As at 31 December</b>                                 | <b>2024</b>   | <b>2023</b> |
| Equity instruments of non-listed company                 | 294,000   | 294,000     |
| <u>Less</u> Loss allowance for measurement of investment | (294,000)   | (294,000)   |
| <b>Total</b>   | -   | -           |

As at 31 December 2024 and 2023, the Company has investment in common shares of Thai Coated Steel Sheet Company Limited which engaged in business of manufacturing and distribution of electro galvanized steel sheet in the proportion of investment at 3.70%.

#### 14. Investments in subsidiaries

Details of investments in subsidiaries as at 31 December 2024 and 2023 were as follows:

| Company's name  | Nature of business                                | Country of incorporation | Ownership proportion |        | Proportion of shares held by non-controlling interests |       | Registered share capital |                  | Cost - net    |               | Dividend income during the year |               |
|---|---|--------------------------|----------------------|--------|--|-------|--------------------------|------------------|---------------|---------------|---------------------------------|---------------|
|   |   |                          | 2024                 | 2023   | 2024   | 2023  | 2024                     | 2023             | 2024          | 2023          | 2024                            | 2023          |
|   |   |                          |                      |        |  |       |                          |                  |               |               |                                 |               |
|   |   |                          |                      |        |  |       |                          |                  |               |               |                                 |               |
|   |   |                          | %                    | %      | %  | %     |                          |                  | Thousand Baht | Thousand Baht | Thousand Baht                   | Thousand Baht |
| <u>Subsidiaries are held by company</u>               |   |                          |                      |        |  |       |                          |                  |               |               |                                 |               |
| Prachuap Port Co., Ltd.                               | Deep-sea port and marine shipping services        | Thailand                 | 51.00                | 51.00  | 49.00  | 49.00 | Baht 400 million         | Baht 400 million | 204,000       | 204,000       | 40,800                          | 30,600        |
| West Coast Engineering Co., Ltd.                      | Maintenance services                              | Thailand                 | 99.99                | 99.99  | 0.01   | 0.01  | Baht 120 million         | Baht 120 million | 120,000       | 120,000       | -                               | -             |
| <u>West Coast Engineering Co., Ltd's subsidiaries</u> |   |                          |                      |        |  |       |                          |                  |               |               |                                 |               |
| Helium Miracle 303 Limited                            | Investment business                               | England                  | 100.00               | 100.00 | -  | -     | GBP 1                    | GBP 1            | -             | -             | -                               | -             |
| <u>Helium Miracle 303 Limited's subsidiaries</u>      |   |                          |                      |        |  |       |                          |                  |               |               |                                 |               |
| Helium Miracle 301 Limited                            | Non-operating                                     | England                  | 100.00               | 100.00 | -  | -     | GBP 1                    | GBP 1            | -             | -             | -                               | -             |
| Redcar Bulk Terminal Limited                          | Port to handle products for marine transportation | England                  | 100.00               | 100.00 | -  | -     | GBP 12 million           | GBP 12 million   | -             | -             | -                               | -             |
| <b>Total</b>  |   |                          |                      |        |  |       |                          |                  | 324,000       | 324,000       | 40,800                          | 30,600        |

All subsidiaries undertakings are included in the consolidation. The proportion of the voting rights in the subsidiary undertakings held directly by the Group do not differ from the proportion of ordinary shares held

## Liquidation and deconsolidation financial statements of SSI UK

In 2015, Sahaviriya Steel Industries UK Limited ("SSI UK") was liquidation which result that the Company has no a power to control the business or operation of SSI UK Limited anymore. With this cause, the Group eliminated assets and liabilities of SSI UK from the consolidated financial statements and recognized investment in SSI UK and allowance for impairment loss on investment with the amount of Baht 27,481.79 million. As at 31 December 2024, SSI UK has liquidated.

## Non-controlling interests

Set out below is summarised financial information for each subsidiary that has non-controlling interests that is material to the Group. The information below is the amount before intercompany eliminations.

| As at 31 December                                | Unit: Thousand Baht     |                  |
|--|-------------------------|------------------|
|  | Prachuap Port Co., Ltd. |                  |
|  | 2024                    | 2023             |
| Current assets                                   | 140,884                 | 147,889          |
| Non-current assets                               | 858,329                 | 990,039          |
| Current liabilities                              | (22,208)                | (21,843)         |
| Non-current liabilities                          | (45,566)                | (40,152)         |
| <b>Net assets</b>                                | <b>931,439</b>          | <b>1,075,933</b> |
| <b>Non-controlling interest</b>                  | <b>456,405</b>          | <b>527,207</b>   |
| Revenue  | 223,506                 | 206,159          |
| Profit (loss) for the year                       | 25,506                  | 13,074           |
| <b>Total comprehensive income</b>                | <b>25,506</b>           | <b>13,074</b>    |
| Profit attributable to non-controlling interest  | 13,285                  | 6,527            |
| Dividends paid to related parties                | 80,000                  | 60,000           |
| Net cash generated from operating activities     | 93,771                  | 92,362           |
| Net cash used in investing activities            | (5,696)                 | (37,251)         |
| Net cash used in financing activities            | (85,645)                | (63,978)         |
| <b>Net decrease in cash and cash equivalents</b> | <b>2,430</b>            | <b>(8,867)</b>   |



## 15. Investments in joint venture

Details of investments in joint venture as at 31 December 2024 and 2023 were as follows:

| Company's name                                      | Nature of business                        | Country of incorporation | Ownership proportion |       | Consolidated financial statements       |               | Separate financial statements |               |
|---|---|--------------------------|----------------------|-------|---|---------------|-------------------------------|---------------|
|   |   |                          | 2024                 | 2023  | Carrying amounts based on equity method |               | Cost less impairment          |               |
|   |   |                          |                      |       | 2024                                    | 2023          | 2024                          | 2023          |
|   |   |                          | %                    | %     | Thousand Baht                           | Thousand Baht | Thousand Baht                 | Thousand Baht |
| Thai Cold Rolled Steel Sheet Public Company Limited | Production and distribution of cold coils | Thailand                 | 35.19                | 35.19 | 2,644,018                               | 2,510,279     | 2,628,782                     | 2,628,782     |
| <b>Total</b>  |   |                          |                      |       | 2,644,018                               | 2,510,279     | 2,628,782                     | 2,628,782     |

The movements of investments in joint venture during the year are as follows:

| For the year ended 31 December | Unit: Thousand Baht               |                  |                               |                  |
|--------------------------------|-----------------------------------|------------------|-------------------------------|------------------|
|                                | Consolidated financial statements |                  | Separate financial statements |                  |
|                                | 2024                              | 2023             | 2024                          | 2023             |
| Opening balance                | 2,510,279                         | 2,576,757        | 2,628,782                     | 2,628,782        |
| Share of loss, net             | 133,739                           | (66,478)         | -                             | -                |
| <b>Closing balance</b>         | <b>2,644,018</b>                  | <b>2,510,279</b> | <b>2,628,782</b>              | <b>2,628,782</b> |

As at 31 December 2024 and 2023, the Company has pledged 150,176,007 common shares of Thai Cold Rolled Steel Sheet Public Company Limited with Marubeni-Itochu Steel Incorporation for the trade credit facility.

### Summarised financial information for joint ventures

Set out below are the summarised financial information for the joint ventures that are material to the Group. The information disclosed reflects the amounts presented in the financial statements of the relevant joint ventures (not the Group's shares of those amounts). They have been amended to reflect adjustments made using the equity method, including fair value adjustments and modifications for differences in the accounting policies of the Group and its joint ventures.

### Summarized statement of financial position

| As at 31 December       | Unit: Thousand Baht |                  |
|-------------------------|---------------------|------------------|
|                         | 2024                | 2023             |
| Current assets          | 2,832,184           | 3,053,538        |
| Non-current assets      | 2,924,281           | 3,046,725        |
| Current liabilities     | (546,737)           | (1,183,013)      |
| Non-current liabilities | (201,949)           | (166,965)        |
| <b>Net assets</b>       | <b>5,007,779</b>    | <b>4,750,285</b> |

### Summarized statement of comprehensive income

| For the year ended 31 December                    | Unit: Thousand Baht |                  |
|---|---------------------|------------------|
|   | 2024                | 2023             |
| Revenue   | 13,359,425          | 16,205,233       |
| Profit (loss) from continuing operations          | 295,383             | (110,672)        |
| Other comprehensive income (expense)              | (33,677)            | -                |
| <b>Total other comprehensive income (expense)</b> | <b>261,706</b>      | <b>(110,672)</b> |

**Contingent liabilities and commitments in respect of joint venture:**

The Group has contingent liabilities and commitments relating to its joint venture

| As at 31 December                    |                    |                    |
|--------------------------------------|--------------------|--------------------|
|                                      | 2024               | 2023               |
| Capital expenditure                  | Baht 17.38 million | Baht 36.14 million |
|                                      | USD 0.25 million   | USD 0.28 million   |
|                                      | JPY 262.73 million | JPY 168.07 million |
| Raw materials and chemical purchases | Baht 7.81 million  | Baht 4.26 million  |
|                                      | USD 9.82 million   | USD 9.43 million   |
| Other contracts                      | Baht 40.19 million | Baht 31.88 million |
|                                      | JPY 10.56 million  | JPY 10.56 million  |
| Guarantee                            | Baht 12.14 million | Baht 12.14 million |

## 16. Property, plant and equipment

Unit: Thousand Baht

|                                    | Consolidated financial statements |                                    |  |  |          |  |             | Total      |
|------------------------------------|-----------------------------------|------------------------------------|--|--|----------|--|-------------|------------|
|                                    | Land and land improvement         | Buildings and building improvement | Machinery, tools and factory equipment | Furniture, fixtures and office equipment | Vehicles | Assets under construction and installation | Spare parts |            |
| <b>Cost</b>                        |                                   |                                    |  |  |          |  |             |            |
| <b>As at 1 January 2023</b>        | 2,942,949                         | 2,628,256                          | 20,522,965                             | 281,734                                  | 97,312   | 763,884                                    | -           | 27,237,100 |
| Additions                          | 8,111                             | 21,501                             | 85,555                                 | 17,427                                   | 8,833    | 332,405                                    | -           | 473,832    |
| Transfers in (out)                 | 2,090,291                         | 24,143                             | (1,984,509)                            | 5,104                                    | -        | (135,029)                                  | -           | -          |
| Transfers to intangible assets     | -                                 | -                                  | -                                      | -  | -        | (1,425)                                    | -           | (1,425)    |
| Transfers to cost of inventory     | -                                 | -                                  | -                                      | -  | -        | (178,260)                                  | -           | (178,260)  |
| Disposals / write-offs             | (1,839)                           | (3,797)                            | (103,735)                              | (31,875)                                 | (5,670)  | (19,673)                                   | -           | (166,589)  |
| Translation differences            | 73,590                            | 17,631                             | 36,871                                 | 20                                       | -        | 2,111                                      | -           | 130,223    |
| <b>As at 31 December 2023</b>      | 5,113,102                         | 2,687,734                          | 18,557,147                             | 272,410                                  | 100,475  | 764,013                                    | -           | 27,494,881 |
| Additions                          | 3,586                             | 6,494                              | 72,572                                 | 11,137                                   | 480      | 134,575                                    | 145,704     | 374,548    |
| Reclassification                   | 88,697                            | 14,138                             | 40,628                                 | 7,126                                    | 532      | (512,498)                                  | 643,172     | 281,795    |
| Transfers in (out)                 | 4,195                             | 36,274                             | 115,510                                | 7,926                                    | -        | (163,905)                                  | -           | -          |
| Transfers from right-of-use assets | -                                 | -                                  | -                                      | -  | 3,899    | -  | -           | 3,899      |
| Transfers to intangible assets     | -                                 | -                                  | -                                      | -  | -        | (2,055)                                    | -           | (2,055)    |
| Transfers to cost of inventory     | -                                 | -                                  | -                                      | -  | -        | (50,854)                                   | (192,282)   | (243,136)  |
| Disposals / write-offs             | -                                 | (7,164)                            | (269,464)                              | (15,007)                                 | (10,577) | (6,444)                                    | (52,558)    | (361,214)  |
| Translation differences            | (29,857)                          | (8,780)                            | (15,347)                               | (10)                                     | -        | (1,051)                                    | (3,016)     | (58,061)   |
| <b>As at 31 December 2024</b>      | 5,179,723                         | 2,728,696                          | 18,501,046                             | 283,582                                  | 94,809   | 161,781                                    | 541,020     | 27,490,657 |

Unit: Thousand Baht

|                                    | Consolidated financial statements |                                    |  |  |          |  |             | Total      |
|------------------------------------|-----------------------------------|------------------------------------|--|--|----------|--|-------------|------------|
|                                    | Land and land improvement         | Buildings and building improvement | Machinery, tools and factory equipment | Furniture, fixtures and office equipment | Vehicles | Assets under construction and installation | Spare parts |            |
|                                    |                                   |                                    |  |  |          |  |             |            |
| Accumulated depreciation           |                                   |                                    |  |  |          |  |             |            |
| As at 1 January 2023               | 414,214                           | 2,138,914                          | 12,089,767                             | 221,075                                  | 87,652   | -  | -           | 14,951,622 |
| Depreciation for the year          | 81,950                            | 101,705                            | 359,398                                | 23,265                                   | 4,454    | -  | -           | 570,772    |
| Transfers in (out)                 | 1,590,829                         | -                                  | (1,590,829)                            | -  | -        | -  | -           | -          |
| Disposals / write-offs             | (1,839)                           | (3,046)                            | (88,206)                               | (31,664)                                 | (4,827)  | -  | -           | (129,582)  |
| Translation differences            | -                                 | 8,090                              | 33,962                                 | 3  | -        | -  | -           | 42,055     |
| As at 31 December 2023             | 2,085,154                         | 2,245,663                          | 10,804,092                             | 212,679                                  | 87,279   | -  | -           | 15,434,867 |
| Reclassification                   | (65,658)                          | 26,339                             | 150,880                                | 7,034                                    | 266      | -  | -           | 118,861    |
| Depreciation for the year          | 70,912                            | 92,505                             | 438,594                                | 21,361                                   | 4,177    | -  | -           | 627,549    |
| Transfers from right-of-use assets | -                                 | -                                  | -                                      | -  | 3,899    | -  | -           | 3,899      |
| Disposals / write-offs             | -                                 | (6,595)                            | (226,816)                              | (14,909)                                 | (10,577) | -  | -           | (258,897)  |
| Translation differences            | -                                 | (4,363)                            | (14,500)                               | (5)                                      | -        | -  | -           | (18,868)   |
| As at 31 December 2024             | 2,090,408                         | 2,353,549                          | 11,152,250                             | 226,160                                  | 85,044   | -  | -           | 15,907,411 |

Unit: Thousand Baht

|                         | Consolidated financial statements |               |                  |                   |          |                  |             |            |
|-------------------------|-----------------------------------|---------------|------------------|-------------------|----------|------------------|-------------|------------|
|                         | Land and land                     | Buildings and | Machinery, tools | Office furniture, |          | Assets under     |             |            |
|                         | improvement                       | building      | and factory      | fixtures and      | Vehicles | construction and | Spare parts |            |
|                         |                                   | improvement   | equipment        | equipment         |          | installation     | Total       |            |
| Accumulated impairment  |                                   |               |                  |                   |          |                  |             |            |
| As at 1 January 2023    | 386,449                           | 16,088        | 86,566           | -                 | -        | 19,000           | -           | 508,103    |
| Unchanged               | -                                 | -             | -                | -                 | -        | -                | -           | -          |
| As at 31 December 2023  | 386,449                           | 16,088        | 86,566           | -                 | -        | 19,000           | -           | 508,103    |
| Additions               | -                                 | -             | -                | -                 | -        | -                | 2,223       | 2,223      |
| Reclassification        | 56,714                            | -             | 2,448            | -                 | -        | -                | 69,531      | 128,693    |
| Impairment reversal     | -                                 | -             | (23,696)         | -                 | -        | -                | (5,911)     | (29,607)   |
| Disposals / write-offs  | -                                 | -             | -                | -                 | -        | -                | (33,373)    | (33,373)   |
| Translation differences | -                                 | -             | -                | -                 | -        | -                | 1           | 1          |
| As at 31 December 2024  | 443,163                           | 16,088        | 65,318           | -                 | -        | 19,000           | 32,471      | 576,040    |
| Net book value          |                                   |               |                  |                   |          |                  |             |            |
| As at 31 December 2023  | 2,641,499                         | 425,983       | 7,666,489        | 59,731            | 13,196   | 745,013          | -           | 11,551,911 |
| As at 31 December 2024  | 2,646,152                         | 359,059       | 7,283,478        | 57,422            | 9,765    | 142,781          | 508,549     | 11,007,206 |

Unit: Thousand Baht

|                                    | Separate financial statements |               |                  |                     |          |                  |             |            |
|------------------------------------|-------------------------------|---------------|------------------|---------------------|----------|------------------|-------------|------------|
|                                    |                               | Buildings and | Machinery, tools | Furniture, fixtures |          | Assets under     |             |            |
|                                    | Land and land                 | building      | and factory      | and office          |          | construction and |             |            |
|                                    | improvement                   | improvement   | equipment        | equipment           | Vehicles | installation     | Spare parts | Total      |
| Cost                               |                               |               |                  |                     |          |                  |             |            |
| As at 1 January 2023               | 1,103,832                     | 2,122,240     | 17,310,997       | 233,985             | 70,902   | 720,883          | -           | 21,562,839 |
| Additions                          | 5,681                         | 13,995        | 70,802           | 11,568              | 8,776    | 299,324          | -           | 410,146    |
| Transfers in (out)                 | 14,971                        | 24,143        | 90,811           | 5,104               | -        | (135,029)        | -           | -          |
| Transfers to intangible assets     | -                             | -             | -                | -                   | -        | (1,425)          | -           | (1,425)    |
| Transfers to cost of inventory     | -                             | -             | -                | -                   | -        | (178,260)        | -           | (178,260)  |
| Disposals / write-offs             | (1,580)                       | -             | (29,011)         | (20,768)            | (32)     | (19,673)         | -           | (71,064)   |
| As at 31 December 2023             | 1,122,904                     | 2,160,378     | 17,443,599       | 229,889             | 79,646   | 685,820          | -           | 21,722,236 |
| Additions                          | 1,410                         | -             | 64,278           | 8,345               | 474      | 105,010          | 144,833     | 324,350    |
| Reclassification                   | 13,006                        | -             | -                | -                   | -        | (521,417)        | 521,417     | 13,006     |
| Transfers in (out)                 | 2,995                         | 36,274        | 102,579          | 7,869               | -        | (149,717)        | -           | -          |
| Transfers from right-of-use assets | -                             | -             | -                | -                   | 3,899    | -                | -           | 3,899      |
| Transfers to intangible assets     | -                             | -             | -                | -                   | -        | (2,055)          | -           | (2,055)    |
| Transfers to cost of inventory     | -                             | -             | -                | -                   | -        | (50,854)         | (178,783)   | (229,637)  |
| Disposals / write-offs             | -                             | (613)         | (81,104)         | (14,317)            | (10,577) | (6,445)          | -           | (113,056)  |
| As at 31 December 2024             | 1,140,315                     | 2,196,039     | 17,529,352       | 231,786             | 73,442   | 60,342           | 487,467     | 21,718,743 |

Unit: Thousand Baht

|                                      | Separate financial statements |                                    |  |  |          |  |             | Total      |
|--------------------------------------|-------------------------------|------------------------------------|--|--|----------|--|-------------|------------|
|                                      | Land and land improvement     | Buildings and building improvement | Machinery, tools and factory equipment | Furniture, fixtures and office equipment | Vehicles | Assets under construction and installation | Spare parts |            |
| <b>Accumulated depreciation</b>      |                               |                                    |  |  |          |  |             |            |
| <b>As at 1 January 2023</b>          | 254,162                       | 1,862,368                          | 9,667,570                              | 180,230                                  | 63,257   | -  | -           | 12,027,587 |
| Depreciation for the year            | 21,840                        | 78,800                             | 323,290                                | 20,089                                   | 3,962    | -  | -           | 447,981    |
| Write-offs                           | (1,580)                       | -                                  | (16,908)                               | (20,576)                                 | (32)     | -  | -           | (39,096)   |
| <b>As at 31 December 2023</b>        | 274,422                       | 1,941,168                          | 9,973,952                              | 179,743                                  | 67,187   | -  | -           | 12,436,472 |
| Depreciation for the year            | 24,034                        | 67,336                             | 379,983                                | 17,862                                   | 3,900    | -  | -           | 493,115    |
| Transferred from right-of-use assets | -                             | -                                  | -                                      | -  | 3,899    | -  | -           | 3,899      |
| Write-offs                           | -                             | (613)                              | (40,933)                               | (14,218)                                 | (10,577) | -  | -           | (66,341)   |
| <b>As at 31 December 2024</b>        | 298,456                       | 2,007,891                          | 10,313,002                             | 183,387                                  | 64,409   | -  | -           | 12,867,145 |
| <b>Accumulated impairment</b>        |                               |                                    |  |  |          |  |             |            |
| <b>As at 1 January 2023</b>          | 110,137                       | 13,422                             | 86,566                                 | -  | -        | -  | -           | 210,125    |
| Unchanged                            | -                             | -                                  | -                                      | -  | -        | -  | -           | -          |
| <b>As at 31 December 2023</b>        | 110,137                       | 13,422                             | 86,566                                 | -  | -        | -  | -           | 210,125    |
| Reclassification                     | 13,006                        | -                                  | -                                      | -  | -        | -  | -           | 13,006     |
| Impairment reversal                  | -                             | -                                  | (23,696)                               | -  | -        | -  | -           | (23,696)   |
| <b>As at 31 December 2024</b>        | 123,143                       | 13,422                             | 62,870                                 | -  | -        | -  | -           | 199,435    |
| <b>Net book value</b>                |                               |                                    |  |  |          |  |             |            |
| <b>As at 31 December 2023</b>        | 738,345                       | 205,788                            | 7,383,081                              | 50,146                                   | 12,459   | 685,820                                    | -           | 9,075,639  |
| <b>As at 31 December 2024</b>        | 718,716                       | 174,726                            | 7,153,480                              | 48,399                                   | 9,033    | 60,342                                     | 487,467     | 8,652,163  |



Depreciation is presented in the statement of income as follows:

|                                | Unit: Thousand Baht    |         |                    |         |
|--------------------------------|------------------------|---------|--------------------|---------|
|                                | Consolidated financial |         | Separate financial |         |
|                                | statements             |         | statements         |         |
| For the year ended 31 December | 2024                   | 2023    | 2024               | 2023    |
| Cost of sales                  | 604,234                | 545,777 | 473,425            | 427,152 |
| Distribution costs             | 66                     | 92      | -                  | -       |
| Administrative expenses        | 23,249                 | 24,903  | 19,690             | 20,829  |
| Total depreciation expenses    | 627,549                | 570,772 | 493,115            | 447,981 |

As at 31 December 2024, property, plant and equipment of the Group and the Company with the amount of Baht 7,928.72 million and Baht 7,707.42 million respectively (2023: Baht 8,214.23 million and Baht 7,987.23 million, respectively) were mortgaged as collateral for bank overdrafts, short-term borrowings (Note 20) and long-term borrowings from financial institutions (Note 23), and letter of guarantee for electricity, port and goods warehouse (Note 32.4).

#### 16.1 Damage from fire incident

On 12 April 2024, there was a fire occurred the motor control for finishing mill. From this incident, machinery and inventories were partially damaged. However, the Company had fire insurance that covered all damaged machinery and inventories. The Company partially received the compensation from the insurance company.

The reimbursement and expenses relating to the fire were recognised in the Group's income statement as follows:

|  | Unit: Thousand Baht       |  |
|--|---------------------------|--|
|  | Consolidated and separate |  |
|  | financial statements      |  |
| For the year ended 31 December                   | 2567                      |  |
| Insurance compensation from an insurance company | 30,000                    |  |
| Loss on damaged spare parts                      | (10,353)                  |  |
| Loss on impairment of machinery                  | (48,712)                  |  |
| Net loss from fire incident                      | (29,065)                  |  |

**17. Right-of-use assets / Lease liabilities**

**17.1 Right-of-use assets**

|  | Unit: Thousand Baht                      |                 |                 |                |
|--|--|-----------------|-----------------|----------------|
|  | <b>Consolidated financial statements</b> |                 |                 |                |
|  | <b>Land</b>                              | <b>Building</b> | <b>Vehicles</b> | <b>Total</b>   |
| <b>Cost</b>                                |  |                 |                 |                |
| As at 1 January 2024                       | 10,670                                   | 126,578         | 41,847          | 179,095        |
| Additions                                  | 8,582                                    | 16,292          | 8,962           | 33,836         |
| Transfers to property, plant and equipment | -  | -               | (3,899)         | (3,899)        |
| Write-offs                                 | (10,670)                                 | (51,405)        | (3,192)         | (65,267)       |
| <b>As at 31 December 2024</b>              | <b>8,582</b>                             | <b>91,465</b>   | <b>43,718</b>   | <b>143,765</b> |
| <b>Accumulated depreciation</b>            |  |                 |                 |                |
| As at 1 January 2024                       | 10,670                                   | 35,495          | 26,219          | 72,384         |
| Depreciation for the year                  | 2,861                                    | 42,605          | 7,369           | 52,835         |
| Transfers to property, plant and equipment | -  | -               | (3,899)         | (3,899)        |
| Write-offs                                 | (10,670)                                 | (46,077)        | (3,192)         | (59,939)       |
| <b>As at 31 December 2024</b>              | <b>2,861</b>                             | <b>32,023</b>   | <b>26,497</b>   | <b>61,381</b>  |
| <b>Net book value</b>                      |  |                 |                 |                |
| <b>As at 31 December 2024</b>              | <b>5,721</b>                             | <b>59,442</b>   | <b>17,221</b>   | <b>82,384</b>  |

Unit: Thousand Baht

|  | Separate financial statements |          |          |          |
|--|-------------------------------|----------|----------|----------|
|  | Land                          | Building | Vehicles | Total    |
| <b>Cost</b>                                |                               |          |          |          |
| As at 1 January 2024                       | 10,670                        | 109,586  | 15,307   | 135,563  |
| Additions                                  | 8,582                         | -        | 4,049    | 12,631   |
| Transfers to property, plant and equipment | -                             | -        | (3,899)  | (3,899)  |
| Write-offs                                 | (10,670)                      | (35,422) | (3,192)  | (49,284) |
| As at 31 December 2024                     | 8,582                         | 74,164   | 12,265   | 95,011   |
| <b>Accumulated depreciation</b>            |                               |          |          |          |
| As at 1 January 2024                       | 10,670                        | 24,644   | 10,368   | 45,682   |
| Depreciation for the year                  | 2,861                         | 27,321   | 2,567    | 32,749   |
| Transfers to property, plant and equipment | -                             | -        | (3,899)  | (3,899)  |
| Write-offs                                 | (10,670)                      | (23,190) | (3,192)  | (37,052) |
| As at 31 December 2024                     | 2,861                         | 28,775   | 5,844    | 37,480   |
| <b>Net book value</b>                      |                               |          |          |          |
| <b>As at 31 December 2024</b>              | 5,721                         | 45,389   | 6,421    | 57,531   |

## 17.2 Lease liabilities

|                          | Unit: Thousand Baht  |                |                      |               |
|--------------------------|----------------------|----------------|----------------------|---------------|
|                          | Consolidated         |                | Separate             |               |
|                          | financial statements |                | financial statements |               |
|                          | 2024                 | 2023           | 2024                 | 2023          |
| <b>As at 31 December</b> |                      |                |                      |               |
| Current portion          | 39,591               | 37,601         | 29,015               | 24,283        |
| Non-current portion      | 49,666               | 78,719         | 31,181               | 68,371        |
| <b>Total</b>             | <b>89,257</b>        | <b>116,320</b> | <b>60,196</b>        | <b>92,654</b> |

The movements of lease liabilities during the year are as follows:

|                                       | Unit: Thousand Baht  |                |                      |               |
|---------------------------------------|----------------------|----------------|----------------------|---------------|
|                                       | Consolidated         |                | Separate             |               |
|                                       | financial statements |                | financial statements |               |
|                                       | 2024                 | 2023           | 2024                 | 2023          |
| <b>For the year ended 31 December</b> |                      |                |                      |               |
| Opening balance                       | 116,320              | 140,932        | 92,654               | 118,409       |
| Additions                             | 29,318               | 11,142         | 14,183               | -             |
| Lease modifications                   | (10,613)             | -              | (10,613)             | -             |
| Repayments                            | (41,624)             | (35,904)       | (32,038)             | (25,755)      |
| Adjustments                           | (3,990)              | -              | (3,990)              | -             |
| Translation differences               | (154)                | 150            | -                    | -             |
| <b>Closing balance</b>                | <b>89,257</b>        | <b>116,320</b> | <b>60,196</b>        | <b>92,654</b> |

A maturity analysis of lease liabilities is presented in Note 33.1.3 under the liquidity risk.

The statement of profit or loss related to leases and cash outflows for leases are as follows:

|  | Unit: Thousand Baht    |               |                      |               |
|--|------------------------|---------------|----------------------|---------------|
|  | Consolidated financial |               | Separate             |               |
|  | statements             |               | financial statements |               |
|  | 2024                   | 2023          | 2024                 | 2023          |
| <b>For the year ended 31 December</b>      |                        |               |                      |               |
| Depreciation charge of right-of-use assets | 52,835                 | 34,532        | 32,749               | 28,126        |
| Interest expense on lease liabilities      | 7,745                  | 7,399         | 5,637                | 6,468         |
| Expenses relating to leases of             |                        |               |                      |               |
| low-value assets                           | 279                    | 874           | -                    | -             |
| <b>Total cash outflow for leases</b>       | <b>47,219</b>          | <b>42,805</b> | <b>37,676</b>        | <b>32,223</b> |

18. Intangible assets

Unit: Thousand Baht

|  | <b>Consolidated financial statements</b> |                          |   |              |
|--|--|--------------------------|---|--------------|
|  | <b>Engineering licenses</b>              | <b>Computer software</b> | <b>Computer software under installation</b> | <b>Total</b> |
| <b>Cost</b>                                  |  |                          |   |              |
| <b>As at 1 January 2023</b>                  | 8,111                                    | 269,713                  | 32,154                                      | 309,978      |
| Additions                                    | -  | 804                      | -   | 804          |
| Transfers from property, plant and equipment | -  | 1,425                    | -   | 1,425        |
| Write-offs                                   | -  | (3,610)                  | -   | (3,610)      |
| <b>As at 31 December 2023</b>                | 8,111                                    | 268,332                  | 32,154                                      | 308,597      |
| Additions                                    | -  | 2,849                    | -   | 2,849        |
| Transfers from property, plant and equipment | -  | 2,055                    | -   | 2,055        |
| Write-offs                                   | -  | (1,502)                  | -   | (1,502)      |
| <b>As at 31 December 2024</b>                | 8,111                                    | 271,734                  | 32,154                                      | 311,999      |
| <b>Accumulated amortization</b>              |  |                          |   |              |
| <b>As at 1 January 2023</b>                  | 7,499                                    | 188,880                  | -   | 196,379      |
| Amortization for the year                    | 612                                      | 3,748                    | -   | 4,360        |
| Write-offs                                   | -  | (3,603)                  | -   | (3,603)      |
| <b>As at 31 December 2023</b>                | 8,111                                    | 189,025                  | -   | 197,136      |
| Amortization for the year                    | -  | 5,039                    | -   | 5,039        |
| Write-offs                                   | -  | (1,182)                  | -   | (1,182)      |
| <b>As at 31 December 2024</b>                | 8,111                                    | 192,882                  | -   | 200,993      |
| <b>Accumulated impairment</b>                |  |                          |   |              |
| <b>As at 31 December 2023</b>                | -  | 63,436                   | 32,039                                      | 95,475       |
| <b>As at 31 December 2024</b>                | -  | 63,436                   | 32,039                                      | 95,475       |
| <b>Net book value</b>                        |  |                          |   |              |
| <b>As at 31 December 2023</b>                | -  | 15,871                   | 115   | 15,986       |
| <b>As at 31 December 2024</b>                | -  | 15,416                   | 115   | 15,531       |

Unit: Thousand Baht

|  | <b>Separate financial statements</b> |   |              |
|--|--------------------------------------|---|--------------|
|  | <b>Computer software</b>             | <b>Computer software under installation</b> | <b>Total</b> |
| <b>Cost</b>                                  |                                      |   |              |
| <b>As at 1 January 2023</b>                  | 259,330                              | 32,154                                      | 291,484      |
| Additions                                    | 587                                  | -   | 587          |
| Transfers from property, plant and equipment | 1,425                                | -   | 1,425        |
| <b>As at 31 December 2023</b>                | 261,342                              | 32,154                                      | 293,496      |
| Additions                                    | 2,781                                | -   | 2,781        |
| Transfers from property, plant and equipment | 2,055                                | -   | 2,055        |
| Amortization                                 | (1,502)                              | -   | (1,502)      |
| <b>As at 31 December 2024</b>                | 264,676                              | 32,154                                      | 296,830      |
| <b>Accumulated amortization</b>              |                                      |   |              |
| <b>As at 1 January 2023</b>                  | 180,679                              | -   | 180,679      |
| Amortization for the year                    | 3,052                                | -   | 3,052        |
| <b>As at 31 December 2023</b>                | 183,731                              | -   | 183,731      |
| Amortization for the year                    | 4,460                                | -   | 4,460        |
| Amortization                                 | (1,182)                              | -   | (1,182)      |
| <b>As at 31 December 2024</b>                | 187,009                              | -   | 187,009      |
| <b>Accumulated impairment</b>                |                                      |   |              |
| <b>As at 31 December 2023</b>                | 63,436                               | 32,039                                      | 95,475       |
| <b>As at 31 December 2024</b>                | 63,436                               | 32,039                                      | 95,475       |
| <b>Net book value</b>                        |                                      |   |              |
| <b>As at 31 December 2023</b>                | 14,175                               | 115   | 14,290       |
| <b>As at 31 December 2024</b>                | 14,231                               | 115   | 14,346       |

Amortization is presented in the statement of income as follows:

|                                    | Unit: Thousand Baht    |              |                    |              |
|------------------------------------|------------------------|--------------|--------------------|--------------|
|                                    | Consolidated financial |              | Separate financial |              |
|                                    | statements             |              | statements         |              |
| For the year ended 31 December     | 2024                   | 2023         | 2024               | 2023         |
| Cost of sales                      | 1,109                  | 1,654        | 879                | 736          |
| Distribution costs                 | 2                      | 6            | -                  | -            |
| Administrative expenses            | 3,928                  | 2,700        | 3,581              | 2,316        |
| <b>Total amortization expenses</b> | <b>5,039</b>           | <b>4,360</b> | <b>4,460</b>       | <b>3,052</b> |

#### 19. Deferred income taxes

Deferred tax assets and liabilities are detailed as follows:

|   | Unit: Thousand Baht  |                  |                      |                 |
|---|----------------------|------------------|----------------------|-----------------|
|   | Consolidated         |                  | Separate             |                 |
|   | financial statements |                  | financial statements |                 |
| As at 31 December                             | 2024                 | 2023             | 2024                 | 2023            |
| Deferred tax assets                           | 17,708               | 15,672           | -                    | -               |
| Deferred tax liabilities                      | (182,015)            | (196,292)        | (16,053)             | (16,645)        |
| <b>Deferred tax assets (liabilities), net</b> | <b>(164,307)</b>     | <b>(180,620)</b> | <b>(16,053)</b>      | <b>(16,645)</b> |

|  | Unit: Thousand Baht               |               |                  |                  |
|--|-----------------------------------|---------------|------------------|------------------|
|  | Consolidated financial statements |               |                  |                  |
|  | Assets                            |               | Liabilities      |                  |
| As at 31 December                        | 2024                              | 2023          | 2024             | 2023             |
| Total                                    | 167,322                           | 161,802       | (331,629)        | (342,422)        |
| Offsetting of taxes                      | (149,614)                         | (146,130)     | 149,614          | 146,130          |
| <b>Deferred tax assets (liabilities)</b> | <b>17,708</b>                     | <b>15,672</b> | <b>(182,015)</b> | <b>(196,292)</b> |

Movements of deferred tax assets and liabilities during the year were as follows:

Unit: Thousand Baht

| Consolidated financial statements                |                         |  |                            |                           |  |                            |                           |
|--|-------------------------|--|----------------------------|---------------------------|--|----------------------------|---------------------------|
|  | As at 1 January<br>2023 | Charged<br>(credited) to<br>profit or loss | Translation<br>differences | As at 31 December<br>2023 | Charged<br>(credited) to profit<br>or loss | Translation<br>differences | As at 31 December<br>2024 |
| <b>Deferred tax assets</b>                       |                         |  |                            |                           |  |                            |                           |
| Loss allowance for trade receivables             | 202                     | 8  | -                          | 210                       | 284  | -                          | 494                       |
| Depreciation of property, plant and<br>equipment | 65,060                  | (717)                                      | (7,138)                    | 57,205                    | (8,974)                                    | (1,236)                    | 46,995                    |
| Derivative liabilities                           | 477                     | (273)                                      | 15                         | 219                       | 281  | (5)                        | 495                       |
| Lease liabilities                                | 166                     | (10)                                       | 1,297                      | 1,453                     | 129  | -                          | 1,582                     |
| Employee benefit obligations                     | 16,408                  | 301  | -                          | 16,709                    | (131)                                      | -                          | 16,578                    |
| Loss carried forward                             | 73,522                  | 8,900                                      | 3,584                      | 86,006                    | 17,243                                     | (2,071)                    | 101,178                   |
| <b>Total</b>                                     | <b>155,835</b>          | <b>8,209</b>                               | <b>(2,242)</b>             | <b>161,802</b>            | <b>8,832</b>                               | <b>(3,312)</b>             | <b>167,322</b>            |
| <b>Deferred tax liabilities</b>                  |                         |  |                            |                           |  |                            |                           |
| Other current receivables                        | -                       | (351)                                      | -                          | (351)                     | 17   | -                          | (334)                     |
| Depreciation of property, plant and<br>equipment | (328,432)               | 2,583                                      | (14,907)                   | (340,756)                 | 3,646                                      | 7,423                      | 329,687                   |
| Right-of-use assets                              | (1,294)                 | (21)                                       | -                          | (1,315)                   | (293)                                      | -                          | (1,608)                   |
| <b>Total</b>                                     | <b>(329,726)</b>        | <b>2,211</b>                               | <b>(14,907)</b>            | <b>(342,422)</b>          | <b>3,370</b>                               | <b>7,423</b>               | <b>(331,629)</b>          |
| <b>Deferred tax assets (liabilities), net</b>    | <b>(173,891)</b>        | <b>10,420</b>                              | <b>(17,149)</b>            | <b>(180,620)</b>          | <b>12,202</b>                              | <b>4,111</b>               | <b>(164,307)</b>          |



Unit: Thousand Baht

**Separate financial statements**

|   | <b>As at 1 January<br/>2023</b> | <b>Charged (credited)<br/>to profit or loss</b> | <b>As at 31 December<br/>2023</b> | <b>Charged (credited)<br/>to profit or loss</b> | <b>As at 31 December<br/>2024</b> |
|---|---------------------------------|---|-----------------------------------|---|-----------------------------------|
| <b>Deferred tax liabilities</b>               |                                 |   |                                   |   |                                   |
| Depreciation of property, plant and equipment | (16,174)                        | (471)   | (16,645)                          | 592   | (16,053)                          |
| <b>Deferred tax assets (liabilities), net</b> | (16,174)                        | (471)   | (16,645)                          | 592   | (16,053)                          |

The deductible temporary differences do not expire under current tax legislation. Deferred tax assets have not been recognized these items because it is not certain that future taxable profit will be generated against which the Company can utilize the benefits there from.

## 20. Short-term loans from financial institution

| As at 31 December | Unit: Thousand Baht  |               |                      |          |
|-------------------|----------------------|---------------|----------------------|----------|
|                   | Consolidated         |               | Separate             |          |
|                   | financial statements |               | financial statements |          |
|                   | 2024                 | 2023          | 2024                 | 2023     |
| Promissory Note   | 16,500               | 22,500        | -                    | -        |
| <b>Total</b>      | <b>16,500</b>        | <b>22,500</b> | <b>-</b>             | <b>-</b> |

As at 31 December 2024 and 2023, West Coast Engineering Co., Ltd., a subsidiary, has short-term loans from financial institution which is in form of promissory note in full amount at interest rate MLR-0.75% per annum and the interest is payable on monthly basis. The loan agreement with a financial institution in Thailand totalling Baht 90 million.

As at 31 December 2024 and 2023, the Group had unused credit facilities totalling Baht 95 million which these were unused bank overdraft with the amount of Baht 5 million and were secured by mortgaging land with its construction structured thereon and/or in the future of the subsidiary mortgaging land with its construction and transferring the privileges derived from assets insurance of such subsidiary.

## 21. Trade and other current liabilities

| As at 31 December                             | Unit: Thousand Baht  |                  |                      |                  |
|---|----------------------|------------------|----------------------|------------------|
|   | Consolidated         |                  | Separate             |                  |
|   | financial statements |                  | financial statements |                  |
|   | 2024                 | 2023             | 2024                 | 2023             |
| Trade payables - related companies (Note 8.3) | 90,602               | 68,386           | 114,445              | 98,687           |
| Trade payables - other companies              | 5,347,036            | 5,656,138        | 5,283,731            | 5,560,388        |
| Accrued expense                               | 177,737              | 449,872          | 148,847              | 256,548          |
| Other payables - related companies (Note 8.3) | 11,440               | 37,284           | 19,059               | 74,995           |
| Other payables - other companies              | 224,566              | 120,282          | 24,946               | 89,947           |
| Other   | 61,808               | 55,167           | 54,949               | 33,796           |
| <b>Total</b>                                  | <b>5,913,189</b>     | <b>6,387,129</b> | <b>5,645,977</b>     | <b>6,114,361</b> |

**22. Provisions for onerous contracts**

|   | Unit: Thousand Baht                                       |               |
|---|---|---------------|
|   | <b>Consolidated<br/>and separate financial statements</b> |               |
| <b>As at 31 December</b>                | <b>2024</b>   | <b>2023</b>   |
| Opening balance                         | 17,978  | 34,596        |
| (Reversal of) loss on onerous contracts | 26,510  | (16,618)      |
| <b>Closing balance</b>                  | <b>44,488</b>   | <b>17,978</b> |

**23. Long-term loans from financial institutions**

|                          | Unit: Thousand Baht                          |              |
|--------------------------|--|--------------|
|                          | <b>Consolidated<br/>financial statements</b> |              |
| <b>As at 31 December</b> | <b>2024</b>                                  | <b>2023</b>  |
| Current portion          | 428  | 439          |
| Non-current portion      | 278  | 4,449        |
| <b>Total</b>             | <b>706</b>                                   | <b>4,888</b> |

The movements of long-term loans from financial institutions during the year are:

|                                       | Unit: Thousand Baht                          |              |
|---------------------------------------|--|--------------|
|                                       | <b>Consolidated<br/>financial statements</b> |              |
| <b>For the year ended 31 December</b> | <b>2024</b>                                  | <b>2023</b>  |
| Opening balance                       | 4,888  | 13,002       |
| Additions                             | 23   | 439          |
| Repayments                            | (4,084)                                      | (9,233)      |
| Translation differences               | (121)  | 680          |
| <b>Closing balance</b>                | <b>706</b>                                   | <b>4,888</b> |

As at 31 December 2024 and 2023, Redcar Bulk Terminal Limited, an indirect subsidiary, had long-term loans from financial institutions in full amount at interest rate 2.50% per annum and the interest is payable on monthly basis. The loan agreement with two financial institutions in foreign and unsecured loans.

## 24. Rehabilitation liabilities

### 24.1 Rehabilitation liabilities at amortized cost are shown below:

| As at 31 December   | Unit: Thousand Baht       |                   |
|---------------------|---------------------------|-------------------|
|                     | Consolidated and separate |                   |
|                     | financial statements      |                   |
|                     | 2024                      | 2023              |
| Current portion     | 716,120                   | 319,348           |
| Non-current portion | 30,185,572                | 28,840,582        |
| <b>Total</b>        | <b>30,901,692</b>         | <b>29,159,930</b> |

| As at 31 December          | Unit: Thousand Baht       |                   |
|----------------------------|---------------------------|-------------------|
|                            | Consolidated and separate |                   |
|                            | financial statements      |                   |
|                            | 2024                      | 2023              |
| Related parties (Note 8.7) | 27,291,479                | 25,771,058        |
| Other companies            | 3,610,213                 | 3,388,872         |
| <b>Total</b>               | <b>30,901,692</b>         | <b>29,159,930</b> |

The movements of rehabilitation liabilities from related parties during the year are shown below:

| For the year ended 31 December   | Unit: Thousand Baht  |                   |                      |                   |
|--|----------------------|-------------------|----------------------|-------------------|
|  | Consolidated         |                   | Separate             |                   |
|  | financial statements |                   | financial statements |                   |
|  | 2024                 | 2023              | 2024                 | 2023              |
| Opening balance  | 29,159,930           | 32,463,552        | 29,159,930           | 32,471,543        |
| Interest expenses using the effective interest rate                          | 2,169,993            | 1,870,449         | 2,169,993            | 1,870,449         |
| Repayments   | (194,836)            | (818,302)         | (194,836)            | (818,302)         |
| Debt-to-equity conversion  | -                    | (8,581)           | -                    | (16,572)          |
| Net (gains) losses on exchange rate  | (233,395)            | (44,263)          | (233,395)            | (44,263)          |
| (Gains) on remeasurement of financial liabilities measured at amortised cost | -                    | (4,302,925)       | -                    | (4,302,925)       |
| <b>Closing balance</b>   | <b>30,901,692</b>    | <b>29,159,930</b> | <b>30,901,692</b>    | <b>29,159,930</b> |

Rehabilitation liabilities are classified by currency as follows:

| As at 31 December | Unit: Thousand Baht       |                   |
|-------------------|---------------------------|-------------------|
|                   | Consolidated and separate |                   |
|                   | financial statements      |                   |
|                   | 2024                      | 2023              |
| Baht              | 15,304,800                | 14,436,259        |
| USD               | 15,596,892                | 14,723,671        |
| <b>Total</b>      | <b>30,901,692</b>         | <b>29,159,930</b> |

Rehabilitation liabilities for secured creditors which had collateral as shares (Note 15), land, factory and office buildings and machineries (Note 16).

On 17 June 2024, CIMB Thai Bank Public Company Limited, which is a Class 3 Creditor, entered into a transfer agreement, that agreed to transfer its duties, benefits, claims, obligations and liabilities for all judgments and contracts or collateral documents to Night Club Capital Asset Management Public Company Limited, which is also a Class 3 Creditor.

## 24.2 Business rehabilitation summary

On 10 March 2016, the Central Bankruptcy Court ordered business rehabilitation and appointed the Company as a Planner which was announced in the Government Gazette on 26 April 2016.

On 18 October 2023, the Central Bankruptcy Court ordered to approve the rehabilitation plan held on 14 July 2016 as amended by the meeting of creditors on 29 September 2023 ("Plan No. 3"), which designates Sahaviriya Steel Industries Public Company Limited as the Plan Administrator.

On 12 January 2024, the Government Gazette was published that the Central Bankruptcy ordered to cancel the rehabilitation plan on 13 December 2023. Therefore, the Board of Directors of the Company and shareholders have returned entire legal rights since the date of the Central Bankruptcy Court's order the cancellation of the rehabilitation plan of the Company.

As above, Plan No. 3 shall remain in force with the Company and binds all creditors. This rehabilitation plan shall be regarded as a debt restructuring agreement between the Company and all creditors, and all parties shall continue to comply with the terms and conditions of this rehabilitation plan until the debt settlement to creditors under the rehabilitation plan are fully made. Therefore, this plan shall be deemed to be invalid and shall no longer apply to the Company and all creditors.

## **24.3 Rehabilitation plan (Plan No. 3) had the significant substance as follows:**

### **1. Capital Restructuring**

#### **Registered share capital increase for debt-to-equity conversion No. 2**

On 11 August 2023, the Company filed the petition to the Central Bankruptcy Court to increase its registered share capital for debt-to-equity conversion No. 2 as follows: the Company must increase its registered share capital and allocate 331,440,039 new ordinary shares to reserve debt-to-equity conversion to Group 7 and Group 12 creditors and increase its registered share capital and unallocated newly issued ordinary shares and registered the change of paid-up share capital until the right for converting debt to equity under the terms of the plan is exercised to Group 2 to Group 5 creditors for 860,202,313,736 shares, totalling 860,533,753,775 shares with a par value of Baht 1 per share. The registered share capital must be increased to both creditors at the same time. As a result, the registered share capital of the Company is increased from Baht 11,113.02 million to Baht 871,646.77 million in order to reserve the debt-to-equity conversion for all creditors who may entitle the debt-to-equity conversion No. 2 at the debt-to-equity conversion price of Baht 0.05 per share.

When the creditors have notified the exercise of the right debt-to-equity conversion and the Company has allocated newly issued ordinary shares and registered the newly issued capital to Group 2 to Group 5 creditors, the Company shall be deemed that it had converted debt into equity No.2.

On 15 August 2023, the Court ordered the permission the Company to increase 860,533,753,775 shares with a par value of Baht 1 each, as a result, the registered share capital of the Company is increased from Baht 11,113.02 million to Baht 871,646.77 million and the Company has already registered the increase share capital with the Ministry of Commerce on 11 September 2023 (note 27).

On 17 October 2023, the Company made the debt-to-equity conversion No. 2 as stipulated in the Rehabilitation Plan to Group 7 and Group 12 creditors by issuing 331,440,039 new ordinary shares with a par value of Baht 1 per share to four creditors who expressed their intention at a price of Baht 0.05 per share, with the amount of Baht 16.57 million. The Company has submitted an amendment to the Company's Memorandum of Association (note 27).

## **2. Debt settlement by Group of creditors**

Each group of creditors will receive the debt settlement by monthly instalments commenced from the following month in which the Court approved the plan as the first month (January 2017) and the outstanding principal and interest debts in accordance with the rules and procedures as specified in the Plan.

In addition, during the debt settlement under the plan, only Group 1 creditors who have the Company's proprietary shares as collateral can choose to accept debt settlement by means of share transferring to settle the entire amount of outstanding principal and interest. The creditor agrees to reduce the interim interest debt and the entire amount of suspended interest immediately on the date on which the shares have been transferred to the creditors.

## **3. Collection from related company debtors**

B.S. Metal Co., Ltd. and Sahaviriya Commercial Corporation Co., Ltd. have outstanding debts with the Company and the collection that the Company will call for payment from the two debtors is part of cash flow that will be used to settle debts to creditors under the rehabilitation plan. Therefore, during the implementation of the rehabilitation plan, the Company shall deal with B.S. Sahaviriya Commercial Corporation Co., Ltd. and related companies in accordance with the rules and procedures as specified in the plan and shall proceed with the collection of outstanding debts as specified in the plan.

## **4. Debt settlement from cash flow**

### **4.1 Cash flow for debt settlement**

Cash flow for debt settlement is generated from (1) cash flow from operations, which is generated from the main activities that generate income and core expenditure of the Company, and includes collection from trade receivables of related companies as defined in the plan, and (2) cash flow from investments is cash flow from the purchase of various assets to be generated income, including machinery and equipment related to the Company's production.

Such cash flow for debt settlement shall be allocated for the payment of outstanding principal and interest matured under the rehabilitation plan in accordance with the rules and procedures as prescribed in the Plan.

### **4.2 Excess cash flow**

#### **4.2.1 For excess cash flow calculated in 2020, the Plan Administrator must not use for debt allocation.**

4.2.2 Excess cash flow calculated in 2021 that has not yet been allocated for debt settlement with the amount of Baht 377.546 million were exempted from debt allocation.

4.2.3 For excess cash flows calculated for each period from 2022 onwards, if calculated as a negative number, it set aside as a cumulative negative balance in the next financial year. When the excess cash flow generated in subsequent periods is positive, the positive amount shall be offset against the accumulated negative balance that occurred before it until it can be fully deducted from the accumulated negative balance. Therefore, the remaining excess cash flow will be allocated for further debt settlement.

However, only the excess cash flow generated in the first semi-annual of 2024, if calculated to the amount, the amount of Baht 331.215 million is added in the amounts calculated in this period. Therefore, the excess cash flow generated in the first semi-annual of 2024 will still be calculated in accordance with the criteria in Clause 4.2.3, paragraph one as normally.

Note The amount of Baht 331.215 million adopted is an estimate that the Company will have cash flow but do not take for instalments to the creditors in accordance with the petition for plan amendment held on 10 August 2023.

#### 4.3 Allocation of excess cash flow method

Excess cash flow to be allocated for debt settlement as follows:

4.3.1 In 2021, the Company was able to set aside excess cash flow to reserve the Company's operations in full amount but not exceeding Baht 662.00 million. If the amount is exceeded, the excess amount will be allocated in accordance with Clause 4.3.3.

4.3.2 From 2022 to 2025, the Company can reserve excess cash flow to support the Company's operations in full amount, but when included with the excess cash flow already reserved under Clause 4.2.1, it must not exceed Baht 1,000.00 million. If the amount is exceeded, the excess amount will be allocated in accordance with Clause 4.3.3.

4.3.3 In excess from the allocation in Clauses 4.3.1 and 4.3.2 abovementioned, and from the year 2026 onwards, shall be allocated for debt settlement as specified in the Plan.



#### **24.4. Debt repayment under the rehabilitation plan**

For the year 2024, the Company made debt repayment to creditors under the rehabilitation plan for the principal of Baht 134.17 million and interest of Baht 60.67 million, totalling Baht 194.84 million.

For the year 2023, the Company made debt repayment to creditors under the rehabilitation plan for the principal of Baht 757.64 million and interest of Baht 60.66 million, totalling Baht 818.30 million.

Therefore, the plan no. 3 does not determine principal repayment during the period of August 2023 to June 2024. The Company requested to suspend principal repayments for six creditors during the period of October 2024 to March 2025.

In October 2023, Group 7 creditors are entitled to debt settlement by debt-to-equity conversion for 2 creditors, each of whom will receive debt-to-equity conversion in proportion to their debt obligations which had the outstanding principal with the amount of Baht 12.29 million by receiving 245,817,180 ordinary shares with a par value of Baht 1 per share, with the amount of Baht 245.82 million. Therefore, Group 7 creditors have no longer outstanding debts under the rehabilitation plan.

In October 2023, Group 12 creditors are entitled to debt settlement by debt-to-equity conversion of 2 persons, each of whom will receive debt-to-equity conversion in accordance with the debt obligations which had the outstanding principal with the amount of Baht 4.28 million by receiving 85,622,859 ordinary shares with a par value of Baht 1 per share, with the amount of Baht 85.62 million.

#### **24.5. Collection from related company debtors**

As at 31 December 2024 and 2023, the Company has debts of the two debtors of Baht 3,019.71 million and Baht 3,111.40 million respectively. For the year ended 31 December 2024, the Company received the debt payments of Baht 91.68 million (Note 10). The debt collection and the outstanding debt are not conformed to the requirement of the rehabilitation plan. However, the event is not considered a cause of default because the Committee of Creditors has not received notice of such defaulting. Currently, the Company is in the process of collecting such debts and the Company proposes the guidelines for the outstanding debts settlement of both debtors and the solving occurred to both debtors, to the Committee of Creditors for approval. Currently, it is under consideration and approval by the Committee of Creditors.

**25. Employee benefit obligations**

|  | Unit: Thousand Baht         |                |                             |                |
|--|-----------------------------|----------------|-----------------------------|----------------|
|  | <b>Consolidated</b>         |                | <b>Separate</b>             |                |
|  | <b>financial statements</b> |                | <b>financial statements</b> |                |
|  | <b>2024</b>                 | <b>2023</b>    | <b>2024</b>                 | <b>2023</b>    |
| <b>Statements of financial position</b>                          |                             |                |                             |                |
| <b>as at 31 December</b>   |                             |                |                             |                |
| <b>Liability in the statements of financial position</b>         |                             |                |                             |                |
| Statutory severance pays   | 470,816                     | 464,883        | 394,650                     | 378,194        |
| Other long-term employee benefits                                | 28,406                      | 18,970         | 21,678                      | 22,113         |
| <b>Total</b>   | <b>499,222</b>              | <b>483,853</b> | <b>416,328</b>              | <b>400,307</b> |
| <b>For the year ended 31 December</b>                            |                             |                |                             |                |
| <b>Profit or loss charge included in the statement of income</b> |                             |                |                             |                |
| Statutory severance pays   | 31,275                      | 32,504         | 23,408                      | 24,279         |
| Other long-term employee benefits                                | 15,262                      | 15,382         | 14,446                      | 14,579         |
| <b>Total</b>   | <b>46,537</b>               | <b>47,886</b>  | <b>37,854</b>               | <b>38,858</b>  |

**Retirement benefits plans**

The movement in the present value of the provisions for employee benefits during the year were shown in the table below:

|  | Unit: Thousand Baht            |                |                           |                |
|--|--------------------------------|----------------|---------------------------|----------------|
|  | <b>Consolidation financial</b> |                | <b>Separate financial</b> |                |
|  | <b>statements</b>              |                | <b>statements</b>         |                |
| <b>For the year ended 31 December</b>  | <b>2024</b>                    | <b>2023</b>    | <b>2024</b>               | <b>2023</b>    |
| Opening balance                        | 483,853                        | 468,053        | 400,307                   | 386,009        |
| Current service cost and interest cost | 46,537                         | 47,886         | 37,854                    | 38,858         |
| Benefit payments                       | (31,168)                       | (32,087)       | (21,833)                  | (24,560)       |
| <b>Closing balance</b>                 | <b>499,222</b>                 | <b>483,852</b> | <b>416,328</b>            | <b>400,307</b> |

The Group and the Company expect to pay Baht 53 million and Baht 49 million, respectively, of retirement benefits during the next year (2023: Baht 22 million and Baht 18 million, respectively).

As at 31 December 2024 and 2023, the weighted average durations of the liabilities for retirement benefits for the Group are 10-15 years and 10-15 years (the Company: 13 years and 13 years, respectively).

The principal actuarial assumptions used:

|                        | <b>Consolidated</b>         |             | <b>Separate</b>             |             |
|------------------------|-----------------------------|-------------|-----------------------------|-------------|
|                        | <b>financial statements</b> |             | <b>financial statements</b> |             |
|                        | <b>2024</b>                 | <b>2023</b> | <b>2024</b>                 | <b>2023</b> |
| Discount rate (%)      | 2.82-3.83                   | 2.82-3.83   | 3.21                        | 3.21        |
| Salary growth rate (%) | 5.35-7.01                   | 5.35-7.01   | 7.01                        | 7.01        |
| Turnover rate (%)      | 4.00-15.00                  | 4.00-15.00  | 4.00-10.00                  | 4.00-10.00  |

### Sensitivity analysis

Sensitivity analysis for each significant assumption used impact on defined benefit obligations as follows:

| <b>Consolidation financial statements</b> |           |                      |                      |                      |                      |
|---|-----------|----------------------|----------------------|----------------------|----------------------|
|   |           | <b>Increase</b>      |                      | <b>Decrease</b>      |                      |
|   |           | <b>2024</b>          | <b>2023</b>          | <b>2024</b>          | <b>2023</b>          |
| <b>% Change</b>                           |           | <b>Thousand Baht</b> | <b>Thousand Baht</b> | <b>Thousand Baht</b> | <b>Thousand Baht</b> |
| Discount rate                             | 0.50      | (17,906)             | (18,196)             | 22,459               | 22,855               |
| Salary growth rate                        | 0.50      | 23,208               | 21,290               | (18,860)             | (17,012)             |
| Turnover rate                             | 0.50-1.00 | (24,281)             | (21,929)             | 29,673               | 27,130               |
| <b>Separate financial statements</b>      |           |                      |                      |                      |                      |
|   |           | <b>Increase</b>      |                      | <b>Decrease</b>      |                      |
|   |           | <b>2024</b>          | <b>2023</b>          | <b>2024</b>          | <b>2023</b>          |
| <b>% Change</b>                           |           | <b>Thousand Baht</b> | <b>Thousand Baht</b> | <b>Thousand Baht</b> | <b>Thousand Baht</b> |
| Discount rate                             | 0.50      | (14,531)             | (14,798)             | 18,874               | 19,240               |
| Salary growth rate                        | 0.50      | 19,325               | 17,810               | (15,190)             | (13,719)             |
| Turnover rate                             | 0.50-1.00 | (16,260)             | (14,763)             | 20,588               | 19,032               |

The above sensitivity analyses are based on a change in an assumption while holding all other assumptions constant. In practice, this is unlikely to occur, and changes in some of the assumptions may be correlated. When calculating the sensitivity of the retirement benefits obligation to significant actuarial assumptions, the same method has been applied as when calculating the retirement benefits recognized in the statement of financial position.

The methods and types of assumptions used in preparing the sensitivity analysis did not change compared to the previous year.

## 26. Provision for decommissioning costs

The movements of provision for decommissioning costs for the port during the year as follows:

|                                       | Unit: Thousand Baht           |             |
|---------------------------------------|-------------------------------|-------------|
|                                       | <b>Consolidated financial</b> |             |
|                                       | <b>statements</b>             |             |
| <b>For the year ended 31 December</b> | <b>2024</b>                   | <b>2023</b> |
| Opening balance                       | 127,405                       | 117,534     |
| Finance costs                         | 57,209                        | 3,721       |
| Translation differences               | (3,155)                       | 6,150       |
| Closing balance                       | 181,459                       | 127,405     |

An indirect subsidiary in England has provision for existing decommissioning for the port if the lease is no extension. The port lease will expire in 2033.

## 27. Share capital

|                               | Number of          | Issued and paid-up share capital |                   | Discount on        | Total            |
|-------------------------------|--------------------|----------------------------------|-------------------|--------------------|------------------|
|                               | registered shares  | Number of shares                 | Ordinary shares   | share capital      |                  |
|                               | Thousand Shares    | Thousand Shares                  | Thousand Baht     | Thousand Baht      |                  |
| As at 1 January 2023          | 11,113,018         | 11,113,018                       | 11,113,018        | (9,500,000)        | 1,613,018        |
| Additional shares             | 860,533,754        | 331,440                          | 331,440           | (314,868)          | 16,572           |
| As at 31 December 2023        | 871,646,772        | 11,444,458                       | 11,444,458        | (9,814,868)        | 1,629,590        |
| Unchanged                     | -                  | -                                | -                 | -                  | -                |
| <b>As at 31 December 2024</b> | <b>871,646,772</b> | <b>11,444,458</b>                | <b>11,444,458</b> | <b>(9,814,868)</b> | <b>1,629,590</b> |

At the Board of Directors' meeting no. 8/2023 held on 20 July 2023, the Board of Directors, as the planer, approved an increase in authorised share capital from 11,113,018 thousand shares to 871,646,772 thousand shares, with the par value of Baht 1 per share and on 11 September 2023, the Company registered the increase in registered share capital with the Ministry of Commerce and approved debt-to-equity conversion no. 2 for creditors under rehabilitation plan of Baht 860,533,754 thousand to the number of issued and paid-up shares of 331,440 thousand shares, with the par value of Baht 1 per share, discount on share capital of Baht 314,868 thousand. On 17 October 2023, the Company registered the increase in registered share capital with the Ministry of Commerce.

Additional shares above were compliance in accordance with the rehabilitation plan as presented in note 24.3.

## 28. Segment information and disaggregation of revenue

Chief Executive Officer (CEO) is the Group's chief operating decision maker who monitors the operating results of the business units separately for the purpose of making decisions about resource allocation and assessing performance. The Group measures segment performance based on a calculation of profit or loss from operation, which is consistent with the statement of income.

The Group has presented segment information to align with the current business activities and has four reportable segments:

- Manufacture of hot rolled coils: operates manufacturing facilities and offices in Thailand
- Maintenance services: operates business principally in Thailand
- Deep-sea port services: operates business in Thailand and England
- Investment Business: operates business in England

Unit: Thousand Baht

Unit: Thousand Baht

| For the year ended 31 December   | Consolidated financial statements |            |                      |         |                        |           |            |           |             |             |               |             |
|--|-----------------------------------|------------|----------------------|---------|------------------------|-----------|------------|-----------|-------------|-------------|---------------|-------------|
|  | Manufacture of hot rolled coils   |            | Maintenance services |         | Deep-sea port services |           | Investment |           | Elimination |             | Total segment |             |
|  | 2024                              | 2023       | 2024                 | 2023    | 2024                   | 2023      | 2024       | 2023      | 2024        | 2023        | 2024          | 2023        |
| Segment assets   | 18,679,253                        | 20,788,598 | 405,156              | 445,279 | 2,492,583              | 2,613,386 | 1,104,205  | 1,104,205 | (2,122,547) | (2,319,451) | 20,558,650    | 22,632,017  |
| Segment liabilities  | 38,269,338                        | 37,305,132 | 252,180              | 282,069 | 647,837                | 618,382   | -          | 585,460   | (67,162)    | (739,347)   | 39,102,193    | 38,051,696  |
| External revenue   | 25,392,894                        | 24,481,387 | 433,551              | 414,313 | 493,873                | 466,577   | -          | -         | -           | -           | 26,320,318    | 25,362,277  |
| Inter-segment revenue  | -                                 | -          | 256,577              | 328,097 | 47,344                 | 46,215    | -          | -         | (303,921)   | (374,312)   | -             | -           |
| Operating profit (loss)  | (1,109,591)                       | (125,720)  | (9,602)              | 16,535  | (33,523)               | (29,786)  | -          | -         | (43,169)    | (34,063)    | (1,195,885)   | (173,034)   |
| Finance income   |                                   |            |                      |         |                        |           |            |           |             |             | 2,293         | 2,851       |
| Finance costs  |                                   |            |                      |         |                        |           |            |           |             |             | (2,250,462)   | (1,963,560) |
| Gains (losses) on exchange rate from rehabilitation liabilities, net           |                                   |            |                      |         |                        |           |            |           |             |             | 233,395       | 44,263      |
| Gains on remeasurement of financial liabilities measured at amortized cost     |                                   |            |                      |         |                        |           |            |           |             |             | -             | 4,302,924   |
| Share of profit (loss) of joint ventures accounted for using the equity method |                                   |            |                      |         |                        |           |            |           |             |             | 104,936       | (37,676)    |
| Profit (loss) before income tax  |                                   |            |                      |         |                        |           |            |           |             |             | (3,105,723)   | 2,175,768   |
| Income tax   |                                   |            |                      |         |                        |           |            |           |             |             | (3,800)       | (6,439)     |
| Net profit (loss)  |                                   |            |                      |         |                        |           |            |           |             |             | (3,109,523)   | 2,169,329   |

Unit: Thousand Baht

|                                | Unit: Thousand Baht   |            |                      |         |                        |         |            |      |             |           |               |            |
|--------------------------------|---|------------|----------------------|---------|------------------------|---------|------------|------|-------------|-----------|---------------|------------|
|                                | Consolidated financial statements and Separate financial statements |            |                      |         |                        |         |            |      |             |           |               |            |
|                                | Manufacture of hot rolled coils                                     |            | Maintenance services |         | Deep-sea port services |         | Investment |      | Elimination |           | Total segment |            |
| For the year ended 31 December | 2024  | 2023       | 2024                 | 2023    | 2024                   | 2023    | 2024       | 2023 | 2024        | 2023      | 2024          | 2023       |
| Revenue recognition            | 25,219,340  | 24,303,464 | 52,257               | 65,486  | -                      | -       | -          | -    | (47,204)    | (64,792)  | 25,224,393    | 24,304,158 |
| Point in time                  | 173,554   | 177,923    | 637,871              | 676,924 | 541,217                | 512,792 | -          | -    | (256,717)   | (309,520) | 1,095,925     | 1,058,119  |
| Over time                      | 25,392,894  | 24,481,387 | 690,128              | 742,410 | 541,217                | 512,792 | -          | -    | (303,921)   | (374,312) | 26,320,318    | 25,362,277 |

## Geographic information

|  | Unit: Thousand Baht         |                   |
|--|-----------------------------|-------------------|
|  | <b>Consolidated</b>         |                   |
|  | <b>financial statements</b> |                   |
|  | <b>2024</b>                 | <b>2023</b>       |
| <b>For the year ended 31 December</b>  |                             |                   |
| <b>Revenue from external customers</b> |                             |                   |
| Domestic                               | 25,918,171                  | 24,989,879        |
| Overseas                               | 402,147                     | 372,398           |
| <b>Total</b>                           | <b>26,320,318</b>           | <b>25,362,277</b> |

## Major customer

For the year ended 31 December 2024, the Group had revenue from manufacture of hot rolled coils with one major customer of Baht 5,380.29 million which contributed 20.42% of the Group's total revenue (2023: Baht 5,111.74 million 20.88% of the Group's total revenue)

## 29. Expenses by nature

|   | Unit: Thousand Baht         |             |                             |             |
|---|-----------------------------|-------------|-----------------------------|-------------|
|   | <b>Consolidated</b>         |             | <b>Separate</b>             |             |
|   | <b>financial statements</b> |             | <b>financial statements</b> |             |
|   | <b>2024</b>                 | <b>2023</b> | <b>2024</b>                 | <b>2023</b> |
| <b>For the year ended 31 December</b>                           |                             |             |                             |             |
| Changes in inventories of finished goods                        |                             |             |                             |             |
| and work in progress  | (516,739)                   | 231,304     | (516,739)                   | 231,058     |
| Raw materials and consumables used                              | 23,146,092                  | 22,299,723  | 22,964,568                  | 22,012,684  |
| Employee benefit expenses                                       | 1,423,804                   | 1,448,537   | 921,314                     | 949,690     |
| Fuel oil and electrical expenses                                | 646,939                     | 721,020     | 586,182                     | 657,446     |
| Depreciation and amortization                                   | 856,398                     | 880,026     | 757,945                     | 658,589     |
| Maintenance expenses  | 261,296                     | 384,047     | 216,284                     | 241,459     |
| Transportation expenses   | 447,267                     | 405,582     | 447,267                     | 405,582     |
| Professional fee  | 115,911                     | 98,290      | 111,794                     | 94,643      |
| Minimum lease payments recognized                               |                             |             |                             |             |
| as an operating lease   | 16,584                      | 13,029      | 16,584                      | 13,029      |
| (Reversal of) impairment loss for accounts receivable           | (105,985)                   | (57,095)    | (107,898)                   | (57,095)    |
| Advertising and public relation expenses                        | 9,573                       | 10,603      | 9,168                       | 10,338      |
| (Reversal of) Impairment loss on land, buildings, and equipment | (27,383)                    | -           | (23,696)                    | -           |
| (Reversal of) impairment loss for diminution in value           |                             |             |                             |             |
| of inventories  | 1,881                       | 301,801     | 1,881                       | 301,801     |
| (Reversal of) loss on onerous contracts                         | 26,510                      | (16,618)    | 26,510                      | (16,618)    |
| Damage from fire incident                                       | 29,065                      | -           | 29,065                      | -           |

### 30. Income tax

|   | Unit: Thousand Baht  |                |                      |              |
|---|----------------------|----------------|----------------------|--------------|
|   | Consolidated         |                | Separate             |              |
|   | financial statements |                | financial statements |              |
| For the year ended 31 December                    | 2024                 | 2023           | 2024                 | 2023         |
| <b>Current income tax</b>                         |                      |                |                      |              |
| Current year                                      | (16,002)             | (16,859)       | -                    | -            |
| <b>Deferred tax expense</b>                       |                      |                |                      |              |
| Origination and reversal of temporary differences | 12,202               | 10,420         | 592                  | (471)        |
| <b>Total income tax</b>                           | <b>(3,800)</b>       | <b>(6,439)</b> | <b>592</b>           | <b>(471)</b> |

The tax on the Group's profit before tax differs from the theoretical amount that would arise using the basic tax rate of the home country of the Company as follows:

|   | Unit: Thousand Baht  |                |                      |              |
|---|----------------------|----------------|----------------------|--------------|
|   | Consolidated         |                | Separate             |              |
|   | financial statements |                | financial statements |              |
|   | 2024                 | 2023           | 2024                 | 2023         |
| Profit (loss) before tax                                    | (3,105,722)          | 2,175,768      | (2,946,240)          | 2,306,837    |
| Tax calculated at tax rates of 20%                          |                      |                |                      |              |
| (2023: 20%)   | 621,144              | 435,154        | 589,248              | 461,367      |
| Difference between accounting base and tax base of expenses | (624,944)            | (441,593)      | (588,656)            | (461,838)    |
| <b>Tax charge</b>   | <b>(3,800)</b>       | <b>(6,439)</b> | <b>592</b>           | <b>(471)</b> |

### 31. Earnings (loss) per share

Basic earnings (loss) per share is calculated by dividing the profit (loss) for the year attributable to shareholders of the parent (excluding other comprehensive income/expenses) by the weighted average number of ordinary shares in issue during the year.

|   | Consolidated         |            | Separate             |            |
|---|----------------------|------------|----------------------|------------|
|   | financial statements |            | financial statements |            |
|   | 2024                 | 2023       | 2024                 | 2023       |
| <b>For the year ended 31 December</b>   |                      |            |                      |            |
| Profit (Loss) for the year attributable to ordinary shareholders of the Company (Thousand Baht) | (3,122,808)          | 2,162,801  | (3,073,552)          | 2,306,366  |
| Weighted average number of ordinary shares (Thousand shares)                                    | 11,444,458           | 11,182,030 | 11,444,458           | 11,182,030 |
| Basic earnings (loss) per share (Baht per share)  | (0.27)               | 0.19       | (0.27)               | 0.20       |



## 32. Commitments and contingent liabilities

### 32.1 Capital commitments

The Group had these capital commitments as at the statement of financial position date which were not recognized as liabilities as follows:

|                         | Consolidated<br>financial statements   |  | Separate<br>financial statements       |  |
|-------------------------|--|--|--|--|
|                         | 2024                                   | 2023                                   | 2024                                   | 2023                                   |
| As at 31 December       |  |  |  |  |
| Machinery and equipment | Baht 32.10 million<br>USD 1.75 million | Baht 10.55 million<br>USD 0.27 million | Baht 32.10 million<br>USD 1.75 million | Baht 10.92 million<br>USD 0.27 million |

### 32.2 Other commitments

|                           | Consolidated<br>financial statements |                       | Separate<br>financial statements |                       |
|---------------------------|--------------------------------------|-----------------------|----------------------------------|-----------------------|
|                           | 2024                                 | 2023                  | 2024                             | 2023                  |
| As at 31 December         |                                      |                       |                                  |                       |
| Raw material              | Baht 396.48 million                  | Baht 1,846.48 million | Baht 396.48 million              | Baht 1,846.48 million |
| spare parts and equipment | Baht 364.53 million                  | Baht 299.31 million   | Baht 345.15 million              | Baht 308.02 million   |
| supply,                   | USD 2.48 million                     | USD 0.05 million      | USD 2.48 million                 | USD 0.05 million      |
| and maintenance services  | EUR 1.93 million                     | EUR 0.01 million      | EUR 1.93 million                 | EUR 0.01 million      |
|                           | GBP 0.08 million                     | GBP 0.07 million      | GBP 0.08 million                 | GBP 0.07 million      |
|                           | -                                    | JPY 2.95 million      | -                                | JPY 2.95 million      |

### 32.3 Operating lease commitments

The Group leases land under operating lease agreements. The future aggregate minimum lease payments under non-cancellable operating leases are as follows:

|  | Unit: Million Baht   |             |                      |             |
|--|----------------------|-------------|----------------------|-------------|
|  | Consolidated         |             | Separate             |             |
|  | financial statements |             | financial statements |             |
| As at 31 December                                | 2024                 | 2023        | 2024                 | 2023        |
| Within one year                                  | 0.23                 | 0.51        | 0.23                 | 0.51        |
| Less than one year but not later than five years | 0.06                 | -           | 0.06                 | -           |
| <b>Total</b>                                     | <b>0.29</b>          | <b>0.51</b> | <b>0.29</b>          | <b>0.51</b> |

### 32.4 Guarantees

The Group and the Company had outstanding bank guarantees issued by banks on behalf of the Company and its subsidiaries in the normal course of the business

|  | Unit: Million Baht   |               |                      |               |
|--|----------------------|---------------|----------------------|---------------|
|  | Consolidated         |               | Separate             |               |
|  | financial statements |               | financial statements |               |
| As at 31 December                        | 2024                 | 2023          | 2024                 | 2023          |
| Electricity supply                       | 107.05               | 107.05        | 104.85               | 104.45        |
| Performance guarantees                   | 40.95                | 49.01         | 3.78                 | 3.76          |
| Wharf and godowns for Customs Department | 11.00                | 11.00         | -                    | -             |
| <b>Total</b>                             | <b>159.00</b>        | <b>167.06</b> | <b>108.63</b>        | <b>108.21</b> |

## 32.5 Litigation

### Land in Prachuabkirikhan

- (a) During the year 2007 and 2008, the Company and a subsidiary received a notice from Prachuabkirikhan Provincial Land Office, Bangsaphan Branch to submit the utilization certificates (Nor Sor 3 Kor) of the Company 24 plots at book value Baht 123.14 million and the subsidiary 18 plots at book value Baht 187.57 million which included roads passing through the port and customs cargo warehouse of the subsidiary at net book value Baht 37.70 million.

On 5 January 2010, Director General of the Department of Land ordered the revocation of the utilization certificates (Nor Sor 3 Kor) and on 9 July 2010, Prachuabkirikhan Provincial Land Office, Bangsaphan Branch issued the substitution of the utilization certificates (Nor Sor 3 Kor) of the Company and subsidiary.

On 20 August 2010, the Company and subsidiary filed a lawsuit against Chief of Prachuabkirikhan Provincial Land Office, Bangsaphan Branch with the Central Administrative Court to petition the court to judge the revocation of the substitution of the utilization certificates (Nor Sor 3 Kor) and on 1 September 2010, the Company and subsidiary filed a lawsuit against the Director General of the Department of Land and the Deputy Permanent Secretary of the Ministry of Interior with the Central Administrative Court to petition the court to judge the revocation of the order of the Director General of the Department of Land to order the revocation and the area revision of the utilization certificates (Nor Sor 3 Kor) and the revocation of the appeal decision of the Deputy Permanent Secretary of the Ministry of Interior, including requested the court to suspend the execution of a sentence of the Central Administrative Court.

On 29 August 2017, the Central Administrative Court adjudicated to dismiss the lawsuit above. On 27 September 2017, the Company and subsidiary filed the appeal to protest the judgment to the Central Administrative Court with the Supreme Administrative Court. As at 31 December 2024, this case has been in the process of the Supreme Administrative Court.

- (b) On 20 December 2010, the Bangsaphan Sheriff, as the officials controlling and maintaining national reserved forests, Klong Mae-Rumphueng forest, Prachuabkirikhan province, ordered the Company and the subsidiary to vacate the land and undertake no activities in the national reserved forests within 30 January 2011.

On 30 March 2011, the Company and subsidiary filed a lawsuit against the Bangsaphan Sheriff and Minister of Natural Resources and Environment with the Central Administrative Court to petition the revocation of the order of the Bangsaphan Sheriff on 20 December 2010.

On 20 February 2018, the Central Administrative Court adjudicated to dismiss the lawsuit above. On 19 March 2018, the Company and subsidiary filed the appeal to protest the judgment to the Central Administrative Court with the Supreme Administrative Court. As at 31 December 2024, this case has been in the process of the Supreme Administrative Court.

- (c) On 10 April 2023, the Company received a notice from Prachuabkirikhan Provincial Land Office, Bangsaphan Branch to order the revocation and submit the utilization certificates (Nor Sor 3 Kor) no. 418 and 562 of Baht 5.63 million and Baht 4.67 million respectively which is the part of 24 plots above dated 30 March 2023.

On 16 August 2023, the Company filed a lawsuit against the Director General of the Department of Land with the Central Administrative Court to petition the court to adjudicate or order the revocation of the order of the Director General of the Department of Land for the revocation of the utilization certificates (Nor Sor 3 Kor) and the revocation of the order to reject an appeal the order of the revocation of the utilization certificates (Nor Sor 3 Kor). The plaintiff submitted the motion requesting the Court order to suspend the execution of a sentence of the Director General of the Department of Land.

On 13 March 2024, the Company filed a lawsuit against the Department of Lands and the Director General of the Department of Land with the Central Administrative Court for action that has caused damage to the plaintiff. On 15 March 2024, the court accepted the lawsuit. The plaintiff was claiming compensation for total losses of Baht 10.30 million with an interest at rate of 5% per annum of principal amount since the plaintiff received a notice to order the revocation of the utilization certificates (Nor Sor 3 Kor) until the amount is fully paid. On 21 June 2024, the Central Administrative Court ordered to accept the plaint for consideration. On 5 August 2024, the Central Administrative Court has an appointment for the ending date of finding facts.

In addition, the Company and subsidiary had fully recognized allowance for impairment loss on land and assets located on such land in the year 2007 and 2008 respectively (Note 16). The Group's management believes that appeal lawsuit and judicial review results will not have a material impact on the financial statements.

### **33. Financial risk management**

#### **33.1 Financial risk factors**

The Group exposes to a variety of financial risk: market risk (including foreign exchange risk and interest rate risk), credit risk and liquidity risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance. The Group uses derivative financial instruments to hedge certain exposures.

Financial risk management is carried out by the Group Treasury Committee. The Group's policy includes areas such as foreign exchange risk, interest rate risk, credit risk and liquidity risk. The framework parameters are approved by the Board of Directors and used as the key communication and control tools for Treasury team.

##### **33.1.1 Market risk**

###### **(a) Foreign currency risk**

The Group operates internationally and is exposed to foreign currency risk arising mainly from trading transactions and borrowings denominated in foreign currencies. The Group uses forward contracts, transacted with the financial institutions, to hedge their exposure to foreign currency risk of transactions in foreign currency.

The Group does not apply hedge accounting. The foreign currency forwards accounted for as held for trading, with gains (losses) recognized in profit or loss.

## Exposure

The Group's and the Company's exposure to foreign currency risk at the end of the reporting period, expressed in Baht are as follows:

|                                  | Unit: Thousand Baht                |           |             |       |              |     |           |           |       |
|----------------------------------|------------------------------------|-----------|-------------|-------|--------------|-----|-----------|-----------|-------|
|                                  | Consolidation financial statements |           |             |       |              |     |           |           |       |
|                                  | 2024                               |           |             |       | 2023         |     |           |           |       |
|                                  | USD                                | GBP       | EUR         | JPY   | USD          | AUD | GBP       | EUR       | JPY   |
| Financial assets                 |                                    |           |             |       |              |     |           |           |       |
| Cash and cash equivalents        | 914                                | 13,846    | 733         | -     | 1,976        | -   | 5,189     | 286       | -     |
| Trade accounts receivable        | -                                  | 23,969    | 561         | -     | -            | 937 | 36,077    | 726       | -     |
| Financial liabilities            |                                    |           |             |       |              |     |           |           |       |
| Trade accounts payable           | (2,555,669)                        | -         | (1,941,764) | (231) | (4,591,256)  | -   | -         | (389,854) | (259) |
| Other current payables           | (214)                              | (181,722) | (3,048)     | -     | (3,063)      | -   | (178,636) | (9,613)   | -     |
| Rehabilitation Liabilities       | (23,356,785)                       | -         | -           | -     | (23,562,472) | -   | -         | -         | -     |
| Total assets (liabilities), nets | (25,911,754)                       | (143,907) | (1,943,518) | (231) | (28,154,815) | 937 | (137,370) | (398,455) | (259) |

| Unit: Thousand Baht                     |                     |                |                    |              |                     |                |                  |              |
|---|---------------------|----------------|--------------------|--------------|---------------------|----------------|------------------|--------------|
| Separate financial statements           |                     |                |                    |              |                     |                |                  |              |
| 2024                                    |                     |                |                    |              | 2023                |                |                  |              |
| USD                                     | GBP                 | EUR            | JPY                | USD          | GBP                 | EUR            | JPY              |              |
| <b>Financial assets</b>                 |                     |                |                    |              |                     |                |                  |              |
| Cash and cash equivalents               | 914                 | -              | 733                | -            | 1,976               | -              | 286              | -            |
| Short-term loans to related parties     | -                   | -              | -                  | -            | -                   | 37,774         | -                | -            |
| Long-term loans to related parties      | -                   | 606,519        | -                  | -            | -                   | 579,772        | -                | -            |
| <b>Financial liabilities</b>            |                     |                |                    |              |                     |                |                  |              |
| Trade accounts payable                  | (2,555,669)         | -              | (1,941,764)        | (210)        | (4,591,256)         | -              | (389,854)        | (236)        |
| Other current payables                  | (214)               | (3,781)        | (3,048)            | -            | (3,063)             | (3,877)        | (9,613)          | -            |
| Rehabilitation Liabilities              | (23,356,785)        | -              | -                  | -            | (23,562,472)        | -              | -                | -            |
| <b>Total assets (liabilities), nets</b> | <b>(25,911,754)</b> | <b>602,738</b> | <b>(1,944,079)</b> | <b>(210)</b> | <b>(28,154,815)</b> | <b>613,669</b> | <b>(399,181)</b> | <b>(236)</b> |

As at 31 December 2024, the Company entered into foreign currency forwards as follows:

| Unit: Thousand Baht               |                 |                        |                                    |
|-----------------------------------|-----------------|------------------------|------------------------------------|
| Consolidated financial statements |                 |                        |                                    |
| Currency                          | Purchase amount | Exchange rate          | Maturity date                      |
| USD                               | 8,472           | 33.07 - 34.37 THB: USD | 28 February 2025 - 29 April 2025   |
| EUR                               | 20,070          | 35.47 - 38.40 THB: EUR | 30 January 2025 - 10 November 2025 |

| Unit: Thousand Baht           |                 |                |                  |
|-------------------------------|-----------------|----------------|------------------|
| Separate financial statements |                 |                |                  |
| Currency                      | Purchase amount | Exchange rate  | Maturity date    |
| USD                           | 2,300           | 33.85 THB: USD | 13 February 2025 |

#### Sensitivity

As shown in the table above, the Group is primarily exposed to changes in Baht and foreign currency exchange rates. The sensitivity of profit or loss to changes in the exchange rates arises mainly from financial assets and financial liabilities denominated in USD, GBP and EUR.

(b) Interest rate risk

The Group's income and operating cash flows are substantially independent of changes in market interest rates. The Group's exposure to interest rate risk relates primarily to its deposits at financial institutions, short-term loans to and long-term loans to related parties, short-term borrowings, long-term borrowings and rehabilitation liabilities. Most of the Group's financial assets and liabilities bear floating interest rates or fixed interest rates which are close to the market rate, including those the Group had entered into as interest rate swap agreements.

Significant financial assets and liabilities classified by interest rates type and the maturity date are summarised in the table below or the repricing date if this occurs before the maturity date.

| Unit: Thousand Baht                           |                               |                            |                             |            |                           |
|---|-------------------------------|----------------------------|-----------------------------|------------|---------------------------|
| Consolidated financial statements             |                               |                            |                             |            |                           |
|   | Floating<br>interest<br>rates | Fixed<br>interest<br>rates | Non-<br>interest<br>bearing | Total      | Interest rate<br>(% p.a.) |
| <b>As at 31 December 2024</b>                 |                               |                            |                             |            |                           |
| <b>Financial assets</b>                       |                               |                            |                             |            |                           |
| Cash and cash equivalents                     | 434,900                       | -                          | 8,007                       | 442,907    | 0.05 – 1.45               |
| Restricted deposits at financial institutions | 8,181                         | 3,042                      | -                           | 11,223     | 0.55 – 1.00               |
| <b>Financial liabilities</b>                  |                               |                            |                             |            |                           |
| Short-term loans from financial institutions  | 16,500                        | -                          | -                           | 16,500     | MLR-0.75                  |
| Short-term loans from related parties         | 522,242                       | -                          | -                           | 522,242    | MLR+1                     |
| Long-term loans from financial institutions   | -                             | 706                        | -                           | 706        | 2.50                      |
| Rehabilitation liabilities                    | 4,404,381                     | 26,496,828                 | 483                         | 30,901,692 | MLR and 2.00              |
| Lease liabilities                             | -                             | 89,257                     | -                           | 89,257     | 3.65 - 7.52               |

| Unit: Thousand Baht                           |                               |                            |                             |            |                           |
|---|-------------------------------|----------------------------|-----------------------------|------------|---------------------------|
| Consolidated financial statements             |                               |                            |                             |            |                           |
|   | Floating<br>interest<br>rates | Fixed<br>interest<br>rates | Non-<br>interest<br>bearing | Total      | Interest rate<br>(% p.a.) |
| <b>As at 31 December 2023</b>                 |                               |                            |                             |            |                           |
| <b>Financial assets</b>                       |                               |                            |                             |            |                           |
| Cash and cash equivalents                     | 387,372                       | 96                         | 5,257                       | 392,725    | 0.05 – 1.45               |
| Restricted deposits at financial institutions | 52,808                        | 2,195                      | -                           | 55,003     | 0.55 – 1.00               |
| <b>Financial liabilities</b>                  |                               |                            |                             |            |                           |
| Short-term loans from financial institutions  | 22,500                        | -                          | -                           | 22,500     | MLR-0.75                  |
| Short-term loans from related parties         | 930,641                       | -                          | -                           | 930,641    | MLR+1                     |
| Long-term loans from financial institutions   | -                             | 4,888                      | -                           | 4,888      | 2.50                      |
| Rehabilitation liabilities                    | 4,219,883                     | 24,939,583                 | 464                         | 29,159,930 | MLR and 1.75              |
| Lease liabilities                             | -                             | 116,320                    | -                           | 116,320    | 3.65 - 6.87               |



Unit: Thousand Baht

|   | Separate financial statements |                   |                     |            |                           |
|---|-------------------------------|-------------------|---------------------|------------|---------------------------|
|   | Floating                      | Fixed             | Non-                | Total      | Interest rate<br>(% p.a.) |
|   | interest<br>rates             | interest<br>rates | interest<br>bearing |            |                           |
| <b>As at 31 December 2024</b>                 |                               |                   |                     |            |                           |
| <b>Financial assets</b>                       |                               |                   |                     |            |                           |
| Cash and cash equivalents                     | 318,636                       | -                 | 1,380               | 320,016    | 0.15 - 0.55               |
| Short-term loans to related parties           | -                             | -                 | -                   | -          | MLR+1                     |
| Long-term loans to related parties            | 606,519                       | -                 | -                   | 606,519    | MLR+1                     |
| Restricted deposits at financial institutions | 8,071                         | -                 | -                   | 8,071      | 0.55                      |
| <b>Financial liabilities</b>                  |                               |                   |                     |            |                           |
| Short-term loans from related parties         | 487,039                       | -                 | -                   | 487,039    | MLR+1                     |
| Rehabilitation liabilities                    | 4,404,381                     | 26,496,828        | 483                 | 30,901,692 | MLR and 2.00              |
| Lease liabilities                             | -                             | 60,196            | -                   | 60,196     | 5.40 - 6.15               |

Unit: Thousand Baht

|   | Separate financial statements |                   |                     |            |                           |
|---|-------------------------------|-------------------|---------------------|------------|---------------------------|
|   | Floating                      | Fixed             | Non-                | Total      | Interest rate<br>(% p.a.) |
|   | interest<br>rates             | interest<br>rates | interest<br>bearing |            |                           |
| <b>As at 31 December 2023</b>                 |                               |                   |                     |            |                           |
| <b>Financial assets</b>                       |                               |                   |                     |            |                           |
| Cash and cash equivalents                     | 282,995                       | -                 | 1,307               | 284,302    | 0.15 - 0.55               |
| Short-term loans to related parties           | 17,367                        | -                 | -                   | 17,367     | MLR+1                     |
| Long-term loans to related parties            | 600,178                       | -                 | -                   | 600,178    | MLR+1                     |
| Restricted deposits at financial institutions | 52,699                        | -                 | -                   | 52,699     | 0.55                      |
| <b>Financial liabilities</b>                  |                               |                   |                     |            |                           |
| Short-term loans from related parties         | 930,641                       | -                 | -                   | 930,641    | MLR+1                     |
| Rehabilitation liabilities                    | 4,219,883                     | 24,939,583        | 464                 | 29,159,930 | MLR and 1.75              |
| Lease liabilities                             | -                             | 92,654            | -                   | 92,654     | 5.40 - 6.15               |

### 33.1.2 Credit risk

Credit risk arises from cash and cash equivalents, contractual cash flows of derivative financial instruments as well as credit exposures to customers, including outstanding receivables.

#### (a) Risk management

The Group manages credit risk management which is set from risk group. For banks and financial institutions, only reliable parties are accepted.

Regarding transactions with customers, the Group assesses risk control from the credit quality of the customer, taking into account its financial position, past experience and other factors. Individual risk limits are set based on the assessments in accordance with limits set by the Company. The compliance with credit limits by customers is regularly monitored by line management.

#### (b) Impairment of financial assets

The Group and the Company has financial assets that are subject to the expected credit loss model as follows:

- Cash and cash equivalents
- Trade and other current receivables
- Contract assets
- Loans to related parties

Loss allowance for trade receivables is presented in Note 10. Impairment loss for other financial assets is immaterial.

### 33.1.3 Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, the availability of funding through an adequate amount of credit facilities and the ability to close out market positions. Due to the dynamic nature of the underlying business, Group Treasury aims at maintaining flexibility in funding by keeping credit lines available.

Management monitors rolling forecasts of the Group's liquidity reserve cash and cash equivalents and undrawn borrowing facilities (Note 20) on the basis of expected cash flows. In addition, the Group's liquidity management policy involves projecting cash flows in major currencies and considering the level of liquid assets and maintaining financing plans.

The tables below analyse the Group's financial liabilities into relevant maturity groupings based on their contractual maturities which are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

| Maturity of financial liabilities                 | Unit: Thousand Baht               |                  |                   |                   |                   |
|---|-----------------------------------|------------------|-------------------|-------------------|-------------------|
|   | Consolidated financial statements |                  |                   |                   |                   |
|   | Within                            | 1 - 5            | Over              |                   | Carrying          |
| As at 31 December 2024                            | 1 year                            | years            | 5 years           | Total             | amount            |
| <b>Non-derivative financial liabilities</b>       |                                   |                  |                   |                   |                   |
| Short-term loans from financial institutions      | 16,500                            | -                | -                 | 16,500            | 16,500            |
| Trade and other current payables                  | 5,913,189                         | -                | -                 | 5,913,189         | 5,913,189         |
| Short-term loans from related parties             | 522,242                           | -                | -                 | 522,242           | 522,242           |
| Long-term loans from financial institutions       | 428                               | -                | -                 | 428               | 428               |
| Rehabilitation liabilities                        | 716,120                           | 3,958,615        | 26,226,957        | 30,901,692        | 30,901,692        |
| Lease liabilities                                 | 39,591                            | 49,666           | -                 | 89,257            | 89,257            |
| <b>Total non-derivative financial liabilities</b> | <b>7,208,070</b>                  | <b>4,008,281</b> | <b>26,226,957</b> | <b>37,443,308</b> | <b>37,443,308</b> |
| <b>Derivative liabilities</b>                     |                                   |                  |                   |                   |                   |
| Foreign currency forward contracts                | 765                               | -                | -                 | 765               | 765               |
| <b>Total derivative liabilities</b>               | <b>765</b>                        | <b>-</b>         | <b>-</b>          | <b>765</b>        | <b>765</b>        |
| <b>Total</b>                                      | <b>7,208,835</b>                  | <b>4,008,281</b> | <b>26,226,957</b> | <b>37,444,073</b> | <b>37,444,073</b> |

Unit: Thousand Baht

| Maturity of financial liabilities<br>As at 31 December 2023 | Consolidated financial statements |                  |                   |                   |                    |
|---|-----------------------------------|------------------|-------------------|-------------------|--------------------|
|   | Within<br>1 year                  | 1 - 5<br>years   | Over<br>5 years   | Total             | Carrying<br>amount |
| <b>Non-derivative financial liabilities</b>                 |                                   |                  |                   |                   |                    |
| Short-term loans from financial institutions                | 22,500                            | -                | -                 | 22,500            | 22,500             |
| Trade and other current payables                            | 6,387,129                         | -                | -                 | 6,387,129         | 6,387,129          |
| Short-term loans from related parties                       | 930,641                           | -                | -                 | 930,641           | 930,641            |
| Long-term loans from financial institutions                 | 438                               | 4,449            | -                 | 4,887             | 4,887              |
| Rehabilitation liabilities                                  | 319,348                           | 3,881,448        | 24,959,134        | 29,159,930        | 29,159,930         |
| Lease liabilities   | 37,601                            | 78,718           | -                 | 116,319           | 116,319            |
| <b>Total non-derivative financial liabilities</b>           | <b>7,697,657</b>                  | <b>3,964,615</b> | <b>24,959,134</b> | <b>36,621,406</b> | <b>36,621,406</b>  |
| <b>Derivative liabilities</b>                               |                                   |                  |                   |                   |                    |
| Foreign currency forward contracts                          | 15,309                            | -                | -                 | 15,309            | 15,309             |
| <b>Total derivative liabilities</b>                         | <b>15,309</b>                     | <b>-</b>         | <b>-</b>          | <b>15,309</b>     | <b>15,309</b>      |
| <b>Total</b>  | <b>7,712,966</b>                  | <b>3,964,615</b> | <b>24,959,134</b> | <b>36,636,715</b> | <b>36,636,715</b>  |

Unit: Thousand Baht

| Maturity of financial liabilities<br>As at 31 December 2024 | Separate financial statements |                  |                   |                   |                    |
|---|-------------------------------|------------------|-------------------|-------------------|--------------------|
|   | Within<br>1 year              | 1 - 5<br>years   | Over<br>5 years   | Total             | Carrying<br>amount |
| <b>Non-derivative financial liabilities</b>                 |                               |                  |                   |                   |                    |
| Short-term loans from related parties                       | 487,039                       | -                | -                 | 487,039           | 487,039            |
| Trade and other current payables                            | 5,645,977                     | -                | -                 | 5,645,977         | 5,645,977          |
| Rehabilitation liabilities                                  | 716,120                       | 3,958,615        | 26,226,957        | 30,901,692        | 30,901,692         |
| Lease liabilities   | 29,015                        | 31,181           | -                 | 60,196            | 60,196             |
| <b>Total non-derivative financial liabilities</b>           | <b>6,878,151</b>              | <b>3,989,796</b> | <b>26,226,957</b> | <b>37,094,904</b> | <b>37,094,904</b>  |
| <b>Derivative liabilities</b>                               |                               |                  |                   |                   |                    |
| Foreign currency forward contracts                          | -                             | -                | -                 | -                 | -                  |
| <b>Total derivative liabilities</b>                         | <b>-</b>                      | <b>-</b>         | <b>-</b>          | <b>-</b>          | <b>-</b>           |
| <b>Total</b>  | <b>6,878,151</b>              | <b>3,989,796</b> | <b>26,226,957</b> | <b>37,094,904</b> | <b>37,094,904</b>  |

Unit: Thousand Baht

|   | Separate financial statements |                  |                   |                   |                    |
|---|-------------------------------|------------------|-------------------|-------------------|--------------------|
|   | Within<br>1 year              | 1 - 5<br>years   | Over<br>5 years   | Total             | Carrying<br>amount |
| <b>Maturity of financial liabilities</b>          |                               |                  |                   |                   |                    |
| <b>As at 31 December 2023</b>                     |                               |                  |                   |                   |                    |
| <b>Non-derivative financial liabilities</b>       |                               |                  |                   |                   |                    |
| Short-term loans from related parties             | 930,641                       | -                | -                 | 930,641           | 930,641            |
| Trade and other current payables                  | 6,114,361                     | -                | -                 | 6,114,361         | 6,114,361          |
| Rehabilitation liabilities                        | 319,348                       | 3,881,448        | 24,959,134        | 29,159,930        | 29,159,930         |
| Lease liabilities                                 | 24,283                        | 68,371           | -                 | 92,654            | 92,654             |
| <b>Total non-derivative financial liabilities</b> | <b>7,388,633</b>              | <b>3,949,819</b> | <b>24,959,134</b> | <b>36,297,586</b> | <b>36,297,586</b>  |
| <b>Derivative liabilities</b>                     |                               |                  |                   |                   |                    |
| Foreign currency forward contracts                | 15,309                        | -                | -                 | 15,309            | 15,309             |
| <b>Total derivative liabilities</b>               | <b>15,309</b>                 | <b>-</b>         | <b>-</b>          | <b>15,309</b>     | <b>15,309</b>      |
| <b>Total</b>                                      | <b>7,403,942</b>              | <b>3,949,819</b> | <b>24,959,134</b> | <b>36,312,895</b> | <b>36,312,895</b>  |

### 33.2 Capital risk management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern, so that they can continue to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

To maintain or adjust the capital structure, the Group may adjust the amounts of dividends paid to shareholders, debt-to-equity conversion, or sell assets to reduce debt.

### 34. Fair value

The following table presents fair value of financial assets and liabilities recognized at fair value by their hierarchy, excluding where its fair value is approximating the carrying amount.

| Unit: Thousand Baht                           |                                   |            |                               |            |
|---|-----------------------------------|------------|-------------------------------|------------|
|   | Consolidated financial statements |            | Separate financial statements |            |
|   | Level 2                           |            | Level 2                       |            |
|   | 2024                              | 2023       | 2024                          | 2023       |
| <b>As at 31 December</b>                      |                                   |            |                               |            |
| <b>Financial assets measured at FVPL</b>      |                                   |            |                               |            |
| Foreign currency forward contracts            | 133                               | 113        | 133                           | -          |
| <b>Total</b>                                  | 133                               | 113        | 133                           | -          |
| <b>Financial liabilities measured at FVPL</b> |                                   |            |                               |            |
| Foreign currency forward contracts            | 765                               | 15,309     | -                             | 15,309     |
| Rehabilitation liabilities                    | 30,901,692                        | 29,159,930 | 30,901,692                    | 29,159,930 |
| <b>Total</b>                                  | 30,902,457                        | 29,175,239 | 30,901,692                    | 29,175,239 |

There were no transfers between level 1, 2 and 3 during the year.

Financial assets and financial liabilities measured at amortized cost are approximately to the carrying amounts as follows:

- Cash and cash equivalents, including restricted deposits with financial institutions
- Trade and other current receivables
- Short-term and long-term loans to related parties
- Current contract asset and current contract liabilities
- Other current and non-current assets
- Short-term from financial institutions and related parties and long-term loans from financial institutions
- Trade and other current payables
- Lease liabilities
- Other non-current liabilities

The different levels of financial instruments carried at fair value, by valuation method have been defined as follows:

Level 1: Quoted the fair value of financial instruments is based on the closing price by reference to the Stock Exchange of Thailand.

Level 2: The fair value of financial instruments is determined using significant observable inputs and, as little as possible, entity-specific estimates.

Level 3: The fair value of financial instruments is not based on observable market data.

#### **Valuation techniques used to measure fair value level 2**

The fair value of forward foreign exchange contracts is determined by using forward exchange rates at the date of the statement of financial position which can be obtained from observable market.

The fair value of rehabilitation liabilities is calculated as discount future cash flows to present values.

There were no changes in valuation techniques during the year.

### **35. Reclassification**

The Group and Company have been reclassified to conform to the current year's classification but with no effect to previously reported net income or shareholders' equity. The reclassifications in the financial statements as at 31 December 2023 to conform to the financial statements as at 31 December 2024 are as follow:

|  |  |                         |                         |
|--|--|-------------------------|-------------------------|
|  | Unit: Thousand Baht                      |                         |                         |
|  | <b>Consolidated financial statements</b> |                         |                         |
|  | <b>Before</b>                            |                         | <b>After</b>            |
|  | <b>reclassification</b>                  | <b>Reclassification</b> | <b>reclassification</b> |
| <b>Statements of financial position</b>            |  |                         |                         |
| Trade accounts receivable                          | 185,684                                  | (185,684)               | -                       |
| Other current receivables - related parties        | 42,630                                   | (42,630)                | -                       |
| Other current assets                               | 295,200                                  | (239,980)               | 55,220                  |
| Current contract assets                            | 50,137                                   | 37,450                  | 87,587                  |
| Trade and other current receivables                | -  | 430,844                 | 430,844                 |
| Deposits at financial institutions with restricted |  |                         |                         |
| use as collateral                                  | -  | 55,004                  | 55,004                  |
| Other non-current financial assets                 | 55,004                                   | (55,004)                | -                       |
| Trade accounts payable                             | 5,724,524                                | (5,724,524)             | -                       |
| Other current payables - related parties           | 37,284                                   | (37,284)                | -                       |
| Other current payables                             | 625,321                                  | (625,321)               | -                       |
| Trade and other current payables                   | -  | 6,387,129               | 6,387,129               |

|  |                                      |                         |                         |
|--|--------------------------------------|-------------------------|-------------------------|
|  | Unit: Thousand Baht                  |                         |                         |
|  | <b>Separate financial statements</b> |                         |                         |
|  | <b>Before</b>                        |                         | <b>After</b>            |
|  | <b>reclassification</b>              | <b>Reclassification</b> | <b>reclassification</b> |
| <b>Statements of financial position</b>            |                                      |                         |                         |
| Trade accounts receivable                          | 30,090                               | (30,090)                | -                       |
| Other current receivables - related parties        | 50,045                               | (50,045)                | -                       |
| Other current assets                               | 240,078                              | (226,790)               | 13,288                  |
| Trade and other current receivables                | -                                    | 306,925                 | 306,925                 |
| Deposits at financial institutions with restricted |                                      |                         |                         |
| use as collateral                                  |                                      | 52,700                  | 52,700                  |
| Other non-current financial assets                 | 52,700                               | (52,700)                | -                       |
| Trade accounts payable                             | 5,659,075                            | (5,659,075)             | -                       |
| Other current payables - related parties           | 74,995                               | (74,995)                | -                       |
| Other current payables                             | 380,291                              | (380,291)               | -                       |
| Trade and other current payables                   | -                                    | 6,114,361               | 6,114,361               |

### 36. Financial Statements Approval

These financial statements were approved and authorized for issue by the Company's Board of directors on 28 February 2025.